7ca a i b]hm'DUmg'Hf]Vi hY'hc'F]W\UfX''8]W_ '6`U_Y.'5'@Y[UWm'cZ'Df]XY

H\Y'Ufh]WY'fYZYWhg'cb'F]W\UfX'/eich/8]W_/eich/6`U_Yž7cWcU/, \$'-/g'Z]fgh'6`UW_'df]bW]dU`ž'\cbcfYX'Vm'h\Y Wcaaib]hm'UZhYf'\]g'dUgg]b['Uh'-%"



7cWcUž: `cf]XUžI G5 !!Cb'U`\ch'\ bY'a cfb]b[žh\Y'Wca a i b]hm
[Uh\YfYX'Uh'7cWcU'<][\GW\cc``ghUX]i a 'hc'\cbcf'U'hfi `m
fYa Uf_UV`Y'a Ub. F]W\UfX' 8]W_ '6`U_Y"'H\]g'[Uh\Yf]b['k Ug'bch'
'f gh'U'gca VYf'cWWUg]cb/']h'WY`YVfUhYX'h\Y'`]ZY'cZ'7cWcU'<][\g
Zcfa Yf'df]bW]dU`'UbX'h\Y'Z]fgh'5Zf]WUb'5a Yf]WUb'df]bW]dU`']b
6fYj UfX'Di V`]WGW\cc`gž'k \cgY'`Y[UWmgh]``']bgd]fYg'a Ubm''H\Y
ghUX]i a ž'bUa YX'UZhYf'\]a ']b'&\$%, ž'gYfj YX'Ug'h\Y'dYfZYWh
VUW_Xfcd'Zcf'h\]g'hf]Vi hY'Ug'ZUa]`mž'Zf]YbXgž'UbX'Wca a i b]hm
`YUXYfg'WUa Y'hc[Yh\Yf'hc'g\UfY'h\Y]f'a Ya cf]Yg'UbX'fYgdYWh'Zcf'U
`]ZY'XYX]WUhYX'hc'YXi WUh]cb'UbX'gYfj]WY''

6`U_Yž'k \c'dUggYX'Uk Um'Uh'h\Y'U[Y'cZ'- %ž'k Ug'U'hfU]`V`UnYf'Zcf Wjj]``f][\hg'UbX'YXi WUh]cb"'6cfb']b'%-''']b'6cbUj Ybhi fYž': `cf]XUž \Y'[fYk'id']b'U'ZUa]`m'cZa][fUbh'k cf_Yfg"'H\]g'idVf]b[]b[]bgh]``YX']b'\]a 'U'XYYd'Wcaa]ha Ybh'hc'YXi WUh]cb'UbX'gcW]U`
'Igh]WY''Idcb'YUfb]b['\]g'VUW\Y`cfg'XY[fYY'Zfca'7`UZ]b

Ib]j Yfg]hm'UbX'a UghYfg'XY[fYYg'Zfca'7c`iaV]U'Ib]j Yfg]hm'UbX
: `cf]XU'5/A'Ib]j Yfg]hmž'6`U_Y'Ya VUf_YX'cb'U'`cb['UbX']adUW\Z'`
WUfYYf'Ug'U'hYUW\Yf'UbX'WcUW\'Uh'AcbfcY'<][\'GW\cc`'VYZcfYqhYdd]b[']bhc'h\Y'fc`Y'cZ'df]bW]dU'`Uh'7cWcU'<][\'"

5@]ZY`cb[7ca a]ha Ybh'hc'9Xi WUh]cb

8 i f]b['\]g'gYfj]WY'Uh'7cWcU'<][\ž'k\]W\'`UghYX'&' 'mYUfgž'6`U_Y Ya d\Ug]nYX'YI WY``YbWY'Ua cb['\]g'ghi XYbhgžcZhYb'YbWci fU[]b[h\Ya 'k]h\'d\fUgYg'gi W\'Ug' H][\hYb'i d 'UbX']bgd]f]b['h\Ya 'hc Ya VfUWY' H][Yf'Df]XY" '<]g']bZi YbWY'YI hYbXYX'VYmcbX'h\Y WUggfcca 'Ug'\Y'a YbhcfYX'Wci bh`Ygg'ghi XYbhg'UbX'ZcghYfYX'U gd]f]h'cZi b]hm'UbX'dYfgYj YfUbWY"5h'h\Y'a Ya cf]U`ž'\]g'h\fYY W\]`XfYbž']bWi X]b['7cWcU g'A Umcf'A]W\UY`'6`U_Yž'fYWci bhYX\YUfhk Ufa]b['UbX'\i a cfci g'UbYWXchYg'fYZYWh]b['h\Y]f'ZUh\Yf g i bk Uj Yf]b['XYX]WUh]cb'hc'ZUa]`m'UbX'YXi WUh]cb"

5XX]h]cbU``mž'6`U_Y'a UXY'g][b]Z]WUbh'Wcbhf]Vi h]cbg'hc'h\YFcW_`YX[Y'Wca a i b]hmž'gYfj]b['cb'h\Y'W]hm'Wci bW]``Zcf'UfYa Uf_UV`Y'(\$'mYUfg"'FYWc[b]nYX'Zcf'\]g'gYfj]WYž'U'W]hm'dUf_']bFcW_`YX[Y'k Ug'fYbUa YX']b'\]g'\cbcfž'Zi fh\Yf'hYghUa Ybh'hc'\]g`\Ugh]b['``Y[UWm''7ca a i b]hm'a Ya VYfg'`]_Y'H\ca Ug'7c`Y'UbX'BYY`m8i bb'gdc_Y'UVci h'\ck '6`U_Y g'a Ybhcfg\]d'\Y`dYX'g\UdY'h\Y]f`\]jYg"'H\Y]f'\YUfhZY`h'k cfXg'YW\cYX'h\Y'gYbh]a Ybhg'cZ'a Ubmk\cgY'`]j Yg'\Y'hci W\YX"

=b < cbcfcZ'U'D]cbYYf

H\Y'gYfj]\W''k Ug'U'a cj]b['V`YbX'cZ`Ui[\hYf'UbX'hYUfgž'Ug'Zf]YbXgfY\WU``YX'6`U_Y g'd`UmZi `'bUhi fY'UbX'h\Y'gYf]ci g']a dU\\h'\Y'\UX'cb h\Y]f'`]j Yg"'5'Z]bU``hci \W\'k Ug'h\Y']b\Wi g]cb'cZ' 9mY'cZ'h\Y'H][Yfž'UZ]hh]b['hf]\Vi hY'hc'gca YcbY'gc'Ybg\f]bYX']b'`c\\U```cfY'Zcf'\]g \Y[YbXUfm' H][Yf'Df]XY" 'H\Y'Yj Ybh'\\cgYX'k]h\'U'fYei Ygh'\Zfca h\Y'\Z\Ja]`m'\Zcf'\xcbUh]cbg'hc'h\Y'\8]_'6`\U_Y'\G\\c`\Ufg\]d':i bX'\Uh 7c\\c\\C'\-\][\'f\h\Yf'h\\Ub'\Zck\Yfg\Zi\b\Yfg\\cf\]b['\]g'`]\ZY`cb['d\Ugg]cb

6`U_Y g``Y[UWm]g`bch`cb`m`Zci bX`]b``7cWcU`Vi h`]b`h\Y`VfcUXYf
`UbXgWUdY`cZ'YXi WUh]cbž'fYgcbUh]b[`k]h\`h\Y`\]ghcf]Yg`cZ
]bZi Ybh]U``6`UW_'YXi WUhcfg`UWfcgg`h\Y`bUh]cb"`5g`\][\`][\hYX`Vm
h\Y`]a dcfhUbWY`cZ'fYWc[b]n]b[`UW\]Yj Ya Ybhg`]b`h\Y`Z]Y`Xž'Z][i fYg
`]_Y`6`U_Y`fYa]bX`i g`cZ'h\Y`cb[c]b[`ghfi [[`Yg`UbX`hf]i a d\g
]b\YfYbh`]b`h\Y`di fgi]h`cZYei U`]hm`UbX`YI WY``YbWY`]b`YXi WUh]cb"
<]g`ghcfm`gYfj Yg`Ug`U`VYUWcb`cZ'\cdY`UbX`fYg]`]YbWYž'YW\c]b[`h\YYI dYf]YbWYg`cZ'YXi WUhcfg`gi W\`Ug`A Ufm`A W@YcX`6Yh\i bY`UbX
\DYn`6Yj Yf`m`DfcggYfž'k\c`U`gc`dUj YX`h\Y`k Um`Zcf`Zi hi fY
[YbYfUh]cbg"

 $F \] \ W \ UfX \ \ 8 \] \ W \ \ \ '6 \ U \ Y \ g \ ghc fm'] g'k \ cj \ Yb'] bhc'h \ Y \ ZUVf] \ Wc Z'6 fYj \ UfX \ 7 \ ci \ bhm' Ub X' V Y mcb X''' 5 g'k \ Y' fY Z Y Wh'cb' \] g'`] ZY ž'k \ Y' \ cbc f'h \ Y \] bWfY X] V `Y' k \ cf _ 'c Z' U ``'Y Xi \ WUhc fg'k \ c' X UfY' hc' W \ Ub [Y' \] ghc fm' Ub X i d`] Zh'h \ Y] f' Wc a a i b] h] Y g''' 7 c` Y' Ub X' 8 i bb g' fY Z Y Wh] cbgž' Wci d`Y X k] h \ 'h \ Y' dck \ YfZi \ ``Yi `c[] Y gž' \][\ `][\ h' U '`] ZY' f] W \ `m'`]j \ Y X'] b' gY fj] WY c Z' ch \ Y fg \ U '`] ZY' h \ Uh' k] `` Wc bh] bi Y' hc'] bgd] fY' Z hi fY '` Y U X Y fg' Ub X Y X i \ WUhc fg'' \$

8 YhU]`g	
Cfh	7cWcUž: `cf]XUž'I G5
EiY``Yb	• kkk"Z`cf]XUhcXUm"Wca
	gd UWY Wc UghX U]`m"Wc a
	• k k k "VcfYXhYUWXYfg"Wca

6 Ygi WX Yb 'G]Y 'i bg 'Ui Z. 'a Y]b!k]Yb "bYh