:]fYk cf_g 8]gUghYf Ghf]_Yg 6ccbY @U_Y.
9a Yf[YbWm 7U``g FYj YU` 7\Ucg°

9l d`cfY fYWWbh ]bW]XYbhg ]b <][\`UbXg 7cibhmž]bWi X]b[U Z]fYk cf_g a]g\Ud Uh 6ccbY @U_Yž UbX h\Y f]g]b[hfYbX `]b⅄ f]Yg"

<][\`UbXg 7cibhmž I G5 ! 5a ]X h\Y gi a a Yf WW Y`YVfUh]cbg UbX gcWJU``[ Uh\Yf]b[ g h\Uh WWUfUWhYf]nY h]g gYUgcbž Z]fYk cf_g Wcbh]bi Y hc XfUk Vch\ ZUgW]bUh]cb UbX WcbWYfb" ⅄ gh fYWWbh`mž U a ]g\Ud Uh 6ccbY @U_Y gYfj YX Ug U fYa ]bXYf cZ h\Y dchYbh]U` XUb[Yfg Z]fYk cf_g WUb dcgY" 5WWcfX]b[ hc >c\bgcb 7]hm DfYggž a i h\]d`Y - %% WU``g fYdcfhYX Ub UWW]XYbh]bjc`j ]b[ Z]fYk cf_g h\Uh \UX [cbY Ua ]ggž `YUj]b[`cWU` `Ya Yf[YbWm fYgdcbXYfg gWfUa V`]b[hc UXXfYgg h\Y g]hi Uh]cb"

K]hbYggYg \][\`][\hYX U `cid Yl d`cg]cb h\Uh g\UhhYfYX h\Y b][\hž Zc``ck YX Vm gWfYUa g UbX W\Ucg" 9a Yf[YbWm dYfgcbbY` k YfY ei ]W_ hc Uff]j Y cb h\Y gWYbYž hfYUh]b[ gYj YfU` UhhYbXYYg Zcf j Uf]ci g ]b⅄ f]Yg" H\Y ]bW]XYbh bch cb`m WUgh U g\UXck cj Yf h\Y ZYgh]j ]h]Yg Vi h U`gc fU]gYX Uk UfYbggg UVci h h\Y ]b\YfYbh f]g_ UggcW]UhYX k ]h\ Z]fYk cf_gž YgdYW]U``m Xi f]b[WY`YVfUhcfm Yj Ybhg"

GhUh]gh]Wg cb :]fYk cf_g GUZYhm

⅃b h\Y VfcUXYf WcbhYl hž h\Y f]g_ \][\`][\hYX Vm h\Y 6ccbY @U_Y ]bW]XYbh UfY fYZ`YWhYX]b bUh]cbU` hfYbXg" H\Y 7cbgi a Yf DfcXi Wh GUZYhm 7ca a ]gg]cb fl7 DG7Ł fYdcfhYX U g\cW_]b[ '&, ]bWfYUgY ]b Z]fYk cf_g!fY`UhYX XYUh\g UbX U) &ı gi f[Y]b]b⅄ f]Yg Zcf h\Y mYUf &$&(Wca dUfYX hc h\Y dfYj]ci g mYUf" H\]g XUhU i bXYfgWcfYg h\Uh Ug WW Y`YVfUh]cbg fUa d i dž gc hcc XcYg h\Y bYYX Zcf fYgdcbg]V]`]hm k \Yb \UbX`]b[Z]fYk cf_g"

GdYWJZJWU``mž`UXi `hg`U[`YX`&) `hc`(( `Wca df]gYX`' &ı `cZ`fYdcfhYX
]b介 f]Ygžk \]`Y`h\cgY`]b`h\Y`%) `hc`&(`U[`Y`fUb[`Y`UWWci bhYX`Zcf
&(ı "`G\cW_]b[`Ug`]h`]gžU``%%`XYUh\g`]b`&$&(`h]YX`VUW_`hc
]a dfcdYf`i gY`cf`a U`Zi bWh]cbg`cZ`ZfYk cf_gžU`ghUf_`fYa]bXYf`cZ
h\Y`]a dcfhUbW`cZ`Zc``ck]b[`gUZYhm`dfchcWc`g"`H\Y`f]g]b[`bi a VYfg
WU``Zcf`WcbWfhYX`YZZcfhg`hc`dfca chY`fYgdcbg]V`Y
WW`YVfUh]cbg `gca Yh\]b[`7DG7`5Wh]b[`7\U]fa Ub`DYhYf`:Y`Xa Ub
ghfYggYX`]g`Wfi W]U``hc`a ]b]a ]n]b[`]b介 f]Yg`UbX`ZUhU`]h]Yg"

I bXYfghUbX]b[`:]fYk cf_g`F]g_g

H\Y`fYWbh`XUhU`Zfca `I G5`HcXUm`bchYX`h\Uh`cj Yf`%(`ž+$$
ZfYk cf_g!fY`UhYX`]b介 f]Yg`cWWi ffYX`bUh]cbk]XYžk]h`UVci h`&$ı
cZ`h\YgY`fYei]f]b[`\cgd]hU`]nUh]cb"`BchUV`mž]b介 f]Yg`hc`\UbXg`UbX
ZUW`dcgY`g][b]ZWUbh`f]g_žUWWci bh]b[`Zcf`' *ı `UbX`' +ı `cZ
]b]XYbhgžfYgdYWh]j Y`m"`H\]g`gYfj Yg`Ug`U`k U_Y!i d`WU``Zcf`a Ubm
k \c`a ][`h\i bXYfYgh]a UhY`h\Y`XUb[Yfg`cZ`k \Uh]g`cZhYb`j]Yk YX
g]a d`m`Ug`ZYgh]j Y`YbhYfhU]ba Ybh"

5g`Yl W]hYa Ybh`Vi]`Xg`Ufci bX`h\Y`i dWca]b[`WW`YVfUh]cbgžh\Y
]bWfYUgY`]b`gdYbX]b[`cb`Wcbgi a Yf`ZfYk cf_g `UddfcUW\]b[`˘&"&
V]``]cb`]b`&$&(Zi fh\Yf`\][\`][\hg`h\Y`dcdi `Uf]hm`cZ`h\YgY
Yl d`cg]j Y`X]gd`Umg`k \]`Y`g]a i `hUbYci g`m`fU]g]b[ `WcbWfbg"`H\Y
fYWcj Yfm`cZ`dfcZYgg]cbU``ZfYk cf_`X]gd`Umg`Zfca `dUbXYa]W`ck g`]g
YbWci fU[]b[žVi h`h\]g`U`gc`a YUbg`h\Ug`UZYhm`a i gh`hU_Y`WbhYf
ghU[Y`a cfY`h\Ub`Yj Yf"

7U``g`Zcf`5Wh]cb

H\Y`a ]g\Ud`Uh`6ccbY`@U_YždU]fYX`k ]h`U`Ufa ]b[`ghUh]gh]Wg
gi ffci bX]b[`ZfYk cf_g`gUZYhmž]g`U`ghfcb[`]bX]WUh]cb`cZ`h\Y`bYYX
Zcf`]bWfYUgYX`di V`]WUk UfYbYgg`UbX`YXi WUh]cb`fY[UfX]b[
ZfYk cf_g`i gU[Y"`K \]`Y`h\Y``Uk `dYfa ]hg`gi W`X]gd`Umgžh\]g
YggYbh]U``h\Uh`]bX]j ]Xi U`g`a VfUW`gUZYhm`dfUWh]WWg`hc`Ybgi fY
h\Uh`WW`YVfUh]cbg`Xc`bch`YbX`]b`hfU[YXm"`H\Y`6ccbY`@U_Y`]bW]XYbh
gYfj Yg`bch介 gh`Ug`U`WUi h]cbUfm`hU`Yžbi h`U`gc`Ug`U`Wfi W]U`
fYa]bXYf`h\Uh`h\YfY`]g]bXYYX`gca Yh\]b[`hc`VY`gU]X`Zcf
WW`YVfUh]cb[`fYgdcbg]V`m"

5g¨k Y¨[YUf¨i d¨Zcf¨i dW¨ca]b[¨ZYgh]j]h]Ygž¨Yh¨i g¨fYa Ya VYf¨hc
df]cf]h]nY¨gUZYhmž¨Yb ´cm¨h\Y¨X]gd¨Umg¨Zfca ¨U¨gUZY¨X]ghUbWÝž¨UbX¨VY
j][ ][¨`Ubh¨]b¨Ybgi f]b[¨h\Uh¨ci f¨WÝ`YVfUh]cbg¨Xcb¨hhi fb¨]bhc
Ya Yf[YbWÝYg"¨H\Y¨gi a a Yf¨g\ci ¨X¨VY¨UVci h¨´cmž¨Ui [\hYfž¨UbX
i bZcf[YhhUV`Y¨a Ya cf]Yg ¨`Yh¨g¨_YYd¨]h¨h\Uh¨k Um"

8 YhU]`g	
C fh	<][\¨UbXg¨7ci bhmž¨I G5
E i Y``Yb	• k k k "´c\bgcbWJhmdfYgg"WÝca • `]V[ i ]XYg"`]V"a gi "YXi • k k k "i gUhcXUm"WÝca

6Ygi WÝYb¨G]Yi bg¨Ui Z. a̧ Y]b!k]Yb"bYh