K]`X˙A cb_Ym˙G][ \hYX˙cb˙: `cf]XU˙: Ufa .
K \Uh˙=h˙A YUbg˙Zcf˙@cWU`g˚

5˙ZUa]˙m˙]b˙@U_Y˙7ci bhmž: `cf]XU˙gdchhYX˙U˙k]˙X˙a cb_Ymž
fU]g]b[˙WcbW˙fbg˙cj Yf˙bcbbUh]j Y˙gdYW]Yg˙]a dUWhg˙cb˙`cWU`
YWcgmghYa g˙UbX˙\YU`h\"

5`hccbUž: `cf]XUž'I G5˙!˙≠b˙U˙gi fdf]g]b[˙]bW]XYbh˙h\Uh˙YZ'h˙a Ubm
fYg]XYbhg˙hU˙_]b[žU˙ZUa]˙m˙]b˙5`hccbUž: `cf]XUž'gdcthYX˙U˙a cb_Ym
cb˙h\Y]f˙dfcdYfhm˙Ufci bX˙%$˙U"a "˙cb˙Gi bXUm"˙?Y``]Y˙K \YY˙Yfž˙U
ZUa]˙m˙a Ya VYfž˙k Ug˙g\cW_YX˙hc˙gYY˙h\Y˙WfYUhi fY˙cb˙h\Y]f
gi fj Y]˙`UbW˙˙WUa YfU"˙≠b]h]U``m˙a]ghU_]b[˙]h˙Zcf˙U˙g˙YbXYf˙WUhž˙g\Y
gccb˙ncca YX˙]b˙UbX˙fYU]`nYX˙h\Y˙hfi h˙˙˙]h˙k Ug˙]bXYYX˙U˙a cb_Ym"
H\]g˙i bYl dYWhYX˙YbWci bhYf˙\][\``][\hg˙Ub˙]bWfYUg]b[˙m˙Wca a cb
]ggi Y˙]b˙: `cf]XU.˙h\Y˙dfYgYbWY˙cZ˙bcbbUh]j Y˙a cb_Ymg˙h\Uh˙WUb
g][b]Z]WUbh˙m˙]a dUWh˙`cWU`˙YWcgmghYa g˙ž˙U[f]W˙`hi fYž˙UbX˙Yj Yb
di V`]W\YU`h\"

K]`X˙a cb_Ymgž˙gi W\˙Ug˙h\Y f\Ygi g˙a UWUei Ygž˙UfY˙bch˙bUh]j Y˙hc
h\]g˙fY[ ]cb˙UbX˙\Uj Y˙VYYb˙_bck b˙hc˙WUffm˙X]gYUgYg˙`]_Y˙fUV]Yg

UbX`\YfdYg`6žk`\]W\`WUb`dcgY`gYf]ci`g`f]g_g`hc`\i a`Ubg"‡b`ŽUWhž
h\Y`: `cf]XU`: ]g\`UbX`K`]`X`]ZY`7cbgYfj`Uh]cb`7ca a`]gg]cb`fl`K`7Ł
UXj`]gYg`fYg]XYbhg`hc`a`U]bhU]b`U`gUŽY`X]ghUbW\`Žfca `h\YgY`Ub]a`U`g
UbX`hc`fYg]gh`h\Y`i f[`Y`hc`ZYYX`h\Ya`"9bWci bhYf]b[`U[[fYgg]jY
a`cb_Ymg`WUb`VY`fYdcfhYX`hc`h\Y`: K`7`Uh`, , !($(!: K`77`fl - &&Łž
Ub`]a`dcfhUbh`fYa`]bXYf`Žcf`WUi h]cb`]b`h\YgY`]bghUbWYg`: cI`')
C f`UbXc`fYdcfhg`h\Uh"

H\Y`‡bj Ug]j Y`A cb_Ym`8]`Ya a U

5WWcfX]b[`hc`I b]j Yfg]hm`cZ`: `cf]XU`g`‡`5G`9I hYbg]cbž
bcbbUh]j Y`gdYW]Yg`WUb`X]gfi dh`YWcgmghYa g`]b`\Ufa`Zi`` k`Umgž`UbX
: `cf]XU`\Ug`VYWca Y`U`\chgdch`Žcf`gi W\`]bj Ug]cbg"`Cj Yf`) $$
bcbbUh]j Y`gdYW]Yg`\Uj Y`VYYb`]bhfcXi WYX`Xž`fUgi `h]b[`]b
a UbU[Ya Ybh`Wcghg`Yl WYYX]b[`` ) $$`a ]``cb`Ubbi U``m"`5a cb[`h\Y
&$`a Ua a U``gdYW]Yg`]bhfcXi WYX`]b`h\Y`ghUhYž`Zj Y`UfY`a cb_Ym
gdYW]Ygž`]bWi X]b[`f\Ygi g`a UWUei Ygž`gei]ffY``a cb_Ymgž`UbX
j Yfj Yh`a cb_Ymg"`H\Y`g]hi Uh]cb`]g`ei ]hY`U`Ufa ]b[`Ug`h\YgY
a cb_Ymg`bch`cb`m`X]gfi dh`cWU`k]`X`]ZY`XmbUa ]Wg`Vi h`WUb`U`gc
XUa U[Y`Wfcdg`UbX`[UfXYbg"

H\Y`f\Ygi g`a UWUei Y`ghUbXg`ci h`Xi Y`hc`]hg`UXUdhUV]`]hm`UbX
dcdi `Uh]cb`[fck h\"`Cf]["]bU``m`]bhfcXi WYX`]b`h\Y`%- ' $g`Uh`G]j Yf
Gdf]b[g`GhUhY`DUf_`hc`Vccgh`hci f]ga `žh\Y]`bi a `VYfg`Yl d`cXYX
cj Yf`h\Y`XYWUXYg"`Žfca `‘`gh]g]l `]bX]j]Xi U`g`hc`bYUf`m`( $$`Vm`h\Y
%- , $gž`a UbU[ Ya Ybh`YZZcfhg`\Uj Y`fYgi `hYX`]b`h\Y`fYa cj U``cZ
UVci h`%ž$$$`a UWUei Yg`Zfca `h\Y`UfYU`Zfca `%- , (`hc`&$%&`Xi Y`hc
WcbWYfbg`cj Yf`h\Y]f`YWc`c[ ]WU``a dUWh"`8 Ygd]hY`YZZcfhgž`Ub
Ygh]a UhYX`%+) `cZ`h\YgY`a cb_Ymg`Wcbh]bi Y`hc`h\f]j Y`]b`G]j Yf
Gdf]b[g`Ug`cZ`&$%) "

DchYbh]U``F]g_g`UbX`Cb[c]b[`FYgYUfW\

5XX]b[`hc`h\Y`[fUj ]hm`cZ`h\]g`g]hi Uh]cbž`U`ghi Xm`Vm`I G5`HcXUm
i bWcj YfYX`h\Y`f]g_g`dcgYX`Vm`]bj Ug]j Y`gdYW]Ygž`]bWi X]b[`h\Y
WfUV!YUh]b[`a UWUei Yž`k \]W\`a Um`h\fYUhYb`Vch\`YWc`c[ m`UbX
\i a Ub`\YU`h\`Xi Y`hc`X]gYUgY`hfUbga]gg]cb"`H\]g`a cb_Ymž`k \]`Y
bch`W`ffYbh`m`YghUV`]g\YX`]b`: `cf]XUž`i bXYfgWcfYg`h\Y`VfcUXYf

WcbWfb UVci h bcbbUh]jY gdYW]Yg]b h\Y ghUhY" H\Y : K 7 \Ug
WUi h]cbYX U[U]bgh ZYYX]b[k]`X a cb_Ymgž Ug h\]g VY\Uj]cf WUb
`YUX hc U[[fYgg]jY]bhYfUWh]cbg"

5Wfcgg `cf]XUž h\YfY UfY hk c gYa ]!WUdh]jY `cWUh]cbg Zcf
a cb_Ymgž]bW`i X]b[<ca cggUggU F]jYfg]XY FYgcfh k]h\ Zci f gd]XYf
a cb_Ymg UbX h\Y A cb_Ym >i b[`Y \ci g]b[ Uddfcl]a UhY`m %%$
`cb[!hU]`YX a UWUei Yg" Di V`]W\YU`h\ UXjcWUhYg YbWci fU[Y
]bX]j]Xi U`g k\c YbWci bhYf k]`X a cb_Ymg cf gi ZZYf V]hYg cf
gWfUhW\Yg hc gYY_]a a YX]UhY a YX]WU` UhhYbh]cbž ck]b[hc h\Y
dchYbh]U` f]g_ cZ X]gYUgYg `]_Y h\Y \YfdYg 6 j]fi g"

9Xi WUh]cb UbX j][]`UbWY UfY _Ym Ug `cf]XU Wcbh]bi Yg hc [fUdd`Y
k]h\ h\Y ZU``ci h Zfca h\YgY]bjUg]cbg" K]X]ZY cZZ]W]U`g UbX
fYgYUfW\Yfg UXjcWUhY Zcf cb[c]b[a cb]hcf]b[UbX a UbU[Ya Ybh
hc a]h][UhY h\Y]a dUWhg cb `cWU` YWcgmghYa g" K]h\ U ghU[[Yf]b[
bi a VYf cZ bcbbUh]jY gdYW]Yg h\fYUhYb]b[: `cf]XU g bUhi fU`
fYgci fWYgž di V`]W Uk UfYbYgg UbX fYgdcbg]V`Y VY\Uj]cf VYWca Y
YggYbh]U`]b UXXfYgg]b[h\]g dfYgg]b[ ]ggi Y"

8YhU]`g	
Cfh	5`ccbUž `cf]XUž I G5
Ei Y``Yb	• kkk"Zcl') cf`UbXc"Wca   • YX]g"]ZUg"i Z`YXi • kkk"i gUhcXUm"Wca

6Ygi WXYb G]Y i bg Ui Z a Y]b!k]Yb"bYh