H\ci gUbXg`FU``m`]b`CWU`U`Zcf`DYUWYZi``Bc`?]b[g`8Um``DfchYgh

5`dYUWYZi``/`ei ch/Bc`?]b[g`8Um/ ei ch/`dfchYgh`]b`CWU`U`cb
⊣bY`%(ž&$&) žXfYk`%ž$$$Ž`dUfh]W]dUbhg`cddcg]b[
Hfi a d/ ˌ$'-/g`UXa ]b]ghfUh]cb`UbX`a ]`hUfm`dUfUXY"

CWU`Už`: `cf]XUž`I b]hYX`GhUhYg`!`H\Y`Vi gh`]b[`ghfYYhg`cZ
Xck bhck b`CWU`U`k YfY`U`]j Y`cb`⊣bY`%(ž&$&) žUg`Uh``YUgh`%ž$$$
dUfh]W]dUbhg`WUa Y`hc[Yh\Yf`Zcf`h\Y``Bc`?]b[g`8Um `dfchYgh"`H\]g
[fUggfcchg`a cj Ya Ybh`U]a YX`hc`j c]WY`cddcg]h]cb`hc`DfYg]XYbh
8cbU`X`Hfi a d g`UXa ]b]ghfUh]cb`UbX`Wc]bW]XYX`k]h\`U`a]`]hUfm
dUfUXY`]b`K Ug\]b[hcbž`8"7"ž`WY`YVfUh]b[ `Vch\`h\Y`I "G"`5fa m g
&)$h`V]fh\XUm`UbX`Hfi a d g`ck b`V]fh\XUm"`5WWcfX]b[`hc`CWU`U
; UnYhhYž`h\Y`Uma cgd\YfY`k Ug``Uf[Ya`dYUWYZi `ž`h\ci [ \`hYbg]cbg
ZUfYX`k ]h`h\Y`UffYgh`cZ`h\fYY`Wci bhYfdfchYghYfgž`]bWi X]b[ `U
a Ya VYf`cZ`h\Y`Dfci X`6cmgž`\][ \`][\h]b[`h\Y`Wca d`Yl `XmbUa]Wg
Uh`d`Um"

7]bXm`; UfXbYfž`U`dUgg]cbUhY`dUfh]W]dUbhž`Ufh]W`UhYX`U`gYbh]a Ybh

g\UfYX Vm a Ubm g\Y k Ug g]a d m U Wcb WfbYX Wjh]nYb" < Yf
dYfgdYWh]j Y fYZYWhg U VfcUXYf hfYbX bchYX Vm h\Y
žk \]W fYdcfhYX h\Uh cj Yf &-ž) $$ di V`]W
dfchYghg cWW ffYX bUh]cbk]XY]b &$&' "H\]g a Uf_g U *ı]bWfYUgY
Zfca h\Y dfYj]ci g mYUfž]bX]WUh]b[h\Uh Wca a ib]hmYb[U[Ya Ybh
h\fci [\ dfchYghg fYa U]bg fcVi ghž U VY]h WcbWYbhfUhYX
[Yc[fUd\]WU``m"

@cWU` FYUWh]cbg UbX 7cbhYl h

+bhYfYgh]b[`mž h\fci [ \ci h h\Y dfchYghž WWU`U g A Umcf 6Yb
A UfW]Ubc cVgYfj YX Zfca U VU Wcbmž dfci X`m bch]b[h\Y Wjhm g
dfYdUfYXbYgg UbX h\Y YZZYWh]j Y a UbU[Ya Ybh Vm dc]WWУ cZZ]WjU`g
cb g]hУ" H\]g g dUfh]W `Uf`m g][b]Z]WUbh[ ]j Yb h\Y cj YfUfWX]b[
hfYbX cZ dFUWYži ``dfchYghg/cb`m $"' ı cZ dfchYgh Yj Ybhg fYdcfhYX
]b ñ f]Yg]b &$&' žUg dYf h\Y Z]bX]b[g Zfca h\Y 777"H\Y
Uma cgd\YfY]b WWU U U`][bYX k Y``k]h\ h\YgY ghUhg]g]Wgž
g\ck WUg]b[YZZYWh]j У `cWU`[cj YfbUbWУ Ua]Xgh bUh]cbU`hYbg]cbg"

CbY dUfh]W]dUbhž ⋉У`A cff]ggžhcc_`hc h\Y ghfYYhg k]h\ Ub 5a Yf]WUb
Z`U[ UbX U H!g\]fh UXj cWUh]b[ `_]bXbYggžghUbX]b[Zfm `m U[U]bgh
h\Y dYfWУ]j УX [fck h\ cZ`Yl YWh]j Y dck Yf"A YUbk \]`Yž Hf]g\
?]`[cfУ UhhYbXYX \Yf j Yfm Z]fgh dfchYghžUb Yl dYf]YbWУ h\Uh
gdYU_g hc h\Y Uk U_Yb]b[dc`]h]WU`WcbgW]ci gbYgg Ua cb[W]h]nYbg
]b Yj Yb h\Y a cgh i bYl dYWhYX `cWU`g"

7ci bhYfdfchYghYf `@c[ Ub 7`]bУ Yl dfYggYX i bUVUg\YX gi ddcfh Zcf
Hfi a dž g\Uf]b[`\]g a]]hUfm VUW_[fci bX Ug U Zcfa Yf 5]f ž cfWУ
a Ya VYf"9W]c]b[gYbh]a Ybhg Zfca h\Y Dfci X 6cmgžcbУ a Ya VYf
]XYbh]Z]YX Ug K ccXž WU]a YX h\У]f di fdcgУ]bWi XYX XUi WUh]b[
h\Y di V`]WUVci h h\Y I "G" Ug U fYdi V`]WUbX cZZYf]b[Ugg]ghUbWУ `hc
`Uk YbZcfWУa Ybh"Gi WX WcbZ]]Wh]b[dYfgdYWh]j Yg i bXYf]]bУ h\Y
bi UbWУX ZUVf]WcZ dc`]h]WU` X]gWci fgУ]b 5a Yf]WU hcXUm"

@cc_]b[5\YUX

H\Y cf[Ub]nUh]cbU` dfck Ygg XЫa cbghfUhYX Vm jYbh d`UbbYf
9f]WU 8Y`UWž ž k \c WccfX]bUhYX jc ` i bhУYfg Zcf dcgh!dfchYgh

WYUbi dž UXXg U `UmYf cZ Wcbg WJYbh]ci gbYgg hc [fUggfcchg
UWh]j]ga "H\]g gYbgY cZ Wca a i b]hm fYgdcbg]V]`hm fYZYWhg U hfYbX
UWfcgg a UbmdfchYghgž k \YfY dUfh]WdUbhg UfY bch '1 gh j c]W]b[
X]ggYbh Vi h U`gc Ya VcXm]b[h\Y bch]cb cZ W]j]WXi hm "5g bchYX Vm
h\Y I "G" 7f]g]g A cb]hcfž h\Y \YU h cZ dc`]h]WU` X]gWci fgY]b
5a Yf]WU `g j ]hU žUbX cb[c]b[ di V`]WXYa cbghfUh]cbg d`Um U
Wfi W]U `fc`Y]b g\Ud]b[h\]g X]U`c[i Y"

8 Ygd]hY U bchYX XYW]bY]b UWh]j]hm Zfca Yl hfYa]gh [fci dg `]_Y h\Y
Dfci X 6cmgž k \c \Y X cb`m, %Yj Ybhg]b &$&' Xck b Zfca %) ( ]b
&$&&ž ZUf!f][\h gYbh]a Ybhg gh]``dYfa YUhY h\Y gcW]c!dc]h]WU`
`UbXgWUdY" H\Y Wca d`Yl]hm cZ h\]g Ybj]fcba Ybh WU``g Zcf cb[c]b[
gWfi h]bm Ug Wca a i b]h]Yg `]_Y CWU`U bUj][UhY h\Y]f cwb fYgdcbgYg
hc bUh]cbU`]ggi Yg"

H\Y ei Ygh]cb fYa U]bg. Ug dfchYghg Wcbh]bi Y hc Yj c`j Yž \ck k]``
`cWU` Wca a i b]h]Yg a U]bhU]b h\Y]f jc]WW k \]`Y ZcghYf]b[ X]U`c[i Y
UbX i bXYfghUbX]b[3 H\Y gd]f]h cZ CWU`U cb '1 bY %(a Umdfcj]XY
]bgd]fUh]cbžfYa]bX]b[i g h\Uh k \]`Y h\Y U]a a Um X]ZZYfž h\Y UWh
cZ Wca]b[hc[Yh\Yf Zcf U WUi gY]g U WcfbYfghcbY cZ XYa cWfUh]W
Yl dfYgg]cb"

8 YhU]`g	
C fh	CWU`Už: `cf]XUž I b]hYX GhUhYg
E i Y``Yb	• k k k "cWU`U[UnYhhY"Wca • Wci bh]b[Wfck Xg"cf[• UWYXXUhU"Wca

6 Ygi WXYb G]Y i bg Ui Z a Y]b!k]Yb"bYh