

K cf`X`9ei Yghf]Ub`7YbhYf/ ı \$' - /g`6c`X
Gdcfhg`7Ua di g`D`Ub`GdUf_g`@c WU`8YVUhY

A Uf]cb`7ci bhmıd`Ubg`U'a U`cf`gdcfhg`WUa di g`Uh`h\Y`K cf`X
9ei Yghf]Ub`7YbhYfž`ZUW]b[`Wca a i b]hm`WcbWf`fbg`cj Yf`bc]gY
UbX`UbX`i gY"



C WU`Už': `cf]XUž`I G5`!`đ`U`g][b]Z]WUbh`XYj Y`cda Ybh`Zcf`cWU`
gdcfhg`UbX`Wca a i b]hm`Yb[U[Ya Ybhž`h\Y`K cf`X`9ei Yghf]Ub
7YbhYf`fK 97Ł`\\Ug`WYUfYX`U`j]hU`fY[i `Uhcfm`\\i fX`Y`hc`dUj Y`h\Y
k Um`Zcf`U'a U`cf`gdcfhg`WUa di g`cb`]hg`gci h\k YghYfb`VcfXYf`"H\]g
Ua V]h]ci g`dfc`YWh`]g`gYh`hc`YbWca dUgg`a i`h]d`Y`d`Um]b[`Z]Y`Xgž`U
VX Ua d]cbg\]d`gc Wf`f`Z]Y`Xž`Ub`Yj Ybh`UfYbU`WUhyf]b[`hc`WcbWf`fhg
UbX`]bXccf`gdcfhg`]bWi X]b[`]Wf`\\cW_Ym UbX`U` \$!fcc a `\\chY`ž
UWWcfX]b[`hc`C WU`U`Wca "K]h\`h\Y`[cU`cZUhhfUWh]b[`hYUa g`Zcf
VUgYVU`ž`gcZhVU`ž`gcWf`fž`VUg_YhVU`ž`UbX`j c`YmVU`ž`h\Y`WUa di g
dfca]gYg`ZUW`]h]Yg`XYg][bYX`Zcf`d`UmYfgž`WcUWYgž`UbX`ZUa]`]Yg
U`_Yž`Vf]X[]b[`U'a i V\!bYYXYX`[Ud`]b`cWU`gdcfhg`]bZfUghfi Whi fY"

A Uf]cb`7ci bhm`g`D`Ubb]b[/`Ncb]b[`7ca a]gg]cb`\\Ug`[]j Yb`U

i bUb]a ci g'h\i a Vg!i d'Zcf'h\Y'Wca dfY\Ybg]j Y'd`Ub`Ua YbXa Ybhg
bYWggUfm'Zcf'h\]g'j Ybhi fY""H\Y'dfc'YWh'bck fYei]fYg'Uddfcj U`
Zfca 'h\Y'A Uf]cb'7ci bhm'7ca a]gg]cbž'Zc`ck YX'Vm'U'ghUhY
fY[i `Uhc'fm'fYj]Yk 'VY'ZcfY'VY]b['Z]bU`]nYX""@cWUhYX'`t gh'bcfh\`cZ
GhUhY'FcUX'(\$`UbX'k Ygh'cZ'Bcfh\k Ygh, +h\`7ci fh'FcUXž'bYUf'h\Y
K 97'gU'Yg'WbYfž'h\Y'WJa di g'U'gc'gYY_g'hc'cZZ]W]U`m'bc'hY
gdcfhg'ZUW]`h]Yg 'Ug'UWWdhUV`Y`UbX'i gY'k]h\]b'h\Y'Wci bhm'g
Wca dfY\Ybg]j Y'd`Ub""H\]g]g'bc'ga U`ZYUhž'Ug'h'U`][bg'k]h\`h\Y
Wca a i b]hm'g[fck]b['XYa UbX'Zcf'fcVi gh'gdcfhg'ZUW]`h]Yg"

7ca a i b]hm'7cbWfbg'UbX'Cddcg]h]cb

<ck Yj Yfž'h\Y'dfcdcgU``\Ug'bch'VYYb'k]h\ci h]hg'XYhfUW'hc'fg"
7cbWfbg'k YfY'fU]gYX'Xi f]b['d`Ubb]b['a YYh]b[g'UVci hidchYbh]U`
bc]gY'UbX``][\hidc``i h]cb'UZZYWh]b['bYUfVm'\cfgYgž'k]h\`dfca]bYbh
UXj cWUWm[fci d`<cfgY': Ufa g': cfYj Yf'j c]W]b['cddcg]h]cb""H\Ym
Uf[i Y'h\Uh'h\Y'UfYU'k Ug'cf][]bU`m]bYbXYX'Zcf'fYg]XYbh]U`
XYj Y`cda Ybhž'XYg][bYX'hc'Vi ZYf'h\Y'K 97'Zfca 'h\Y'bYUfVm
: Ufa `UbX'DfYgYfj Uh]cb'5fYU""H\Y`UbX'a YUbh'Zcf'XYj Y`cda Ybh]g
]bXYXX'UX'UWb'h'hc'h\]g'YI dUbg]j Y'fY[]cbž'k \]W'gdUbg'bYUf`m
&\$žžžž\$`UWfYg']b'A Uf]cb'7ci bhm'fYg]XYbhg'k cffm'UVci h'h\Y
Wca dUh]V`]hm'cZ'h\Y'gdcfhg'ZUW]`h]Yg'k]h\`bY][\Vcf]b['\cfgY'ZUfa g
UbX``ja]hYX'U[f]W`hi fU`UfYUg"

9b[]bYYf'8Uj]X'H`]`a Ubž']bj c'j YX']b'h\Y'K 97'dfc'YWž
Ya d\Ug]nYX'h\Y]f']bhYbh'hc'WcbZcf'a'k]h\`A Uf]cb'7ci bhm'g'bc]gY
fY[i `Uh]cbgž']bg]gh]b['h\Ym'U]a 'hc'a U]bhU]b'fYUgcbUV`Y'bc]gY
'Yj Y'g'hc'gUZ] [i UfX'h\Y'Yei Yghf]Ub'Wca a i b]hm'"Hc'UXXfYgg
Zi fh\Yf`cWU`WcbWfbgž'K 97'd`Ubg'U'h\cfci [\`hfUZZ]Wghi Xm'hc
UggYgg'UbX'a UbU[Y'h\Y']a dUW'g'h\Y]f'bYk 'XYj Y`cda Ybhg'a Um
\Uj Y'cb`cWU`fcUXk Umg""A i W\X]gW gg]cb'\Ug'U'fYUXm'hU_Yb
d'UW'UVci h'Ybgi f]b['U'a U'cf]hm'cZ'gdcfhg!fY`UhYX'hfUZZ]W]g
a UbU[YX']bhYfbU`m'VmZJa ']Yg'ghUm]b['cbg]hY'Xi f]b['Yj Ybhg"

7ca a i b]hm'gYbh]a Ybh'UddYUfg'a]l YX""8i f]b['U'fYWb'h'a YYh]b[ž
?YbbYh\`8Uj]gž'U`cWU`fYg]XYbhž'ei Ygh]cbYX'h\Y'bYWgg]hm'cZ
gi W\`U`Uf[Y'gdcfhg'Wca d'YI žgi [[Ygh]b['h\Uh'YI]gh]b['ZUW]`h]Yg
UfY'i bXYfi h']nYX""H\]g]g'YW\cYX'Vm'fYg]XYbhg '\Yg]hUbW'hc'k UfXg

XYj Y`cda Ybhg'cb`U[f]W`hi fU`UbXž`Ug'h\Ym]bX`]h`Wfi W]U`hc
dfYgYfj Y`h\Y`UfYU g'fi fU`WUfa "

7cbhYI hi U`]n]b[`Gdcfhg`8Yj Y`cda Ybh

Cb`U`VfcUXYf'gWU`Yž`h\Y`X]gW`gg]cb`gi ffc] bX]b[`mci h\`gdcfhg
ZUW`]h]Yg`fYgcbUhYg`k]h\`k]XYf`hfYbXg`]b`Wca a i b]hmid`Ubb]b[``5g
ci h]bYX`Vm`6i]`hL G87ž`gi W\`ZUW`]h]Yg`bch`cb`mZcghYf`Uh\`Yh]W
g_]`g`Vi h`U`gc`gYfj Y`Ug`Wca a i b]hm`\i Vgž`]bWfYUg]b[`dUfh]W]dUh]cb
fUhYg`Ua cb[`mci h\`VmUg`a i W\`Ug`) i ``9ZYWh]j Y`Wc`UVcfUh]cb
Ua cb[``cWU`ghU_Y\c`XYfg]bWi X]b[`a i b]W]dU`Ui h\cf]h]Ygž
dUfYbhgž`UbX`Wca a i b]hma Ya VYfg]g`YggYbh]U`Zcf`Ybgi f]b[
h\YgY`ZUW`]h]Yg`a YYh`X]j YfgY`bYYXgž`Yb\UbW]b[`gUZYhmž`UbX`VY]b[
gi ghU]bYX`Z]bUbW]U``m"

K]h\`h\Y`UhhfUWh]j Y`dfcgdYWh`cZ`WfYUh]b[`U`j]VfUb`h`gdcfhg
Wca a i b]hm]b`a]bXž`ei Ygh]cbg`]b[Yf`UVci h`h\Y`Ybj]fcb`a YbhU`
gi ghU]bUV`]hm]UbX`Zi hi fY`YI dUb]cb`WUdUV`]h]Yg`cZ`h\YgY`dfc`YWhg"
: UW`hcf`g`_]Y`YWc`c[]WU`UggYgga Ybhgž`g]hY`gY`YWh]cb`Zcf
UWWh`gg]V`]hmž`UbX`h\Y`Vi]`X]b[`a UhYf]U`g`i gYX`UfY`bck `WcfY
Wcbg]XYfUh]cbg`Ug`A Uf]cb`7ci bhm]U]a g`hc`VU`UbW`XYj Y`cda Ybh
k]h\`dfYgYfj Uh]cb"

I `h]a UhY`mž`Ug`h\Y`d`Ubb]b[`Wcb] YfgUh]cbg`Wcbh]bi Y`hc`Yj`c`j Yž
`cWU`YUXYfg`UbX`fYg]XYbhg`U`]Y`ZUW`h\Y`VU`UbW`X`WU`Yb[Y`cZ
Ya VfUW]b[`bYk`cddcfhi b]h]Yg`Zcf[fck h\`k`]\`Y`gUZY[i UfX]b[`h\Y
hfUbei]`VYUi hmicZ`A Uf]cb`7ci bhm]U[f]W`hi fU`\Yf]hU[Y"

5g[Uh\Yf]b[g`Ufci bX`h\YgY`XYj Y`cda Ybhg`Wcbh]bi Yž`h\Y`bYI h
di V`]Wa YYh]b[`cb`h\Y`dfcdcgYX`; c`XYb`C WU`U`gdcfhg`Wca d`YI ž
k`]\W`k]``cZZYf`UXX]h]cbU`]bXccf`UbX`ci hXccf`gdcfhg`ZUW`]h]Yg
UbX`Yj Ybh`gdUW`gž`\Ug`U`fYUXm`VYYb`gW`YXi `YX`Zcf`ž`m`&%"`H\Y
ci hWca Y`k]``_]Y`m]bZcfa `h\Y`Zi hi fY`gdcfhg`UbXgWUdY`]b`h\]g
fY[]cbž`U`hYghUa Ybh`hc`h\Y`Wca a i b]hm]g`Wca a]ha Ybh`hc
Yb[U[]b[`]b`]hg`ck b`XYj Y`cda Ybh"

8YhU]`g	
Cfh	CWU`Už: `cf]XUž'I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "cWU`U"WŁa• k k k "k WV"WŁa• k k k "Vi j`hl gXWWŁa

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh