H\Y'UddfcjU`cZh\]g'V]``a Uf_g'U'g][b]Z]WUbh'dc`]h]WU``a ca Ybhž'Ug]hfYWY]jYX`ibUb]acig`VUW_]b[`Zfca`ghUhY``UkaU_Yfg"`9Uf`]Yf`h\]g kYY_žh\Y`< ci gY`dUggYX`]h`cb`K YXbYgXUmžk \]`Y`h\Y`GYbUhY

h\Y'qhUhY"

; YfU`X]bY`H\cadgcbKUmžCfUb[Y7cibhmžIG5!=bU ghf]_]b['a cj Y h\Uh'Vf]b[g fcUXk Umg UbX dc`]h]Wg hc[Yh\YfžU'V]`` U]a YX Uh fYbUa]b[dUfh cZ Gci h\Yfb 6ci Yj UfX \Ug a UXY]hg k Um hc::`cf]XU; cjYfbcfFcb'8YGUbh]g"'H\Y'dfcdcgYX`Y[]g`Uh]cbž<6 -, +žk ci `X`XYq][bUhY`h\Y`qhfYhW\`cZ`Gci h\Yfb`6ci `Yj UfX VYhk YYb?]f_FcUX UbX Gcih\CWYUb 6ci Yj UfX Ug DfYg]XYbh 8cbU`X * "Hfi a d 6ci Yj UfX" H\]g'V]``]g'dUfh'cZ'U``Uf[Yf']b]h]Uh]j Y hc \cbcfbchUV Y Z][ifYg h\fci [\fcUXk Um XYg][bUh]cbg UWfcgg



: `cf]XU``Uk a U_Yfg'Uddfcj YX'U'V]``hc'bUa Y'\][\k Umg']b CfUb[Y⁻7ci bhmUZhYf⁻_YmZ][ifYgž⁻]bWiX]b[⁻Hfiad⁻9ZYWh]jY ⇒ `m'%ž'&\$&) "

: `cf]XU'GYh'hc'<cbcf'Hfiad'k]h\ BYk 6ci `Yj UfX]b DU`a '6YUWX °

Zc``ck YX`gi]h`cb`H\i fgXUmž'Z]fa `m`d`UW]b[`h\]g`Wcbhfcj Yfg]U``bUa Y WXUb[Y`cb`h\Y`[cj Yfbcf g`XYg_`Zcf`Z]bU``Uddfcj U`"`=Z`8YGUbh]g g][bg`h\Y`V]``ž`h\Y`bYk `XYg][bUh]cb`k]```hU_Y`YZZYWh`cb`\$``m`%ž U`][b]b[`k]h\`h\Y`fc``ci h`cZ`cj Yf`, \$`ch\Yf`bYk ``Uk g`]b`: `cf]XUž'Ug` 7`]W_Cf`UbXc`fYdcfhg"

<cbcf]b[`Ch\Yfg`5`cb[g]XY`Hfi a d

5`cb[`k]h\`h\Y`dfcdcgYX`bUa Y`Zcf`Hfi a dž'<ci gY`6]```-, +`U`gc \cbcfg`h\fYY`ZU``Yb`DU`a `6YUW\`7ci bhm`XYdi h]Yg"`5`dcfh]cb`cZ Gci h\Yfb`6ci `Yj UfX`k]```VY`XYg][bUhYX`Ug` D6GC`A chcfa Ub <][\kUm`]b`a Ya cfm`cZ`7cfdcfU``@i]g`DUYnž'8Ydi hm`=[bUW]c 8Ub `8]Unž`UbX`8Ydi hm`FU`d\` 6i hW\ `K U``Yfž`k \c`hfU[]WU``m `cgh`h\Y]f``]j Yg`cb`Bcj Ya VYf`&%ž`&\$&("`H\]g`Xi U``fYWc[b]h]cb \][\`][\hg`bch`f gh`dc`]h]WU``Z][i fYg`Vi h`U`gc``cWU``\YfcYg`k \c \Uj Y`a UXY`h\Y`i `h]a UhY`gUWf]Z]WY`Zcf`h\Y]f`Wca a i b]hmž`Ug`bchYX Vm`K DHJ "

CjYfU``ž'h\Y'V]```dfcdcgYg'U'hchU``cZ'&\$`bYk`fcUXkUm'XYg][bUh]cbg h\fci[\cih:`cf]XUž'k]h\'Z]jY``cWUhYX`]b`7YbhfU``:`cf]XU"`5acb[h\YgYž'bchUV`Y`bUaYg`]bWiXY'h\Y'AUghYf'8Ydihm'6fUX`Ym'@]b_ AYacf]U``<][\kUm'UbX'GYf[YUbh'?Uf``Ghfc\gU``AYacf]U` <][\kUm''9UW\'XYg][bUh]cb'WcaYg'k]h\'U'Wcgh'cZ'UfcibX``&ž(\$\$ Zcf'h\Y'8YdUfhaYbh'cZ'HfUbgdcfhUh]cb'hc']bghU```h\Y'fYei]fYX aUf_Yfgž'gdYW]Z]WU``m'hkc'g][bg'Uh``%ž&\$\$'YUW\ž'U``ck]b['Zcf'U ZcfaU``UW_bck`YX[aYbh'cZ'h\Y]f'Wcbhf]Vih]cbg"

5 FcUXk Um hc FYa Ya VYf

; Yc[fUd\]WU``mžh\Y'bYk `m'XYg][bUhYX' DfYg]XYbh'8cbU`X'> Hfiad'6ci `YjUfX '\c`Xg'g][b]Z]WUbWY'Ug']h'WcbbYWhg'_Ym `cWUh]cbgž']bWiX]b['h\Y'5]f':cfWY'CbY'ZUW]`]hm'Uh'DU`a'6YUWX =bhYfbUh]cbU``5]fdcfh'UbX'AUf!U!@U[c"'H\]g'WcbbYWh]cb'dYf\Udg fYZYWhg'acfY'h\Ub''1gh'[Yc[fUd\m/']h'g][b]Z]Yg'Ub'cb[c]b[dc`]h]WU``X]U`c[iY'k]h\]b'h\Y'ghUhY"'H\Y'XYW]g]cb'hc'bUaY'U fcUXkUm'UZhYf'U'ZcfaYf'dfYg]XYbh']g'bch'hU_Yb'`][\h`m''=h'fU]gYg eiYgh]cbg'UVcih'h\Y`Y[UWmcZ'`YUXYfg\]d'UbX'h\Y'jU`iYg UhhUW\YX'hc'giW\'Z][ifYg"

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh

8 Y hU]`g	
Cfh	; YfU`X]bY`H\cadgcb`K_Umž`CfUb[Y`7cibhmž
	I G5
EiY``Yb	• k k k "W]W_cf`UbXc"Wca
	• k k k "k d hj "Wca

➡ 'U'ghUhY 'Ug'X]j YfgY 'Ug': `cf]XUž'k]h\ ']hg'f]W\ 'hUdYghfmicZ'W' `hi fYg UbX'\]ghcf]Ygž'bUa]b['fcUXg'UZhYf'g][b]Z]WUbh'dYfgcbU`]h]Yg'Vch\ UW_bck `YX[Yg'ci f'Wc``YWh]j Y'dUgh'k \]`Y'U`gc'g\Ud]b['Z hi fY bUffUh]j Yg"'K \Yh\Yf'cbY'gi ddcfhg'cf'cddcgYg'h\Y'a cj Yž'h\YfY g WYUf`m'gca Yh\]b['hc'VY'gU]X'Zcf'\ck 'k Y'a Uf_'ci f'`UbXgWUdYg k]h\ 'bUa Yg'h\Uh'gma Vc`]nY'j Uf]ci g'ZUWYhg'cZ'5a Yf]WUb'\]ghcfm"

5gʻh\Y`Y[]g`Uh]cb`Uk U]hgʻh\Y`[cjYfbcfg`UddfcjU`žWcaaib]hm fYUWh]cb`]gʻa]IYX"`GcaY`fYg]XYbhg`WY`YVfUhY`h\Y`XYW]g]cbž Uf[i]b[`h\Uh`]h`fYZYWhg`U`Vc`X`fYWc[b]h]cb`cZ`Hfiadg`]adUWhž k\]`Y`ch\Yfg`ZYY``WcbZ`]WhYX`UVcih`\cbcf]b[`U`Z][ifY`gc`dc`Uf]n]b[" FY[UfX`Ygg`cZ`h\Y`dYfgdYWh]jYgž`h\Y`V]```WYfhU]b`m`gdUf_g WcbjYfgUh]cb`UVcih`\ck`kY`W\ccgY`hc`aYacf]U`]nY`cif`dUgh `YUXYfg`UbX`h\Y`]ad`]WUh]cbg`cZ`h\Y``Y[UW]Yg`h\Ym`YUjY`VY\]bX"