:]jY˙7YbhfU`:˙`cf]XU˙8fi[˙7cbgd]fUhcfg
:UWY˙8YWUXYg˙6Y\]bX˙6Ufg

:]jY˙fYg]XYbhg˙cZ˙CgWYc`U˙7ci bhm˙ZUWY˙`Yb[h\m˙df]gcb
gYbhYbWYg˙Zcf˙h\]f˙fc`Yg˙]b˙U˙WcWU]bY˙hfUZZ]W_]b[˙Wcbgd]fUWm
fYjYU`YX˙Vm˙ZYXYfU`˙]bj Ygh][Uh]cbg"

?]gg]aaYYž˙:`cf]XUž˙I G5˙!˙H\Y˙ghfYYhg˙cZ˙?]gg]aaYY˙\UjY
VYWca Y˙h\Y˙VUW_Xfcd˙Zcf˙U˙fYWYbh˙Xfi [˙hfUZZ]W_]b[˙gU[U˙h\Uh˙\Ug
`YZh˙Zjj Y˙]bX]j]Xi U`g˙ZUW]b[˙\YZhm˙df]gcb˙gYbhYbWYg"˙H\Y˙I "G"
8YdUfha Ybh˙cZ˙}ghW`Y˙f8C±˙\Ug˙cZZ]W]U``m˙Ubbci bWYX˙h\Y˙[i]`hm
d`YUg˙UbX˙WUf[Yg˙U[U]bgh˙h\YgY˙XYZYbXUbhgžU``˙YbhUb[`YX˙]b˙U
WcWU]bY˙Wcbgd]fUWm˙h\Uh˙fYZ`YWhg˙U˙[fck]b[˙]ggi Y˙]b˙7YbhfU`
:`cf]XU"˙H\cgY˙Uk U]h]b[˙gYbhYbW]b[˙]bW!i XY˙@i g˙Fi VYb˙A Ufh]bYn
7U`XYfcbžEi Ua U]b˙5`]eiiY˙6UfVUfž6YfbUfXc˙5bhcb]c˙6fUž5]g\U
B]Wc``Y˙GUbW\Ynž˙UbX˙9j Y`mb˙7U`XYfcb"

5WWcfX]b[˙hc˙7`]W_ Cf˙UbXcžA Ufh]bYn˙7U`XYfcbžUh˙ 1 gh˙&*˙mYUfg
c`Xž]g˙]b˙Zcf˙U˙hci [\˙ghfYhW\˙žZUW]b[˙VYhk YYb˙) ˙hc˙($˙mYUfg˙]b
ZYXYfU`˙df]gcb˙UZhYf˙d`YUX]b[˙[i]`hmcb˙¾bY˙) "˙H\Y˙W\Uf[Yg

U[U]bgh `\ ]a `]bWi XY gi dd m]b[`WcWU]bY hc fYhU] `XYU Yfgž U W\ U]b
h\Uh bch UV m]bWi XYX 6UfVYfž k \c bch cb m gc X Xfi [g Zfca `\ ]g
UdUfha Ybh Vi h k Ug U gc W\ Uf[YX k]h\ dcggYgg]b[U Zf Ufa `]b
Zi fh\ YfUbWY cZ Xfi [hfUZZ]W_]b[" 6UfVf ZUWYg U ghU[[Yf]b[
dchYbh]U `gYbhYbWY cZ ) mYUfg hc `]ZY]b df]gcb"

H\Y D`UmYfg]b h\Y 8fUa U

Ch\Yfg]b h\]g hUb[`YX k YV `]bWi XY `( !mYUf!c`X 6UfVYfž `%!mYUf!
c`X 6fYUž &) !mYUf!c`X GUbW\Ynž UbX) +!mYUf!c`X 9j Y`mb
7U`XYfcb h\Y a ch\Yf cZ A Ufh]bYn 7U`XYfcb k \c `Ug VYYb
]a d`]WUhYX ]b h\Y gW\Ya Y hcc" 6fYU \]a gY`Žk]h\ U `]ghcfm cZ
ZY`cbm Wcbj]Wh]cbgž k Ug Zci bX k]h\ Zf YUfa gž Ug k Ug 6UfVYfž
k \cgY k YUdcb k Ug X]gWcj YfYX bYl h hc `VU[ g cZ WcWU]bY `fUXmZcf
X]ghf]Vi h]cb" =#gYYa g h\Y Xfi [hfUXY \UX U Zfa `[ f]d c`b h\YgY
]bX]j]Xi U`gž Ug A Ufh]bYn 7U`XYfcb]g fYdcfhYX hc `Uj Y
Wc``UVcfUhYX k]h\ 6fYU `hc fYgi dd`m 6UfVYf `k ]h\ WcWU]bY `^ gh
VYZcfY h\Y WfUW_Xck bg VY[Ub"

H\Y]bj Ygh][Uh]cb k Ug U `̂ c]bh YZZcfh h\Uh ]bj c`j YX h\Y `6=g GUZY
GhfYYhg HUg_ `cfWWž Ug k Y``Ug `cWU `dc`]WW `UbX ZYXYfU` U[Ybc]Yg
`]_Y h\Y 6i fYUi `cZ 5 `Wc`c`žHcVUWWWcž `]fYUfa g UbX 9l d`cg]j Yg
UbX `: `cf]XU `< ][ \k Um DUhfc` "@Uk `YbZcfWWa Ybh cZZ]W]U`g Yl YW hYX
UffYgh k UffUbhg UbX X]gWcj YfYX U hfci V `]b[ `UffUm cZ Zf YUfa g UbX
WcWU]bY \]XXYb]b j Uf]ci g WcWUh]cbgž]bWi X]b[fYg]XYbWYg `]b_YX
hc h\Y UWWW gYX" A Ufh]bYn 7U`XYfcb k Ug h\Y Ugh hc `YUX `[ i ]`hmž
k fUdd]b[i d U WUgY h\Uh gYbhg\cW_k Uj Yg h\fci [\ h\Y
Wca a i b]hm"

K]XYf 7cbhYl h cZ 8fi [HfUZZ]W_]b[

H\Y XfUa U]b `? ]gg]a a YY ]gb h `̂ gh Ub]gc UhYX]bW]XYbh"
5 WWcfX]b[`hc h\Y I "G" GYbhYbW]b[ `7ca a]gg]cbž Xfi [`hfUZZ]W_]b[
WWbh]bi Yg hc `dcgY `U g][b]Z]WUbh W\U``Yb[Yž k]h\ `%, ž$&- `WUgYg
fYWcfXYX gd YW]Z]WU`m Zcf `h\]g cZZYbgY]b Z]gWU `mYUf &$&("
Ghf]_]b[`mž ( "(ı `cZ h\cgY gYbhYbWYX Zcf Xfi [hfUZZ]W_]b[k YfY
a Ybž\]`[``][\h]b[`U dfYj U`Ybh hfYbX h\Uh fYgcbUhYg h\fci [\
j Uf]ci g Wca a i b]h]Yg" H\]g _]bX cZ Wf]a Y]g cb h\Y [cj Yfba Ybhg

fUXUf UbX]g gYYb Ug Wf]h]WU`Zcf`Uk YbZcfWYa Ybh hc hUW_Y"

Gca Y fYWYbh ghUhg fYj YU`h\Uh h\Y Uj YfU[Y U[Y cZ ]bX]j ]Xi U`g
gYbhYbWYX Zcf Xfi [hfUZZ]W_]b[ ]g Ufci bX '' , mYUfgž UbX a Ubm
cZZYbXYfg dcggYgg]hh`Y hc bc df]cf Wf]a ]bU`\]ghcfm" +hYfYgh]b[`mž
h\Y Uj YfU[Y gYbhYbWY Zcf Xfi [hfUZZ]W_]b[g]g Uh UVci h , &
a cbh\gž Vi h h\Y dchYbh]U`Wcbg Yei YbWYg WUb j Ufm VUgYX cb h\Y
gdYW]Z]Wg cZ YUW\ WUgY UbX ZUWhcfg]_Y ZfUUfa dcggYgg]cb cf
`UXYfg\]d fc Yg k]h\]b h\Y Wcbgd]fUWm 5 WYUf dUhhYfb Ya Yf[Yg.
h\Y ghU_Yg UfY \][\ž UbX h\cgY WUi [\h]b h\Y Y[U`bYhg ZUWY
gYj YfY fUa]ZWUh]cbg]bj c j]b[`Yb[h\ df]gcb hYfa g"

Cj YfU``ž h\Y dfYggi fYg cZ h\Y Xfi [hfUXY Yl hYbX]b[UWfcgg
7YbhfU`: `cf]XU di h a Ubm]bX]j]Xi U`g Uh f]g_"K ]h\ gYj YfU`\][\!
dfcZ]`Y WUgYg bck ]b h\Y gdch]][ \hž h\g j ]hU`Zcf h\Y Wca a i b]hm hc
fU``m Ufci bX h\cgY fYWcj Yf]b[Zfca h\Y [f]d cZ UXX]Wh]cb UbX Zcf
`Uk YbZcfWYa Ybh hc Wcbh]bi Y h\Y]f YZZcfhg hc X]ga UbhY h\YgY
XUb[Yfci g bYhk cf_g"

5g h\]g `UhYgh WUgY ``i ghfUhYgž h\YfY g a i WX k cf_ hc VY XcbY]b
UXXfYgg]b[UbX i bXYfghUbX]b[h\Y]bhf]WUW]Yg cZ Xfi [hfUZZ]W_]b["
H\Y dUh\ U\YUX Zcf h\cgY]bjc j YX]b h\YgY Wcbgd]fUW]Yg a Um
`UX hc df]gcb`k U``ž Vi h ]hg U hY``]b[fYa]bXYfcZ h\Y cb[c]b[
VUhh`Y Yci f gcW]Yhm ZUWYg ]b Wca VUhh]b[ Xfi [!fY`UhYX Wf]a Yg"

8 YhU]`g	
C fh	?]gg]a a YYž `cf]XUž I G5
E i Y``Yb	• k k k "W]W_cf`UbXc"Wca • k k k "]W\"[cj • k k k "i ggW[cj

6 Ygi `X Yb G]Y `i bg Ui Z. a Y]b!k]Yb"bYh