

⤵gcb'8Yfi`c.: fca':`cf]XU'8fYUa Yf'hc
;`cVU`A i g]WGYbgUh]cb

9l d`cfY'h\Y`f]gY`cZ'⤵gcb'8Yfi`cž'Vcfb`]b'A]fUa Ufž':`cf]XUž
Ug'U'[_`cVU`a i g]W]Wcb`UbX`H]_Hc_`ghUfž'g\Ud]b[_`dcdi`Uf
W`hi fY"



A]fUa Ufž':`cf]XUž'I G5 '!': fca`A]fUa Uf g`cWU`ghU[Yg'hc'[_`cVU`
UWVU]a ž'⤵gcb'8Yfi`c`\Ug`VYWca Y`U`\ci gY`c`X`bUa Y`]b`h\Y
a i g]W]bXi ghfm"? bck b'Zcf`\]g`WUW\m`]bhfcXi W]cbgž'h\Y`Ufh]gh
cZhYb'dfcWU]a g`\]g`bUa Y`Uh'h\Y`ghUfh'cZ`\]g`gcb[_`gž`WfYUh]b[_`U
a Ya cfUV`Y`\cc_`h\Uh'fYgcbUhYg`k]h\`ZUbg" `C f][]bUh]b[_`Zfca`U
<U]h]Ub!5a Yf]WU`b`VUW[_`fci bXž'8Yfi`c`hfUbgZcfa YX`\]g`ci fbYm
Zfca`U`gcb[_`k f]hYf`]bh`c`U`k cf`Xk]XY`]Wcb`k]h\`V`]`]cbg`cZ'ghfYUa g
UbX`Ub`]a dfYgg] Y`gcW]U`a YX]U`Zc`hdf]bh"<]g`XYVi hig]b[_`Yž
K` \UhW\U`GUmž`fY`YUgYX`]b`&\$-\$- ž'hcddYX`h\Y`6]`VcUfX`<ch%\$\$
UbX`Ui bW\YX`\]g`WUfYfž'gYhh]b[_`h\Y`hcbY`Zcf`U`ghf]b[_`cZ`\]hg`h\Uh
]bWi XY` ⤵`A m<YUXž`F]X]b`Gc`cž`HU`_`8]fhmž`UbX`GUj U[Y
@cj Y`f]BYk g`fYdcfhg`h\Uh`Ł"

8Yfi`c`]gb h`ŧ ghUVci h`h\Y`a i g]W`\\Y`\\Ug'gc`X`cj Yf`" \$`a `]`]cb
g]b[`Yg[`cVU`mž`a U_]b[`k Uj Yg`UWfcgg'dcdžF/ 6žXUbW\\U`ž`UbX
\\d!\\cd`[YbfYg`"5g`\\]g`X]gWc[fUd\\m[fYk ž`gc`X]X`\\]g`UWw`UXYgž
]bWi X]b[`a i `h]d`Y`HYyb`7\\c]W`5k UfXg`UbX`A HJ`9i fcdY`A i g]W
5k UfXg`"K Y`WUb h`Zcf[Yh`\\]g`ghfcb[`dfYgYbW`cb`gcW]U`a YX]U
W\\UbbY`gžYI W`\\]b[`cb`H]_Hc_`k]h`cj Yf`) \$`a `]`]cb`Zc`ck Yfg`"<]g
Yb[U[]b[`XUbW`W\\U`Yb[Yg`UbX`[`]a dgYg`]bhc`XU]`m`]ZY`a U_Y
\\]a `U`fY`UhUV`Y`Z][i fYžYgdYW]U`mh`h`Y`mci b[Yf`Ui X]YbW`YU[Yf
Zcf`dYfgcbU`WcbbYW]cbg`k]h`h`Y]f`a i g]W]Xc`g`fH]I g`fYdcfhg
h\\Uh`Ł"

5`A i g]WU``xci fbYm

6cfb`cb`GYdhYa VYf`&%ž`%- , - ž8Yfi`c`\\Ug`VYYb`dUgg]cbUhY`UVci h
a i g]Wg]bW`W\\]`X\\ccXž`ghUfh]b[`gcb[k f]h]b[`Uh`U[Y` , "
FYWc[b]n]b[`\\]g`hU`Ybhgž`\\Y`hfU]bYX`]b`a i g]WU`h`YUhYfž`cdYfUž
UbX`VU`Y`h`Uh`h`Y`8`]`UfX`7YbhYf`Zcf`h`Y`5fhgž`dUj]b[`h`Y`k Um`Zcf
\\]g`dfcZYgg]cbU`gcb[k f]h]b[`WUfYfYf`"6m`h`Y`h]a Y`\\Y`k Ug`%*ž`\\Y
k Ug`WfUZh]b[`hi`bYg`Zcf`Ufh]ghg`_Y`8]XXm`UbX`@]`K UmbY`"<]g`gY`Z
h]hYX`XYVi h`U`Vi a`]b`&\$%\$`g`ck WUgYX`\\]hg`h`Uh`gc`]X]ZYX`\\]g
d`UW`]b`h`Y`]bXi`ghfmž`UbX`g]bW`h`Ybž`\\Y`\\Ug`Wc`bh]bi YX`hc`Yj`c`j Y
Ug`Ub`Ufh]ghž`fYW`b`h`m`fY`YUg]b[`h`Y`U`Vi a` `Bi`'?]b[`f&\$&(`Łž
ZYUhi f]b[`Wc`UVcfUh]cbg`k]h`b`chUV`Y`Ufh]ghg`gi W\\Ug`A]W\\UY`
6i V`Ā`UbX`A Y[\\Ub`HfU]bc`f`fH]I g`UXXg`Ł"

8Yfi`c`g`_bUW_`Zcf`V`YbX]b[`[YbfYg`]g`a UhW\\YX`Vm`\\]g
i bXYfghUbX]b[`cZ`a Uf_Yh]b[`]b`h`Y`X][]hU`U[Y`"5g`a i g]W
]bWfYUg]b[`m`]bhYfhk]bYg`k]h`gcW]U`a YX]Už`Ufh]ghg`_Y`\\]a `\\Uj Y
Zci bX`gi W\\gg`cb`d`UhZcfa`g`gi W\\Ug`H]_Hc_`ž`k \\YfY`cj Yf`*, i`cZ
i gYfg`X]gWc] Yf`bYk`a i g]W`H\\]g`hfYbX`]g`b`ch`ŧ gh`U`ZYYh]b[
a`ca Ybh`]hg`fYg\\Ud]b[`\\ck`Ui X]YbW`g`Wc`bgi a`Y`UbX`]bhYfUWh
k]h`a i g]WfB57` ; fci d`\\][\\`][\\hg`Ł"

≠bbcj Uh]b[`H\\fci [\\`GcW]U`A YX]U

K`\\Uh`g`ZUgW]bUh]b[`UVci h`a i g]WhcXUm`]g`h`Y`f]gY`cZ`g`cfh!Zcfa
a i g]WWc`bhYbh`cb`d`UhZcfa`g`_Y`H]_Hc_`"K]h`cj Yf`U`V`]`]cb
a`cb`h`m`UWh]j Y`i gYfgž`h`Y`d`UhZcfa`\\Ug`VYWc`a`Y`U`dck Yf`ci gY

Zcf'a i g]WX]gWcj Yfm"5fh]ghg'WfYUHY'gcb[g'U]a YX'Uh[c]b['j]fU'ž
cZhYb'h]YX'hc'WUHWXm'XUbW'fci h]bYgž'Ub'UddfcUW' h\Uh'\Ug'YX'hc
h\Y'gc!WU'YX' H]_Hc_'YZZYWhž'k \YfY'gcb[g'h\Uh[U]b'hfUW]cb'cb
h\Y'Udd'cZhYb'gcUf'cb'ghfYUa]b['WUfhg"8Yfi`c g'UV']hm'hc'hUd
]bhc'h\YgY'hfYbXg'\Ug_Ydh'\a 'Uh'h\Y'ZcfYZfcbhž'UbX'jh g'WYUf'\Y
\Ug'U'[ccX'\UbX'Uh'f]X]b['h\Y'X][jhU'k Uj Y'fB57'; fci d
]bX]WUHYg`Ł"

5XX]h]cbU'mž'h\Y'i gY'cZ'j] Y'ghfYUa]b['UbX'j]fhi U'WcbWfhg'\Ug
gi f[YX'dcgh!dUbXYa]Wž'U'hfYbX'8Yfi`c'\Ug'Ya VfUW'Xž'U'ck]b[
\]a 'hc'Yb[U[Y'ZUbg'k cf'Xk]XY""K]h\ 'd'UhZcfa g'cdh]a]n]b['h\Y]f
ZYUhi fYg'Zcf'a i g]W]Ubgž'jh g'YUg]Yf'h\Ub'Yj Yf'Zcf'Ufh]ghg'hc'WcbYWh
k]h\ 'h\Y]f'Ui X]YbW']b'fYU'!h]a Yž'WfYUh]b['U'gYbgY'cZ'Wca a i b]hm
h\Uh'hfUbgW'bXg'[Yc[fUd\]WU'VUff]Yfg'fB57'; fci d'Y'UVcfUHYg`Ł"

Gi ddcfh]b['j Uf]ci g'WUf]h]Ygž'YgdYW]U'm'h\cgY'ZcW'g]b['cb
W]XfYb'UbX'X]gUghYf'fY'jYZ']b'<U]h]ž'8Yfi`c'bc'h'cb'm'YbhYfhU]bg
Vi h'U'gc'[]j Yg'VUW_ž'Ybf]W]b['Wca a i b]h]Yg'h\fc i ['\']g']bZi YbW
UbX'fYgci fW'g"5g'\Y'dfYdUfYg'hc'j Ybhi fY'Yj Yb'Zi fh\Yf']bhc'Z'a
UbX'ch\Yf'Vi g]bYgg'cddcfhi b]h]Ygž'Ugcb'8Yfi`c g'ghcfm]g'ZUf'Zfca
Wca d'YhY""<]g'Yj c'i h]cb'Zfca 'U'cWU'hU'Ybh'hc'U'['cVU'gYbgUh]cb
fYa]bXg'i g'h\Uh'h\YfY g'gca Yh\]b['hc'VY'gU]X'Zcf'U'bUa Y'h\Uh
YW'cYg']b'Yj Yfm'\]h"

8YhU]`g	
Cfh	A]fUa Ufž: `cf]XUž! G5
E i Y`Yb	<ul style="list-style-type: none">•]bYk g"ncca VUb[`U"Wca• h]l g"UY• k k k "XUW[fci d"Wca

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh