

DU`a '7cUgh`HYYbg'7`Ug\`]b`G\cW_]b[
; i bdc]bh`F cVVYfm'7UgY°

H\ fYY`DU`a '7cUgh`hYYbg`k YfY`UffYghYX`Zcf`Ufa YX`fcVVYfm
]bj c`j]b[`U`ghc`Yb`Z]fYUfa ž\][\`][\h]b[``cWU`gUZYhm
WcbWfbg"



9i fcdYUb`J]`U[Yž`DU`a '7cUghž: `cf]XUž`I G5`!`đ`U
WcbWfbb]b[`]bW]XYbh`h\Uh`i bZc`XYX`]b`DU`a '7cUghž`h\ fYY
hYYbU[Yfg`Zci bX`h\Ya gY`j Yg`YbhUb[`YX`]b`U`hfc`i V`]b[`hU`Y`cZ
Wf]a Y``C b` † bY`%\$ž: `U[`Yf`7ci bhm`XYdi h]Yg`UffYghYX`%*!mYUf!c`X
7\]a U`Y`GUbh]U[c!H\ca Ug`U`cb[`k]h\`hk c`ch\Yfg`Zc`ck]b[`U
fcVVYfm`Uh[i bdc]bh`h\Uh`hc`_d`UWf`]b`UhY`A Um`H\Y`Yj Ybhg
`YUX]b[`i d`hc`h\Y`UffYgh`\][\`][\h`U`X]ghi fV]b[`hfYbX`cZ`mci h\
]bj c`j Ya Ybh`]b`gYf]ci g`cZYbgYg"

H\Y`g]hi Uh]cb`VY[Ub`cb`A Um`&-`]b`h\Y`dUf_]b[``ch`cZ`9i fcdYUb
J]`U[Yž`k \YfY`U`hYYbU[Y`Vcm`fYdc`fhYX`VY]b[`fcVVYX`Vm`GUbh]U[c!
H\ca Ug`UbX`Ubch\Yf`UWf`ca d`]Wf``H\]g`mci b[`j]Wf]a `XUXž
fYa Uf`UV`mž`Vfci [\h`U`cb[\`]g`dUfYbhg `XUbX[i b`Ug`U`k Um`hc

[a d fYgg` \]g`dY Yfg" `bghYUXž` \Y`VYWUa Y`h\Y`hUf[Yh`k \Yb`GUbh]U[c!
H\ca Ug`U`Y[YX`m`dc]bhYX`h\Y`[i b`Uh` \]g` \YUXž`XYa UbX]b[`bch
cb`m`h\Y`Z]fYUfa `Vi`h`U`gc`WUg` \UbX`ch\Yf`VY`cb[]b[g``H\Y`j]Wh]a
fYhi fbYX` \ca Y`g` \U`Yb`UbX`ja a YX]UhY`m]bZcfa YX` \]g`a ch\Yfž
k \]W\`gYh`h\Y`k \Y Y`g]b`a`ch]cb`Zcf`k \Uh`Zc`ck YX"

H\Y`5ZhYfa Uh` \cZ`h\Y`F cVVYfm

5ZhYf`h\Y`j]bW]XYbhž`GUbh]U[c!H\ca Ug`k Ug`UddfY\YbXXYX`UhYf`h\Uh
gUa Y`XUm`UbX`ZUW`X`a i`h]d`Y`W\Uf[Ygž]bWi`X]b[`fcVVYfm`k]h` \U
Z]fYUfa ž[fUbX`h\Y`Zh`cZ`U`Z]fYUfa ž`UbX`dcggYgg]cb`cZ`U`Z]fYUfa `Vm
U`a]bcfž`U`cb[`k]h` \U`j]c`Uh]cb`cZ`dfcVUh]cb``K \Uh`UXXYX`hc`h\Y
Wca d`YI]hmicZ`h\Y`WUgY`k Ug`h\Y`]bj`c`j Ya Yb`h`cZ`Ubch\Yf`hYbž
B]Wc`x`bgcbž`k \c`U`gc`k Ug`UffYghYX`UbX`W\Uf[YX`Ug`Ub
UW`W`ggc`fm`UZhYf`h\Y`ZUW`hž`Ug`k Y``Ug`[fUbX`h\Y`Zh`UbX`dcggYgg]cb`cZ
U`Z]fYUfa `Vm`U`a]bcf"

5b`i bYI dYW`YX`hk]gh`Ya Yf[YX`k]h`h\Y`UffYgh`cZ`<U`fYm`GdUfYž
h\Y`j]Wh]a ` \]a gY`Z`C`b`ž bY`%\$žGdUfY`k Ug`W\Uf[YX`k]h`[fUbX
h\Y`Zh`cZ`U`Z]fYUfa `UbX`dcggYgg]cb`cZ`U`Z]fYUfa `Vm`U`a]bcf"
`b] Ygh][Uh]cbg`fYj YU`YX`h\Uh`Y` \UX`ghc`Yb` \]g`a ch\Yf`g`k YUdcb
VYZcfY`VY]b[`fcVVYX`cZ]h`G\Yf]ZZ`F]W`GhU`m`Ya d\Ug]nYX`h\Y
Wf]h]WU`bY YX`Zcf`dUfYbhg`hc`gYW`fY`Z]fYUfa g`Uh` \ca Yž
i bXYfgWcf]b[`h\Y`f]g`g`dcgYX`k \Yb`a]bcfg` \Uj Y`UW`W`gg`hc
k YUdcbg"

E i]W`F YgdcbgY`Zfca `5i h\cf]h]Yg

: c`ck]b[`h\Y`j]b]h]U`fcVVYfmž`g`Yf]ZZ`g`XYhYWh]j Yg`k YfY`ei]W`cb
h\Y`gW`bY``5` \][\!f]g`hfUZZ]Wghc`d`WcbXi`W`YX`k]h`]b`Ub` \ci`f`YX
hc`h\Y`fYWc`j YfmicZ`hk`c` \UbX[i bg`UbX`a Uf]↑ UbU`Zci`bX`]b`U
VUW`dUW`k]h`]b`h\Y`gi`gdYWhg`j Y\]WY``G\Yf]ZZ`GhU`m`idfU]gYX`h\Y
fYgdcbg]j YbYgg`cZ` \]g`XYdi`h]Yg`UbX`XYhYWh]j Ygž`Wca`a YbX]b[
h\Ya`Zcf`h\Y]f`gk]ZhUWh]cb`h\Uh` \]Y`m`Uj YfhYX`Z`fh\Yf`YgWU`Uh]cb
cZ`h\Y`g]hi Uh]cb``Z`h\Y`WfW`a ghUbW`g` \UX`VY Yb`X]ZZYfYbhž`k Y
Wci`X` \Uj Y`ZUW`X`U`a i W`a`cfY`gYj YfY`ci`hWca`Yž` \Y`bchYX"

H\]g`X]ghi`fV]b[`]bW]XYbh`gYfj Yg`Ug`U`ghUf`fYa]bXYf`cZ`h\Y

W\U`Yb[Yg'ZUW]b['Vch\`mci h\`UbX`Uk`YbZcfW\ a Ybh]b`ci f
W\ a a i b]h]Yg"5g'h\YgY`mci b['bX]j]Xi U`g`ZUW`gYf]ci g`W\Uf[Yg
UbX`i bW\fhU]b`Zi hi fYgž'h\Y`VfcUXYf`ja d`JWUh]cbg`Zcf`[i b`gUZYhm
UbX`mci h\`VY\Uj]cf`W\bh]bi Y`hc`fYgcbUhY" Æg`U`k U_Y!i d`WU`Zcf
ZUa]]Ygž'gW\cc`gž`UbX`bY][\Vcfg`U`_Y`hc`Yb[U[Y`b`cdYb
X]gW gg]cbg`UVci h`fYgdcbg]V`]hmž`gUZYhmž`UbX`h\Y`ja dUW\g`cZ
W\ja Y`]b`hcXUm`g`k c`f`X"

I`h]a UhY`mž'h\Y`UffYghg`cZ`h\Y`h\fYY`DU`a`7cUgh`hYYbg`g\]bY`U
`][\h`cb`U`dfYgg]b['g]gi Y`h\Uh`fYei]fYg`W\`YWh]j Y`UhYbh]cb`UbX
dfcUWh]j Y`a YUgi fYg"K \Yh\Yf`h\fc i [\`YXi WUh]cb`cf`W\ a a i b]hm
Yb[U[Ya Ybhž'h\YfY g`U`W\bh]bi]b[`bYYX`Zcf`U`cZi g`hc`W\bhf]Vi hY
hc`U`gUZYf`Ybj]fcba Ybh`Zcf`ci f`mci h\"

: cf`a cfY`XYhU]`YX`fYdcfh]b[ž`mci`WUb`fYUX`h\Y`Zi`Ufh]WYg`cb`
7`]W\`Cf`UbXc`UbX`: `U[`Yf`7ci bhm6i nn"

8YhU]`g	
Cfh	9i fcdYUb`J]`U[Yž`DU`a`7cUghž: `cf]XUž`I G5
Ei Y`Yb	<ul style="list-style-type: none">• k k k "W]W\cf`UbXc"W\ a• k k k "Z`U[`YfW\i bhmVi nn"W\ a

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh