Dcfh˙GU`Yfbc ˙Ghfi [[˙Yg˙Ug˙: 9A 5 ˙D\UgYg
Ci h. ˙5 ˙HcfbUXc˙Gi fj]j cf/ ˛ $' ‐ /g˙: YUf

5g˙\i ff]WUbY˙gYUgcb˙i bZc`Xg˙]b˙Dcfh˙GU`Yfbcž˙: `cf]XUž
fYg]XYbhg˙`]_Y˙8]UbY˙8chgcb˙jc]WY˙`WcbWYfbg˙cj Yf
: 9A 5/ ˛ $' ‐ /g˙d\UgY!ci h˙UbX˙Zi hi fY˙X]gUghYf˙gi ddcfh˙Ua]X
fYWcj Yfm˙YZZcfhg˙Zfca ˙fYWÝbh˙hcfbUXcYg"

Dcfh˙GU`Yfbcž˙: `cf]XUž˙I G5 ˙!˙5g˙h\Y˙\i ff]WUbY˙gYUgcb˙_]W_g˙cZZ
]b˙Dcfh˙GU`Yfbcž˙: `cf]XUž˙fYg]XYbhg˙UfY˙gh]``[fUdd`]b[˙k]h˙h\Y
UZhYfa Uh˙cZ˙<i ff]WUbY˙A]`hcb˙UbX˙h\Y˙hcfbUXcYg˙h\Uh˙Zc``ck YX"
H\]g˙mYUfž˙\ck Yj Ufž˙h\YfY˙g˙Ub˙U] f˙cZ˙i bWÝfhU]bhm˙\Ub[ ]b[˙cj Yf
X]gUghYf˙fYgdcbgY˙YZZcfhgž˙YgdYW]U``m˙Zc``ck]b[˙DfYg]XYbh˙8cbU`X
Hfi a d˙g˙Ubbci bWÝa Ybh˙hc˙d\UgY˙ci h˙: 9A 5˙UZhYf˙h\]g˙gYUgcb"
H\Y˙fYgdcbg]V]`]hm˙Zcf˙X]gUghYf˙fYgdcbgY˙k]``˙g\]Zh˙df]a Uf]`m˙hc
]bX]j]Xi U`˙ghUhYgž˙`YUj]b[˙a Ubm˙fYg]XYbhgž˙gi W\˙Ug˙8]UbY˙8chgcbž
UddfY\Ybg]j Y"

8]UbY˙8chgcbž˙k \cgY˙\ca Y˙gi ZZYfYX˙YldhYbg]j Y˙XUa U[Y˙Zfca ˙U
hcfbUXc˙`↑ gh˙Y][\˙m cbh\g˙U[cž˙g\UfYX˙\Yf˙hfUi a Uh]WYl dYf]YbWÝ

h\Uh`]g`gh]```j`]j`]X``]b`\Yf`a`]bX"`:`cf`g]l``a`cbh\g`dcgh!X]gUghYfž
8`chgcb`fY`]YX`cb`:`9A`5`Zcf`a`chY``UWWca`a`cXUh]cbgž`Vih`bck`g\Y`g
ghUm]b[``k`]h\`Z!Ua``]m`k`\]`Y`bUj`][`Uh]b[``h\Y`WX`U``Yb[`]b[``fcUX`hc
\ca`Y`fYdU]fg"``K`\Uh`cf[`Ub]nUh]cbg`k]``dfcj]XY`gi`ddcfh3``g\Y
ei`Ygh]cbYXžfYZ`YWh]b[``h\Y`XYYd`WcbWYfbg`cZ`a`Ubm]b`\Yf
Wca`a`i`b]hm`Ug`h\]g`XfUa`Uh]Wg\]Zh`i`bZc`Xg"`K`]h`h\Y`\i`ff]WUbY
gYUgcb`i`dcb`i`gž`\Yf`\cdYg`\`]b[`Y`cb`Vch\`dfUmYf`UbX`h\Y`ZfU]`
Uggi`fUbWY`cZ`cZZ]W]U``gi`ddcfh"

@c`WU``FYgdcbgY`UbX`7ca`a`i`b]hm`J][`]`UbWY

A`Ufh]b`7ci`bhm`cZZ]W]U`gž]bWi`X]b[``5gg]ghUbh`7ci`bhm`5Xa`]b]ghfUhcf
;`Ycf[`Y`Ghc_i`gž`\Uj`Y`UW_bck``YX[YX`h\YgY`WcbWYfbg`Vi`h`a`U]bhU]b
U`XY[`fYY`cZ`WcbZ]XYbWY``]b`h\Y]f`UV`]`]hm`hc``fYgdcbX`hc
Ya`Yf[YbW]Yg"`Ghc_i`g`Ya`d\Ug]nYX`h\Y`Wci`bhm`g`ZU]h\``]b`h\Y]f
dUfhbYfg\]dg`k`]h``ghUhY`UbX`ZYXYfU``U[YbW]Ysž`Ug`k`Y``Ug``cWU`
Ya`Yf[YbW]a`UbU[Ya`Ybh`hYUa`g"`<`ck`Yvž`h\Y`Zi`hi`fY`fYa`U]bg
g\fci`XYX`]b`i`bWYfhU]bhmž`U`gYbh]a`Ybh`YW\cYX`Vm`fYg]XYbhg``]_Y
8`chgcb`k`\c`ZYY``ji``bYfUV`Y`k`]h`h\Y``cca`]b[``WWUb[`Yg`]b`ZYXYfU`
gi`ddcfh"

H\Y`U`Ufm`]gb`h`]a`]hYX`hc`Dcfh`GU`Yfbc"`BUh]cbk`]XYž`bcbdfcZ]hg
UbX`X]gUghYf`fYWcj`Yfm`cf[`Ub]nUh]cbg`UfY`fYWU`]VfUh]b[``h\Y]f
ghfUhY[`]Yg`Ua`]X`ZYUfg`h\Uh`h\Y`ZYXYfU``[cj`Yfbm`Ybhg`WUdUW]hm`hc
Ugg]gh`UZhYf`X]gUghYfg`a`Um`X]a`]b]g\`XfUgh]WU``m`>ZZ`6mUfXž`gYb]cf
j`]WY`dfYg]XYbh`cZ`cdYfUh]cbg`Zcf`HYUa`Fi`V]cbžU`bcbdfcZ]h
ZcW`gYX`cb`X]gUghYf`fYWcj`Yfmž`\][``\tYX`WcbWYfbg`h\Uh`fYXi`WYX
ZYXYfU``Zi`bX]b[``Wci``X`fYgi``h``]b`ZYk`Yf`a`U`cf`X]gUghYf`XYW`UfUh]cbg
VY]b[``[`fUbhYX"`Gi`WW`WWUb[`Yg`k`ci``X`Wf]h]WU``m`]a`dUWh`ZYXYfU`
fYgci`fWg`YggYbh]U``Zcf`fYWcj`Yfm`YZZcfhg"

H\Y`Fc`Y`cZ`BcbdfcZ]hg`5a`]X`:`YXYfU`
7\Ub[`Yg

BcbdfcZ]hg`UfY`bch`cb`m`k`cff]YX`UVci`h`ZYXYfU``Zi`bX]b[``W`hg`Vih
UfY`U`gc`ZUW]b[``U`gi`f[`Y`]b`XYa`UbX`Zcf`h\Y]f`gYfj`]WYg`Xi`Y`hc
W]a`UhY!fY`UhYX`X]gUghYfg"`5`U`b]hYX`K`Um`k`cf`Xk`]XY`gi`fj`Ym

fYj YU`YX U ghUfh]b[ ) $ı ]bWfYUgY ]b fYZYffU`g Zcf X]gUghYf!fY`UhYX
Ugg]ghUbWY]b &$&(U`cbY" K]h\ : 9A 5 g Ò⁻bX]j]Xi U`5gg]ghUbWY
dfc[fUa i bXYf h\YUhž h\YgY cf[Ub]nUh]cbg a][\h Z]bX
h\Ya gY`j Yg Z``]b[g][b]ZWUbh [Udg]b gi ddcfh"" : 9A 5 \Ug VYYb
d]j chU`]b dfcj]X]b[hYa dcfUfm\ci g]b[UbX [fUbhg Zcf fYdU]fgž
Wca dcbYbhg h\Uh a Um dfcj Y X]ZZ]W`h hc fYd`]WUhY]Z`i bX]b[ ]g
g`Ug\YX"

5a]X h\]g VXU``Yb[ ]b[ ``UbXgWUdYž d\]`Ubh\fcd]Wcf[Ub]nUh]cbg UfY
ghYdd]b[ ]bž VXUbbY`]b[gi VghUbh]U``Zi bXg hck UfX X]gUghYf
fYWcj Yfm]bh]hUh]j Yg k \]`Y [ fUdd`]b[k]h\ h\Y]f`X]ZZ]W`h Yg]b
fU]g]b[a cbYm Xi Y hc h\Y f]g]b[ZfYei YbWm cZ X]gUghYfg"" cf a Ubm
bcbdfcZ]hgž h\]g a YUbg ghfYb[h\Yb]b[fY`Uh]cbg\]dg k ]h\ `cWU`
[cj Yfba Ybhg UbX Wca a i b]h]Yg]g YggYbh]U`Zcf Yb\UbW]b[
dfYdUfYXbYgg Zcf k \Uh`]Yg U\YUX"

5g h\Y VW ffYbh gYUgcb i bZc`Xgž a Ubm]b : `cf]XUž`]_Y 8]UbY
8 chgcbž UfY``YZh k cbXYf]b[ k \Uh _]bX cZ gUZYhm bYhg k ]``fYa U]b
g\ci `X X]gUghYf ghf]_Y U[ U]b" K]h\ U dU`dUV`Y gYbgY cZ Ubl]Yhm]b
h\Y U]fž h\Y fYg]]YbWY cZ `cWU`Wca a i b]h]Yg UbX h\Y fc`Y cZ bcb!
dfcZ]hg k]``VY hYghYX`]_Y bYj Yf VYZcfY" 5g Uj Yfž h\YfY g
gca Yh\]b[hc VY gU]X Zcf Wca a i b]hmgd]f]hž Vi h h\Y `Uf[Yf
ei Ygh]cb fYa U]bg. K]``\Y`d Uff]j Y cb h]a Y3

8 YhU]`g	
C fh	Dcfh GU`Yfbcž : `cfXUž`I G5
E i Y``Yb	- k k k "k dhj "Wca - k k k "ZYa U"[cj - k k k "Vcghcb\YfU`X"Wca

6Ygi WXYb G]Y i bg Ui Z a Y]b!k]Yb"bYh