A mghYf]ci g`GYU`GhUf`8]gYUgY`Ghf]_Yg DU`a `6YUW\.:]fgh`8cW a YbhYX`7UgY°



@U_Y`K cfh\`@U[ccbž`DU`a `6YUW\`7ci bhmž'l G5`!`=b`Ub i bgYhh`]b[`X]gWcj Yfm'Zcf`a Uf]bY``]ZY`Ybh\i g]Ughg`UbX Ybj]fcba YbhU`]ghg`U`]_Yž`gYU`ghUfg`]b`: `cf]XU g`@U_Y`K cfh\`@U[ccb UfY`YI dYf]YbW]b[`U`a mghYf]ci g`]``bYgg`_bck b`Ug`gYU`ghUf`k Ugh]b[X]gYUgY"`9Wc`c[]gh`5`YI`F ca Yf`k Ug`h\Y`Z]fgh`hc`cVgYfj Y`h\]g d\Ybca Ybcb`]b`=i`m`&\$&(`k \Yb`\Y`WUa Y`UWfcgg`XcnYbg`cZ`g]W_ b]bY!Ufa YX`gYU`ghUfg`X]gd`Um]b[`U`Ufa]b[`gma dhca g``]_Y`cdYb k ci bXg`UbX``]a V``cgg"`5g`fYdcfhYX`Vm`MU\cc`BYk gž`h\]g`a Uf_g h\Y`Z]fgh`XcW`a YbhYX`WUgY`cZ`h\Y`X]gYUgY`k]h\]b`: `cf]XU g`5h`Ubh]W k UhYfgž`fU]g]b[`g][b]Z]WUbh`WcbWffbg`UVci h`h\Y`\YU`h\`cZ`h\YgY]a dcfhUbh`a Uf]bY`WfYUhi fYg"

H\Y'VUW_Xfcd'hc'h\]g'hfciV`]b['XYjY`cdaYbh']g'ei]hY'U`Ufa]b["

H\Y'qYU'qhUf'k Uqh]b['qmbXfca Y'fGGK GŁ\Ug'k fYU_YX'\Uj cWcb dcdi`Uh]cbg'U`cb['h\Y'Bcfh\'5a Yf]WUb'DUW]Z]WWcUghž``YUX]b['hc a Ugg X]Y!cZZg Zfca `&\$%' `hc`&\$%) " DUgh fYdcfhg fYj YU`YX h\Uh h\Y X]qYUqY`\Uq`q]bWY`dYfq]qhYX`Uh``ckYf``YjY`qž'UZZYWh]b[`Uh``YUqh`&\$ gdYW]Ygž']bWiX]b[`h\Y`bchUV`Y`gibZckYf`ghUf`UbX`h\Y`cW\fY`ghUf" =b ZUWhž h\Y W ffYbh g]hi Uh]cb ghUb Xg]b ghUf_ WcbhfUgh hc dfYj]ci g X]Y!cZZqžUq'XcW a YbhYX'Vm'h\Y'I b]j Yfq]hm'cZ'7U`]Zcfb]UžGUbhU 7 fi nžk \YfY`]b]h]U`fYgYUfWX`]bX]WUhYX`U`WcbbYWh]cb`hc`U XYbgcj]figžh\ci[\`h\]g'UggcW]Uh]cb']g'bck 'Wcbg]XYfYX'ib`]_Y`m Zcf'a cgh'gdYWYg'YI WYdh'h\Y'gi bZck Yf'ghUf'A Uf]bY"i WgWYXi YId`U]bYX"

9bj]fcbaYbhU`': UWhcfg'Uh'D`Um

5WWcfX]b['hc'Fca Yfž'h\Y'WcbX]h]cbg'`YUX]b['hc'h\YgY'\YU`h\]qqi Yq`]bWi XY`k Ufa Yf`k UhYf`hYa dYfUhi fYqž`W\Ub[Yq`]b`qU`]b]hmž

MU\cc`BYkg`fYdcfhYX"

UbX'dc``i h]cbž'dU]bh]b['U'X]fY'd]Whi fY'cZYbj]fcba YbhU``ghfYgqcfg Uhik cf_" = b ZUWhž gYU gi fZUWY hYa dYfUhi fYg]b @U_Y K cfh\ @U[ccb k YfY fYdcfhYX hc `\Uj Y YI WYXXX Uj YfU[Y `Yj Y`q Vm'%", `XY[fYYg Xi f]b['h\Y'Y | Ybh"': i fh\Yf'Wca dci bX]b['h\Y'g]hi Uh]cbž'i bi gi U``m `ck `h]XYg`UbX`ghcfa k UhYf`fi bcZZ`k YfY`U`gc`bchYX`]b`h\Y`fY[]cb`

8YVcfU\'8fiažh\YX]fYWhcfcZDU`a'6YUW\'7cibhmg 9bj]fcba YbhU`FYqci fWgAUbU[Ya Ybh8YdUfha YbhžfYUqqi fYq h\Uh'\Yf'hYUa `\Ug'mYh'hc'gYY'g][bg'cZ'h\Y'X]gYUgY'Y`gYk \YfY']b h\Y``U[ccbž']bhYfdfYh]b['Fca Yfg'Z]bX]b[g'Ug'U``cWU`]nYX']ggi Y fUh\Yf`h\Ub`U`k]XYgdfYUX`Yd]XYa]W`Gh]``ž`h\Y`bYYX`Zcf`j][]`UbWY WUbbch'VY'cjYfghUhYXž'Ug'h\Y'`U[ccb'\Ug'ibXYf[cbY'g][b]Z]WUbh fY ghc fUh]c b 'Y ZZc fhg ']b fY WY b h mY Ufgž U]a]b ['hc 'WfY UhY 'gi ghU]b UV 'Y \UV]hUhg`h\fci [\`]b]h]Uh]j Yq``]_Y`cmghYf`fYYZq`UbX`gYU[fUqq`VYXq"

GYU GhUf K Ugh]b[GmbXfca Y. 5 6fcUXYf 7cbhYlh

H\Y`\]ghcfm`cZ`gYU`ghUf`k Ugh]b[`gmbXfca Y`]g`Vch\`ZUgW]bUh]b[`UbX X]ghfYgg]b["`5ZhYf`h\Y`]b]h]U``X]Y!cZZ`h\Uh`VY[Ub`]b`&\$%' `UbX

YI hYbXYX'hc'5`Ug_U'Vm'h\Y'gi a a Yf'cZ'&\$%(ž']h'\Ug'VYWca Y]bWfYUg]b[`m'WYUf'h\Uh'h\Y'g]hi Uh]cb']g']bhf]WUhY"'Gma dhca g'cZ GGK G'WUb']bWi XY'hk]ghYX'Ufa gž'k \]hY'`Yg]cbgž'VcXm X]g]bhY[fUh]cbž'UbX'Yj Ybhi U``XYUh\'k]h\]b'XUmg'cf'k YY_g' B DG"[cj 'XYZ]bYg"'K \]`Y'dUgh'h\Ycf]Yg'dcg]hYX'h\Uh'U'j]fi g'a Um VY'hc'V`Ua Yž'fYWfbh'Z]bX]b[g'gi [[Ygh'h\Uh'VUWhYf]U``]bZYWh]cbg Xi Y'hc'a]WfcV]ca Y']a VU`UbWfg'a][\h'VY'h\Y'hfi Y'W'`df]hgž `YUX]b['hc'gi ZzcWUh]cb'Zfca 'fYXi WfX'cI m[Yb'`Yj Y`g']b'UZZYWhYX gdYW]Yg"

=bhYfYgh]b[`mž'UfYUg'k]h\ci h'gYU'ghUfg'\Uj Y'U``ck YX'dfYm'gdYW]Yg `]_Y'a i ggY`g'hc'Zci f]g\'i bW\YW_YXž'WfYUh]b['g\]Zhg']b``cWU` YWcgmghYa g"'GYU'ghUfg'd`Um'U'd]j chU``fc`Y'Ug'hcd'dfYXUhcfg']b a U]bhU]b]b['VU`UbWY'k]h\]b']bhYfh]XU``Wca a i b]h]Ygž'UbX'h\Y``cgg cZ'h\YgY']Wcb]WgdYW]Yg'WUb'\Uj Y'WUgWUX]b['YZZYWhg'cb V]cX]j Yfg]hm'UbX'\UV]hUh'ghUV]`]hm"

K]h\`gi W\`Wf]h]WU``XYj Y`cda Ybhg`i bZc`X]b[žFca Yf`UXj cWUhYg`Zcf Wca a i b]hm`]bj c`j Ya Ybhž`i f[]b[`W]h]nYbg`hc`fYdcfh`Ubm`i bi gi U` k]`X`]ZY`cVgYfj Uh]cbg`hc`h\Y`: `cf]XU`:]g\`UbX`K]`X`]ZY 7cbgYfj Uh]cb`7ca a]gg]cb`cf`cb`Wca a i b]hm`gW]YbWY`d`UhZcfa g `]_Y`]BUhi fU`]gh"`5g`h\Y`\YU`h\`cZ`a Uf]bY`YWcgmghYa g`\Ub[g`]b`h\Y VU`UbWYžYj Yfm`dU]f`cZ`YmYg`k cf_]b[`hc`a cb]hcf`UbX`dfchYWh`h\YgY Ybj]fcba Ybhg`Wci bhg"

8YhU]`g	
Cfh	@U_Y`K`cfh\`@U[ccbž`DU`a_6YUW\`7cibhmž
	I G5
EiY``Yb	• k k k "mU∖cc"Wca
	• a Uf]bY"i ₩ģ₩YXi
	 k k k "bdg"[cj

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh