

G\Uf_`5hhUW_`A mh\g`l bj Y]`YX.`K \m
Mc i / , \$' - /fY`GUZYf`H\Ub`Mc i`H\]b_

9I d`cfY`h\Y`fUf]hm`cZ`g\Uf_`UhhUW_`ZUhU`h]Yg`]b`:``cf]XUž`k`j\h
]bg][`hg`Zfca`h\Y`hYfbUh]cbU`G\Uf_`5hhUW_`:`]Y`UbX`gUZYhm
ghUh]gh]Wg"



; UbYgj`j`Yž`:`cf]XUž`l`G5`!`5g`gi`a`a`Yf`\YUhg`i`d`]b`:`cf]XUž
VYUW\`cYfg`UfY`\Uj`]b[`U`[`ccX`h]a`Y`]b`h\Y`gi`bž`gi`fZž`UbX`gUbX`
6i`h`fYW`bh`X]gW`gg]cbg`Ufci`bX`g\Uf_`UhhUW_g`\Uj`Y`gh]ffYX`gca`Y
i`bYUgY`Ua`cb[`gk`]a`a`Yfg`UbX`gi`fZYfg`U`_]Y`"H\Y`bi`a`VYfgž
\ck`Yj`Yfž`hY``U`X]ZZYfYbh`ghc`fm`5Ww`gg]b[`h\Y`hYfbUh]cbU`G\Uf_
5hhUW_`:`]Y`f`G5: `Łž`k`Y`YUfb`h\Uh`g\Uf_`UhhUW_`ZUhU`h]Yg`UfY
YI`hfYa`Y`m`fUfYž`k`j\h`cXXg`cZ`↑`gh`%`]b`(`ž`'`&ž`%+`]b`U`g]b[`Y`mYUf`
H\Uh`g`U`Z]W_Yf`cZ`U`W\UbW`]b`U`gYU`cZ`ch\Yf`Yj`YfmXUm`XUb[`Yfg`

5Ww`cfX]b[`hc`H7DU`a`ž`]b`&\$&(`ž`h\YfY`k`YfY`(`+`fYdc`fhYX`g\Uf_
V]hYg`k`cf`Xk`]XYž`k`j\h`cb`m`Zci`f`hfU[`]WU`m`fYgi`h]b[`]b`XYUh`"
hYfYgh]b[`m`Ybci`[`\ž`Xfck`b]b[`]bW]XYbh`g`UbX`gh]b[`g`Zfca
\cfbYhg`cf`VYYg`dcgY`ZUf[`fYUhYf`f]g_g`h\Ub`g\Uf_`YbW`ci`bhYfg`"5g

h\Y'ghUhg'g\ck žmci f'cXXg'cZ'gi VW a V]b['hc'U'Xfck b]b['g]hi Uh]cb
UfY'UVci h'%]b'' ž \$*žk \]Y'[Yhh]b['ghi b['Wci 'X'VY'ZUhU''%]b
(%ž\$+* 'h]a Yg''ž gh'h]b_ 'UVci h]h'Yj Yb'U''[\hb]b['ghf]_Y'Wci 'X
ghf]_Y'mci 'Xck b'k]h\ 'U'WcbWf b'cZ'%]b'+- ž+(*"'8cYg'h\Uh'di h
h\]b[g]b'dYfgdYWh]j Y3

: `cf]XU. 'H\Y'G\Uf_`6]hY`7Ud]hU`

: `cf]XU`\c`Xg'h\Y'i bZcfhi bUhY'h]hY'cZ\Uj]b['h\Y'\][\Ygh'bi a VYf
cZg\Uf_`V]hYg']b'h\Y'I b]hYX'GhUhYg"@Ugh'mYUf'gUk`%('cZ'h\Y'(+
g\Uf_`V]hYg'k cf`Xk]XY'cWw ff]b['f][\h\YfY']b'h\Y'Gi bg\]bY'GhUhYž
k \]Y'h\Y'cb'm'ZUhU''bW]XYbh'hcc_`d`UWw`ZUf`Zfca`ci f'g\cfYg']b
<Uk U]]"'H\Y'G5: ž\cghYX'Uh'h\Y': `cf]XU'A i gYi a`cZ`B`Uhi`fU`
<]ghcfmž]g`YggYbh]U''b'hfUW_]b['h\YgY'cWw ffYbWw'g[`cVU`m"
9ghUV`g\YX']b`%-), ž]h]g'h\Y'cb'm'gW]Ybh]Z]WU`m]j Yf]Z]YX'XUhUVUgY
cZ'g\Uf_`UhhUW_g`UbX'dfcj]XYg'a i W!bYYXX'bg][\h]bhc'h\YgY
fUfY'Yj Ybhg"'A U]bhU]b]b['XYhU]YX'fYWcfXg'cZ]bX]j]Xi U''bW]XYbhgž
h\Y'G5: 'Ybgi fYg'h\Uh]bZcfa Uh]cb']g'a UbU[YX'fYgdcbg]V`m"

K \Uh g'gc`ZUgW]bUh]b['jg'h\Uh'h\Y'hYUa`Uh'G5: ž]bWi X]b['fY[]cbU`
gW]Ybh]ghg`UbX'ghUZZ'Wcbh]bi U`m'a`cb]hcf'g'g\Uf_]b'hYfUWh]cbg`UbX
gh]`fYWw]j Yg`\i bXfYXg'cZ]bei]f]Yg'Zfca`h\Y'di V`]WUbX'h\Y
a YX]U'Yj Yfm'mYUf'fY[UfX]b['g\Uf_`UhhUW_g"'Bch'cb'm'Xc'h\Ym
_YYd'hUVg'cb']bW]XYbhgžVi h'h\Ym'U'gc`\Y`d`YXi WUhY'ghU_Y\c`XYfg
cb'h\Y'fYU']hm'cZ'g\Uf_`VY\Uj]cf'UbX'gUZhm'a YUgi fYg"'K ci`Xb h
]h'VY'b]Ww]Z'a cfY'dYcd`Y'i bXYfghccX'h\Uh'g\Uf_g`UfY`↑ ghUg
gWfYX'cZi g'Ug'k Y'UfY'cZ'hYa 3

; `cVU`DYfgdYWh]j Yg

ž'dUfU`Y`hc'h\Y'G5: g'YZZcfhgž'h\Y'; `cVU`G\Uf_`5hhUW_':]Y
f] G5: Ł'U'gc`UbU`mYg'g\Uf_!i a Ub']bhYfUWh]cbg'hc`\][\][\h'h\Y
`]_Y`] \ccX'cZ'gi W\YbWci bhYfg'Wca`dUfYX'hc'ch\Yf'XU]'m'\UnUfXg"
H\]g']b]h]Uh]j Yž'a U]bhU]bYX'Vm'h\Y'G\Uf_`F YgYUfW\ žgh]hi hY'g]bW
%- - &žgYY_g`hc'a]b]a]nY'g\Uf_!fY'UhYX']b↑ f]Yg'k \]Y'dfca`ch]b[
h\Y'WcbgYfj Uh]cb'cZ'h\YgY'a U[b]Z]Ww'bh'WfYUhi fYg"'F U`d\`7c`]YfžU
bchUV`Y'g\Uf_`WcbgYfj Uh]cb'Yi dYfhž`Ug`VYYb'Uh'h\Y`\Y'a`cZ
; G5: 'g]bWw`&\$%\$"<Y g'XYX]WUhYX'hc'Vi]X]b['U'Wca`dfY\Ybg]j Y

cb`]bY`fYgci fW`h\Uh'a Udg`]bW]XYbhg`UbX`WUhY[cf]nYg`h\Ya `Ug
dfcj c_YX`j Yfgi g`i bdfcj c_YX"

; G5: `cZYfg`Ub`]bhf][i]b[``cc_`Uh[`cVU`g\Uf_`UWh]j]hm`h\fc i [\
a Udg`UbX`Xck b`cUXUV`Y`]bW]XYbh`c[g`k \`]Y`Ya d\Ug]n]b[`h\Y
]a dcfhUbW`cZYXi WUh]cb`UbX`Uk UfYbYgg`]b`fYXi W]b[`ZYUf`UbX
f]g_""<ck `a UbmidYcd`Y`_bck `h\Uh'a cfY`ZUhU`UW]XYbhg`\UddYb
cb``UbX`h\Ub`]b`h\Y`k UhYfg`k \YfY`g\Uf_g`gk]a 3`DYf\Udg`]j]b[`]b
U`ghUhY`cZdYUW`k]h\`ci f`cW`Ub`bY][\Vcfg`]gb h`gc`ZUf!ZYhW`YX
UZhYf`U`"

5g`k Y`a U_Y`h\Y`a cgh`cZci f`h]a Y`cb`: `cf]XU g`VYUi h]Zi ``VYUW`Ygž
]hg`k cfh\`_YYd]b[`]b`a]bX`h\Uh`k]gXca `UbX`ghUh]gh]Wg[c`\UbX`]b
\UbX"Gcž]Zmci `Z]bX`mci fgY`ZVUg_]b[`]b`h\Y`k Uj Ygž`fYa]bX
mci fgY`Z`mci fY`ZUf`a cfY``_Y`m`hc`YbWci bhYf`U`XfU[cbZm`cb`mci f
UZhYfbccb`ghfc``h\Ub`hc`\Uj Y`U`Vfi g\`k]h\`U`g\Uf_`

7\YW`_ci h`H7DU`a `Zcf`a cfY`XYhU]`g`cb`cXXg`UbX`ghUh]gh]Wgž`XY`j Y
XYYdYf`]bh`h\Y`: `cf]XU`A i gYi a `cZBUhi fU`<]ghcfm`Zcf`g\Uf_
UhhUW`XUhUž`UbX`YI d`cfY`h\Y`G\Uf_`F YgYUfW``bgh]hi hY`Zcf[`cVU`
]bg][\hg`]bh`g\Uf_]bhYfUWh]cbg`UbX`Wc`bgYfj Uh]cb`YZZcfhg"

8 YhU]`g	
C fh	; U]bYgj]`Yž: `cf]XUž`I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "hWdU`a "Wc`a• k k k "Zcf]XUa i gYi a "i Z`YXi• k k k "g\Uf_g"cf[

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh