CdYfUh]cb ¨8fU[cb ¨9mY. ¨*¨$¨A]gg]b[
: ¨`cf]XU¨?]Xg¨FYg⅄YX ¨]b ¨AU⅄cf ¨6igh°

5¨gi⅄⅄ggⅣ¨`I¨"G"¨AUfg\U¨g¨cdYfUh]cb ¨fYg⅄Yg¨*¨$¨a]gg]b[
⅄]XfYb ¨]b ¨HUa dU¨6Umž¨UXXfYgg]b[¨⅄f]h]WU¨⅄]X ¨hfUZZ]W_]b[
WcbWfbg"

HUa dU¨6Um¨UfYUž: ¨`cf]XUž¨I b]hYX ¨GhUhYg¨! ¨b¨U
[fci bXfYU_]b[¨]b]h]Uh]j Yž¨U¨fYW⅄bh¨g]l ! kYY_¨bUh]cbU¨`cdYfUh]cb
\Ug¨gi⅄⅄ggⅣ¨`m¨cⅣUhYX ¨&$$¨a]gg]b[¨⅄]XfYb ¨UWfcgg¨h\Y¨I b]hYX
GhUhYgž¨\[\¨`][\h]b[¨U¨g[b]Z]WUbh¨j]Whcfm¨U[UbghⅣX]X
YId`c]hUh]cb"¨5a cb[¨h\Y¨gi⅄⅄gg¨ghcf]Ygž ¨CdYfUh]cb ¨8fU[cb
9mY ¨ZcⅣ gYX]hg¨YZZcfhg¨cb ¨h\Y¨HUa dU¨6Um¨UfYU¨]b : ¨`cf]XUž
fYgi `h]b[ ]b ¨h\Y¨fYWcj Yfm¨cZ¨*¨$¨⅄f]h]WU¨`m¨a]gg]b[¨⅄]XfYb"¨H\]g
cdYfUh]cb¨k Ug¨gdUf\YUXYX ¨Vm¨h\Y¨I¨"G"¨AUfg\U¨g¨GYfj]W⅄¨A]XX`Y
8]ghf]Wh¨cZ¨: ¨`cf]XUž¨a Uf_]b[¨cbY¨cZ¨h\Y¨a cgh¨fi a d\Ubh¨a]gg]cbg
]b ¨h\Y¨U[YbWm¨g¨\]ghcfmž¨UWWⅣfX]b[¨hc¨I¨"G"¨AUfg\U¨`K ]`]Ua
6Yf[Yf"

K]h\ ¨h\Y¨gi ddcfh¨cZ¨&$¨X]ZZⅣfYbh¨U[YbW]Ygž¨h\Y¨cdYfUh]cb ¨\Ug

g\ck b`h\Y`dck Yf`cZ`WC``UVcfUh]cb`Ua cb[ `ZYXYfU`žghUhYž`UbX``cWU`
Ui h\cf]h]Ygž`U`cb[g]XY`]bj U`i UV`Y`Wcbhf]Vi h]cbg`Zfca `gcWJU`
gYfj]WY`Ybh]h]Yg`UbX`bcb!`cj Yfba YbhU``cf[Ub]nUh]cbg"`6Yf[Yf
XYgWf]VYX`h]g`c]bh\YZZcfhUg`Ub`YggYbh]U`a cj `bch`cb`m`hc
fYWcj Yf`h\Y`a]gg]b[`mci h\Vi h`U`gc`hc`dfcj ]XY`bYWaggUfm`gYfj]WYg
UbX`XYhYf`Zi hi fY`Yl d`c]hUh]cb"`H\Y`WK]`XfYb`fYgWWYX`fUb[ YX`]b
U[Y`Zfca `-`hc`%+`UbX`k YfY`Zci bX`df]a Uf]`m]b`<]`gVcfci [\ž
D]bY``Ugž`UbX`DUgž`Wci bh]Yg"

5 `7 `cgYf`@cc_`Uh`h\Y`=ggi Y

H\Y`cdYfUh]cb`Wca Yg`Uh`U`Wf]h]WU``h]a Y`k \Yb`h\Y`bYYX`Zcf
Uk UfYbYgg`Ufci bX`WX]`X`hfUZZ]W_]b[`]g`[fYUhYf`h\Ub`Yj Yf"`±h g`\UfX
hc`][ bcfY`h\Y`[ f]a `ghUh]gh]Wg`gi ffci bX]b[ `h]g`]ggi Y"`5WWcfX]b[`hc`
Ci f`FYgWW Yž`Uddfcx]a UhY`m`(-"*`a]```cb`dYcd`Y`UfY`WUi [\h]b
a cXYfb`g`Uj Yfmž`k \]W `]bWi XYg`Ufci bX`%&`a]```cb`WK]`XfYb"
8]ghfYgg]b[`mž`U``) $`ghUhYg`\Uj Y`fYdcfhYX`WUgYg`cZ`WK]`X`gYl
hfUZZ]W_]b[`ž`k]h`cb`mbY`dfYXUhcfg`Ygh]a UhYX`h`U`ghU[[Yf]b[
) $$ž$$$`YUWK`XUm"

HfUZZ]W_Yfg`Yl d`c]h`U`fUb[Y`cZ`j i `bYfUV]`]h]Ygž`]bWi X]b[ `YWcbca]W
\UfXg\]d`UbX`U``UW_`cZ`gcWJU``gUZYhm`bYhg"`7\]`XfYbž`dUfh]W`Uf`m
h\cgY`k ]h`X]gUV]`]h]Yg`cf`k \c`]XYbh]Zm`Ug`@, 6HE `ž`ž`UfY
g][b]Z]WUbh`m`a cfY`gi gWYdh]V`Y`hc`Yl d`c]hUh]cb"`H\Y`ghUh]gh]Wg
gi [[Ygh`h\Uh`%`]b`' `WK]`XfYb`k]```ZUWY `i bk Y`Wca Y`gYl i U`
]bhYfUWh]cbg`cb`]bY`VYZcfY`h\Ym`hi fb`%, ž`f]U]g]b[ `i f[Ybh`ei Ygh]cbg
UVci h`cb`]bY`gUZYhm`UbX`dUfYbhU``Uk UfYbYgg"`H\Y`bYYX`Zcf
gi ddcfh]g`YWKcXYX`Vm`h\Y`B Uh]cbU``7YbhYf`Zcf`A]gg]b[`/
9l d`c]hYX`7\]`XfYb`fB 7A 97 łž`k \]W `cZZYfg`fYgci fWYg`Zcf
ZUa]`]Yg`ZYY`]b[ `cj Yfk \Y`a YX`UbX`]gc`UhYX`]b`h\Y`k U_Y`cZ`gi WK
hfUi a Uh]WYl dYf]YbWYg"

H\Y`]a dcfhUbW `cZ`YXi WUh]cb`UbX`ci hfYUW `\Ubbch`VY
cj YfghUhYX"`B 7A 97 `dfcj]XYg`Ugg]ghUbW`h\fci [\ `Vf]gg
]bhYfj Ybh]cbž`WcbbYWh]b[ `UZZYWhYX`ZUa ]]Yg`k]h`\ci bgY`]b[
gYfj]WYg`UbX`fYgci fWYg`hc`\Y`d`h\Ya `WcdY"`: i fh\Yfa cfYž
B 7A 97 g` HYUa `<CD9 `cZZYfg`U`bYhk cf_`cZ`gi ddcfh`Zfca
jc`i bhYYfg`k \c`\Uj Y`VYYb`h\fci [ \ `g]a]`Uf`Wf]gYg"

@cc_]b[`: cfk UfX

5g`\][ \`][\hYX Vm 7U``U\Ub K U`g\ Zfca  B 7A 97 ž h\Y Wc``UVcfUh]cb
g\ck WUgYX]b C dYfUh]cb 8 fU[cb 9mY`]g U hYghUa Ybh hc k \Uh WUb
VY UWX]YjYX k \Yb j Uf]ci g ghU_Y\c`XYfg i b]hY U[U]bgh U Wca a cb
ZcY   WX]`X hfUZZ]W_]b[" H\Y cdYfUh]cb Zcfa g dUfh cZ U``Uf[Yf
\]ghcf]WU`h]a YZfUa Y/ g]bWY h\Y ]a d`Ya YbhUh]cb cZ h\Y ž gh]WY Zcf
J]Wh]a g cZ HfUZZ]W_]b[`5Wh]b `&$%) ž bYUf`m (ž$$$` a]gg]b[WX]`XfYb
\Uj Y VYYb `cWUhYX Vm h\Y A Ufg\U`g GYfj]WY"

A YUbk \]`Yž Wca a i b]hm Uk UfYbYgg UbX dfcUWh]j Y a YUgi fYg UfY
a cfY Wfi W]U`h\Ub Yj Yf" DUfYbhgž YXi WUhcfgž UbX hfi ghYX UXi `hg
bYYX hc ZcghYf cdYb X]U`c[ i Yg UVci h cb`]bY gUZYhm UbX h\Y f]g_g
UggcW]UhYX k]h\ gcW]U`a YX]U" K ]h\ ghUh]gh]Wg fYj YU`]b[h\Uh cbY!
h]fX cZ WX]`XfYb UfY Y\ dcgYX hc ]bUddfcdf]UhY WcbhYbh cb`]bY
VYZcfY hi fb]b[`%' ž h\Y VUhh`Y U[U]bgh WX]`X Y\ d`c]hUh]cb Y\ hYbXg
VYmcbX a YfY`m fYWcj Yf]b[a]gg]b[mci h\   ]hg UVci h dfYj Ybh]cb
UbX Ya dck Yfa Ybh"

H\Y fcUX U\YUX k]``fYei]fY Wcbh]bi YX j][ ]`UbWY UbX YZZcfh Zfca
U``gYWhcfg cZ gcW]Yhm" 5g k Y fYZ`YWh cb h\YgY XYj Y`cda Ybhgž `Yhg
fa Ya VYf h\Uh Yj Yfm WX]`X XYgYfj Yg U gUZY UbX bi fhi f]b[
Ybj]fcba Ybhž ZfYY Zfca \Ufa UbX Y\ d`c]hUh]cb"

8 YhU]`g	
C fh	HUa dU 6Um UfYUž : `cf]XUž l b]hYX GhUhYg
E i Y``Yb	• k k k "ZfYYd"Wca • k k k "a]gg]b[_]Xg"cf[• ci ffYgW Y"cf[

6Ygi WX Yb G]Y i bg Ui Z. a Y]b!k]Yb"bYh