

I G`J]f[]b`≡g`UbXg`GcUf`]b`Dc di `Uf]hm`k]h\
GhY`Uf`HfUj Y`5k UfXg`

H\Y`I G`J]f[]b`≡g`UbXg`g\]bYg`]b`&\$&) `k]h\`Uk UfXg`Zcf
hci f]ga ž`VYUWXYgž`UbX`W`]bUfm`YI W`YbW`ž`UhhfUWh]b[
a]`]cbg`cZj]g]hcf g"

I G`J]f[]b`≡g`UbXgž`7Uf]VVYUb`!H\Y`I G`J]f[]b`≡g`UbXgž`U
ghi bb]b[`UfW\]dY`U[c`bYgh`YX`]b`h\Y`7Uf]VVYUbž`]g`f]X]b[` \][`c b
U`k Uj Y`cZ`dcdi `Uf]hm`h\]g`mYUf`"K]h\`Ub`ja`dfYgg]j Y`]bYi`d`cZ
Uk UfXg`UbX`U`g][b]Z]WUb`h`gi f[Y`]b`j]g]hcf g`c b`h\Y`Vcc`g`Zcf`&\$&) ž
h\Y`hYff]hcfm`]g`W`a Ybh]b[`]hg`ghUhi`g`Ug`U`a`i`gh`j]g]h`XYgh]bUh]cb
Zcf`hfUj Y`Yfg`c`c`_]b[`Zcf`gi bž`gYUž`UbX`U`XUg\`cZ`W``hi`fY"

5W\cfX]b[`hc`**H\Y`A]ffcf**ž`h\Y`]g`UbXg`\Uj Y`[UfbYfYX`a`i`h]d`Y
UW\c`UXYgž`]bWi`X]b[`MUW`h]b[`8Ygh]bUh]cb`cZ`h\Y`M`Uf`UbX`9j Ybh
8Ygh]bUh]cb`cZ`h\Y`M`Uf`Zfca`7Uf]VVYUb`x`i`fbU`"Gh`7fc]I` \Ug
VYYb`fYW\c[b]nYX`Ug`h\Y`7Uf]VVYUb`7i`]bUfm`8Ygh]bUh]cb`cZ`h\Y
M`Ufž`k` \]Y`7` \YZ`8Uj]X` 6Yb`ŋ` 6Yb`ŋa`]b`hcc`_\`ca`Y`h\Y`h]h`Y`cZ
7Uf]VVYUb`7` \YZ`cZ`h\Y`M`Ufž`g`ck`WUg]b[`h\Y`]g`UbXg`f]W\`W`]bUfm
gW`bY"

6i`h]hg`bch`ŋ`gh`Uk UfXg`h\Uh`UfY`di`h]b[`h\Y`I G`J]f[]b`≡g`UbXg`c b
h\Y`a`Ud`"H\Y`]g`UbXg`UfY`YI`dYWh]b[`U`fYa`Uf`UV`Y`]bZi`I`cZ`bYUf`m
%)`a`]`]cb`Wfi`]gY`g\]d`dUggYb[Yfg`]b`&\$&) ž`a`Uf_]b[`U`(`
]bWfYUgY`Zfca`h\Y`dfYj]ci`g`mYUf`"K]h\`WfmghU`WYUf`k`UhYfgž
YI`ei`]g]hY`gUbXm`VYUWXYgž`UbX`U`d`Yh\cfU`cZ`UWh]j]h]Yg`fUb[]b[
Zfca`k`UhYf`gdcf`hg`hc`YI` \]UfUh]b[`b][`h`]ZYž`]hg`bc`gi`fdf]gY`h\Uh
h\Y`I GJ`≡fYa`U]bg`U`\][`m`gci [`h`UZhYf`YgWUdY"

6ccghYX`5]f`]Zh`UbX`9W\cbca]W; fck h\

5g`XYhU]YX`Vm`H\Y`J`Jf[]b`g`UbXg`7c b g c f h]i a ž`h\Y`I`"G"J`Jf[]b`
g`UbXg`\Ug`gYYb`g][b]Z]WUbh`[fck h\`]b`Vch\`U]f`UbX`gYU`Uff]j U`g
h\]g`mYUf" `H\Y`8YdUfha Ybh`cZ`Hci f]ga g`7ca a]gg]cbYfž`ægYd\
6cgW\i`hYž`gi [[Yghg`h\Uh`h\]g`Vccgh]g`U`fYZYWh]cb`cZ`h\Y`]g`UbXg
UddYU`UbX`h\Y`Wc`UVcfUh]j Y`YZcfhg`cZ`cWU`ghU_Y\c`XYfg"BYk
XU]`m`bcbghcd`Z][\hg`Zfca`8U`Ug`hc`Gh" `H\ca Ug`UfY`dfcj]X]b[
YjYb`[fYUhYf`UWW`ggž`k]h\`UXX]h]cbU`fci hYg`Zfca`7\]WU[c`UbX
6cg hcb`YI dYWhYX`g\cfh`m"

H\Y`ZYj Yf`Zcf`h\Y`]g`UbXg`]gb h`† ghUVci h`h\Y`k Uj Yg`UbX`dU`a g/
h\Y`hfUj Y`YI dYf]YbW`]g`U`gc`XY`][\hZ`Zcf`h\cgY`k \c`XY`j Y`]bhc
]hg`W`hi fU`cZZYf]b[g"9j Ybhg`_Y`h\Y`7fi W]Ub`7\]gha Ug`Ygh]j U`
UbX`Gh" `H\ca Ug`7Ufb]j U`UhfUWhYX`h\ci gUbXg`UbX`[YbYfUhYX
gi VghUbh]U`a YX]U`j U`i Yž`g\ck WUg]b[`h\Y`]g`UbXg`j]VfUbh`W`hi fY"

<chY`cW dUbWm`\Ug`W]a VYX`Vm(" i ž`UbX`g\cfh`hYfa`fYbhU`
fYj Ybi Yg`\Uj Y`f]gYb`Vm`%a`Wca dUfYX`hc`Ugh`mYUf" `E i]hY`U
[ccX`\UbX`Zcf`cWU`Vi g]bYggYgž`]gb h]h3`H\Y`I`GJ`=]g`bck`h\]fX`]b
h\Y`7Uf]VVYUb`Zcf`Uj YfU[Y`XU]`m`fUhYgž`YI WYX]b[`h\Y`fY[]cbU`
Uj YfU[Y`g][b]Z]WUbh`m" `H\]g`gi f[Y`]a d`]Yg`h\Uh`h\Y`k]bXg`cZ
Zcfhi bY`UfY`ZUj cf]b[`cWU`ghU_Y\c`XYfgž`dUj]b[`h\Y`k Um`Zcf`U
Vf][\hZ`hi fY"

5`8]j YfgY`DUfUX]gY

H\Y`I`G`J`Jf[]b`g`UbXg` Wca df]g]b[`Gh"7fc]I ž`Gh" `H\ca Ugž`UbX`Gh"
æ\ b g\ck WUgY`U`f]W\`hUdYghf`m`cZ\]ghcfm]bZi YbW`X`Vm`5Zf]WU bž
8Ub]g\ž`UbX`7Uf]VVYUb`W`hi fYg" `HfUj Y`Yfg`WU b`Z]bX`fYa bUbhg`cZ
h\]g`dUgh]b`Vi]`X]b[g`XUh]b[`VUW`hc`h\Y`%+\$ \$g`gWUhhYfYX`UWfcgg
h\Y`]g`UbXg`"? bck b`Zcf`h\Y`f`VfYUh`hU_]b[`a Uf]bY`]ZYž`]bWi X]b[
WcfU`fY YZg`hY Ya]b[`k]h\`Ub[Y`Z]g\`UbX`dUffchZ]g\ž`Gh"7fc]I`]g
U`gc`\ca Y`hc`gca Y`cZ`h\Y`cb[Yghi bhci W\YX`VYUW\Yg`]b`h\Y
hYff]hc`fm"

K]h\`UW`Wc`UXYg`Zfca`Hf]dUXj]gc`f`\[\`][\h]b[`Hfi b`6Um`UbX
A U[Ybg`6Um`Ug`Ua`cb[`h\Y`Hcd`%\$`6YUW\Yg`]b`h\Y`K`cf`Xž`h\Y
UddYU`cZ`h\YgY`]g`UbXg`]g`gYh`hc`[fck`YjYb`ghfcb[Yf" `@cc_]b[
U\YUXž`W`hi fU`W`YVfUh]cbg`_]Y`h\Y`i dWca]b[`Gh"æ\ b

7Y`YVfUh]cbž'Zfca`đ bY'&-`hc`đ`m'(ž'k]``Wčbh]bi Y`hc`XfUk`j`j]hcfg
YU[Yf`hc`Ya`VfUW`h\Y`i b]ei Y`ZUj`cfg`cZh\Y``cWU`Y"

5g`h\Y`I`G`J`j]f[]b`ğ`UbXg`[YUfg`i`d`Zcf`U`Vi`gh`b[`hci`f]gh`gYUgcbž
]hg`WYUf`h\YfY`g`gca`Yh\]b[`hc`VY`gU]X`Zcf`]hg`U``i`fY``K` \Yh\Yf
mci`fY`XfUk`b`Vm`h\Y`df]gh]bY`VYUW`Ygž`W`]bUfm`XY`][` \hgž`cf
j`j]VfUb`h`cWU``ZYgh]j`U`gž`h\Y`UfW\]dY`U[`c`dfca`]gYg`Ub
i`bZcf[`YhhUV`Y`j`j]g]h``Gcž`k` \m`bch`dUW`_mci`f`VU[`g`UbX`X]gWčj`Yf
k` \m`h\YgY`]g`UbXg`UfY`a`U_]b[`k`Uj`Yg`]b`h\Y`hci`f]ga` `k`cf`X3

8YhU]`g	
Cfh	I`G`J`j]f[]b`ğ`UbXgž`7Uf]VVYUb
E`i`Y``Yb	<ul style="list-style-type: none">• k`k`k`"h\Ya`]ffcf"Wča• j`j]Wčbgcfh]i`a`"Wča

6Ygi`W\Yb`G]Y`i`bg`Ui`Z.`a`Y]b!k`jYb`"bYh