

J Yf]ncb`l bj Y]`g`@ZYgUj]b[`HYWk`Zcf`:]fgh
F Ygdc bXYfg`]b`HU``U\UggYY`

J Yf]ncb`g\ck WUgYX`Ya Yf[YbWm`Wca a i b]WU]cb`gc`i h]cbg
Zcf`Z]fgh`fYgdc bXYfg`]b`HU``U\UggYY`Ž`Yb\UbW]b[`X]gUghYf
fYgdc bgY`WUdUV`]h]Yg"



HU``U\UggYY`Ž`: `cf]XUŽ`l G5`!`C b`ž`m%) h\ž`h`Y`J Yf]ncb`: fcbh`]bY
FcUXg\ck`fc`YX`]bhc`HU``U\UggYY`Ž`g\ck WUg]b[`Ub`UffUm`cZ
X]gUghYf`fY`]YZ`gYfj]W`g`U]a YX`Uh`Vc`ghYf]b[`Ya Yf[YbWm
Wca a i b]WU]cb``J Yf]ncb`]g`ghYdd]b[`i`d`]hg[`Ua Yž`dfcj]X]b[
YggYbh]U`gi`ddcfh`hc`Z]fgh`fYgdc bXYfg`UW`cgg`h`Y`ck Yf`(,`ghUhYgž
k]h\`U`fYa Uf`UV`Y`g]l`!`ci`f`fYgdc bgY`h]a Y`hc`Ya Yf[YbW]Yg``H\]g
h]a Y`m]bhYfj Ybh]cb`]g`a`cfY`Wfi W]U`h`Ub`Yj Yf`Ug`fYW`bh`bUhi`fU`
X]gUghYfg`Wcbh]bi Y`hc`fYa]bX`i`g`cZ`h`Y`Wk`U`Yb[Yg`ZUW`X`Vm
Ya Yf[YbWm`gYfj]W`g"

H`Y`Z`fcbh`]bY`cZ`Ugg]ghUbW`Wca Yg`Zfca`h`Y`J Yf]ncb`: fcbh`]bY
7f]g]g`F Ygdc bgY`HYUa ``H\]g`XYX]WU`h`X`[fci`d`]g`Yei`ddYX`k]h\`Ub
]a`dfYgg]j Y`fUb[Y`cZ`hcc`gž`]bWi`X]b[`dcfhUV`Y`gmghYa`g`Zcf`

k]fY`Ygg]bhYfbYh`UbX`W`d\cbYg]b`UfYUg`YZhdc k Yf`Ygg" H\Y]f
Z `!g]nY`hfi W_g`WUb` \UbX`Y`YI hYbg]j Y`gYfj]W`bYYXg`k \]Y`ga U`Yf
Yei]da Ybh`g`fYUXm`Zcf`hUf[YhYX`UfYUg`k \YfY`ei]W`UWh]cb`g
bYYXYX""`b`&\$&` `U`cbYž`h\Y`hYUa ``Ybh`hg`YI dYfh]gY`hc`cj Yf` \$
ghUhY`UbX`cWU`U[YbW]Yg`]b` :`cf]XUž`dfcj]X]b[`a`cfY`h\Ub`%\$\$
Wca`a`i`b]WUh]cbg`gc`i`h]cbgž`UWwcfX]b[`hc`**HU`U\UggYY"Wca`** "

F Ud]X`F YgdcbgY`UbX`F]W\`E`i`U`]Z]WUh]cbg

K]h\`bYUf`m` ž\$\$\$\$`bYhk`cf_`UbX`gUhY``]hY`UggYhg`fYUXm`Zcf
XYd`cma`Ybhž`h\Y`J`Yf]ncb`hYUa` `WUb`hfUb gZcfa` `]bhc`a`cV`]Y`W`
g]hYg`cf`hYa`dcfUfm`Wca`a`UbX`W`bhYfg`Uh`U`a`ca`Ybhg`bch]W`"H\Ym
WUb`Yj`Yb`Wc`cfX]bUhY`XfcbY`a`]gg]cbg`hc`UggYgg`]bZfUghfi`Whi`fY
XUa`U[Yž`Ybgi`f]b[`h\Uh]Z]fgh`fYgdc bXYfg`\Uj`Y`U``]bZcfa`Uh]cb`Uh
h\Y]f`Z]b[Yfh]dg""K` \Uh`g`Yei`U`m]a`dfYgg]j`Y`]g`h\Uh`h\YgY
fYgci`fWg`UfY`Uj`U]`UV`Y`Uh`bc`Wc`gh`hc`h\Y`U[YbW]Yg`]bj`c`j`YXž`Ug
h\Ym`UfY`Z` ``m]Z`bXYX`Vm`J`Yf]ncb""K` \Uh`g`h\Y`WUhW\3`H\YfY`]gb`h
cbY`/U[YbW]Yg`Xc`bch`bYYX`df]cf`UZZ`]Uh]cb`k`]h\`J`Yf]ncb`hc
fYW]j`Y`gi`ddcfh"

5g`Zcf`h\Y`hfU]b]b[`h\Uh`i`bXYfd]bg`h\]g`cdYfUh]cbž`h\Y`Ya`d\Ug]g`]g
cb`a`]gg]cb`dfYdUfYXbYgg`UbX`W`g]g]g`fYgdcbgY""**J`Yf]ncb`
:`fcbh`]bY`**XcYgb`h`†`gh`h`fck`hYW\bc`c[m`Uh`fYgdc bXYfg`/h\Ym
Yei`]d`h\Ya` `Vm`cZZYf]b[`gdYW]U`]nYX`hfU]b]b[`h\Uh`UXUdhg`hc`h\Y
i`bdfYX]W`UV`Y`bUh`fY`cZ`Ya`Yf[YbW]Yg""H\]g`]bWi`XYg`Wc``UVcfUh]cb
k`]h\`h\Y`B`Uh]cbU``;`i`UfX`UbX`I` "G"`a`]`hUfm`hc`Wc`bXi`W`
Wca`dfY\Ybg]j`Y`YI`YfW]gYg`h\Uh`g]a`i` `UhY`fYU`Ya`Yf[YbW]Yg"

K` \Yb`]h`Wca`Yg`hc`i`h`]n]b[`hYW\bc`c[m`i`bXYf`dfYggi`fYž`h\Y
hfU]b]b[`UXXfYggYg`\ck`hc`cdYfUhY`gdYW]U`]nYX`Yei`]da`Ybh`UbX
a`U]bhU]b`gYW`fY`Wca`a`i`b]WUh]cbg""C`b[`c]b[`gi`ddcfh`]g`bch`†`gh`Ub
UZhYfh\ci`[\h` `J`Yf]ncb`dfcj`]XYg`&`(#`hYW\`b]WU`Ugg]ghUbW`Xi`f]b[
XYd`cma`Ybhgž`Ybgi`f]b[`Z]fgh`fYgdc bXYfg`UfY`bch`YZh]b`h\Y``i`fW
k` \Yb`gYWc`bXg`Wci`bh"

5`7ca`a`i`b]hm]b`7c``UVcfUh]cb

H\Y`fYW`bh`g\ck`WUgY`]b`HU`U\UggYY`k`Ugb`h`†`gh`Zcf`g\ck`/]h

]bj c`j YX`cWU`dUfhbYfg`]bWi X]b[`h\Y`7]hmicZ`HU`U\UggYY`UbX`h\Y
: `cf]XU`8YdUfha Ybh`cZ`HfUbgdcfhUh]cbž`Ua cb[`j Uf]ci g`Uk
YbZcfW`a Ybh`U[YbW]Yg" `H\]g`Wc`UVcfUh]cb`\][\`][\hg`\ck `Wf]h]WU`
]h`]g`Zcf`ghU_Y\c`XYfg`hc`k cf`_hc[Yh\Yf`hc`Zcfh]Zm`h\Y`Wc`a a i b]hm
U[U]bgh`Z hi fY`Wf]gYg" `5`fcVi ghgi ddcfh`gmghYa `Ybgi fYg`h\Uh
k \Yb`X]gUghYf`ghf]_Ygž`hYW`bc`c[mik cb h`VY`h\Y`k YU`_]b_]b`h\Y
W`U]b"

5`hc[Yh\Yfž`J Yf]ncb g`Wc`bh]bi YX`Wc`a a]ha Ybh`hc`di V`]WgUZYhm
h\fc i [\ `Vch\`Uj U]`UV`Y`hYW`bc`c[m`UbX`hfU]b]b[`XYa cbghfUhYg`U
a cXY`Zcf`YZZYWh]j Y`Wf]g]g`fYgdcbgY" `5g`h\Y`gUm]b[`[cYgž` 5b
ci bW`cZ`dfYj Ybh]cb`]g`k cfh\`U`dci bX`cZ`W`fYž` `UbX`]hg`WYUf`h\Uh
J Yf]ncb`]g`Xc]b[`U`[ccX`XYU`hc`dfYdUfY`ci f`Z]fgh`fYgdc bXYfg`Zcf
k \UhYj Yf`Wc`a Yg`ci f`k Um"

5g`ci f`Wc`a a i b]h]Yg`ZUW`]bWfYUg]b[`bUhi fU`X]gUghYfgž`]b]h]Uh]j Yg
`]_Y`h\YgY`Ya d\Ug]nY`h\Y`]a dcfhUbW`cZ`Wc`dYfUh]cbž
dfYdUfUh]cbž`UbX`UW`gg`hc`fY`]UV`Y`Wc`a a i b]WUh]cb" `b`U`k cf`X
k \YfY`U`ei]W`fYgdcbgY`WUb`a U_Y`U``h\Y`X]ZZYfYbW`ž`J Yf]ncb
ghUbXg`Ug`U`d`]`Uf`cZ`gi ddcfh`Zcf`h\cgY`cb`h\Y`Zfcbh`_]bYg"

8YhU]`g	
C fh	HU`U\UggYYž: `cf]XUž`I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "hU`U\UggYY"Wc`a• k k k "j Yf]ncb"Wc`a

6Ygi W`Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh