

5fY`9Uf`m'GW\cc`'GhUfh'H]a Yg
H\ fYUhYb]b[`?]Xg/ ı \$' - /'G`YYd`UbX
Gi VWYgg3

9I d`cfY`ck`fYWbh'W\Ub[Yg`]b'gW\cc`'ghUfh'h]a Yg`]b
9gWJa V]U`7ci bhm'UZZYWh'ghi XYbhg/ ı \$' - /'g`YYd`dUhhYfbg
UbX`UWUXYa]WdYfZcfa UbW"



9gWJa V]U`7ci bhmž: `cf]XUž'I G5 !' Æ`fYWbh'mYUfgž'h\Y`ghfcb[
`]b_`VYhk YYb'gW\cc`'ghUfh'h]a Yg`UbX`W\]`XfYb`g`YU`h\ž
dUfh]W`Uf`m'fY[UfX]b[`g`YYd`dUhhYfbgž`Ug`Wc`a Y`i bXYf`gWfi h]bm"
F YgYUfW\Yfg`\Uj Y`XYX]WUhYX`Wc`bg]XYfUV`Y`YZZcfh`hc`h\]g`hcd]Wž
YgdYW]U`m`Wc`bW`fb]b[`h\Y`]a dUWh`cb`mci b[Yf`ghi XYbhgž`gi W\`Ug
_]bXYf[UfhYbYfg"5`fYWbh'V`c[`dcgh`Zfca`DgmW\c`c[m'HcXUm
\[\`][\hg`]bg][\hž`Z]bX]b[g`UbX`cb[c]b[`XYVUhYg`Ufci bX`YUf`m
gW\cc`'ghUfh'h]a Yg`UbX`h\Y]f`YZZYWhg"

: `cf]XU`g`Y[]g`Uh]j Y`UbXgWUdY`\Ug`gYYb`a YUgi fYg`XYg][bYX`hc
UXXfYgg`h\]g`]ggi Y"5`h\ci [\`U`Uk`a UbXUh]b[``UhYf`ghUfh'h]a Yg

k Ug`fYdYU`YXž`DgmWŁc`c [m`HcXUm`fYdcfhg`h\Uh'a UbmigWŁcc`
X]ghf]Whg`UfY`gh]``UX† gh]b[`h\Y]f`gWŁYXi`Yg`hc`U``ck`Zcf'a cfY
g`YYd`Ua cb[`UXc`YgWŁbhg"K \]Y`\[\ `gWŁcc`g`\Uj Y`VY[i b`UhYf
ghUfhgž`Y`Ya YbhUfmigWŁcc`g`cZhYb`gh]W_`hc`YUf`]Yf`h]a Yg`Xi Y`hc
hfUbgdcfhUh]cb`bYYXgž`k \]WŁ`gca Y`VY`Yj Y`i bZU]f`mVi fXYbg
mci b[Yf`ghi XYbhg`k \c`fYei]fY`a cfY`g`YYd"

H\Y`G`YYd`8]`Ya a U`Zcf`?]bXYf[UfhYbYfg

H\Y`bYk`Z]bX]b[g`dfYgYbhYX`Uh`h\Y`Ubbi U`a YYh]b[`cZh\Y
5ggcW]UhYX`DfcZYgg]cbU``G`YYd`GcW]Yh]Yg`]b`GYUhh`Y`g\YX``][\h`cb
g`YYd`]ggi Yg`UZZYWh]b[`_]bXYf[UfhYbYfg"Œ`U`ghi Xm]bj`c`j]b[
%%ž, ++ `_]bXYf[UfhYbYfgž`]h`k Ug`X]gWŁj YfYX`h\Uh`h\cgY`ghUfh]b[
gWŁcc``VYZcfY`+.()`5A`YI dYf]YbWŁX`++`a]bi hYg`Ygg`g`YYd
cddcfhi b]hmidYf`b][\h`h\Ub`h\Y]f`dYYfg`k \c`ghUfhYX``UhYf"
5XX]h]cbU``mž`YUf`mighUfhYfg`k YfY``Ygg``_Y`m`hc`\Uj Y
VfYU_ZUgh`cb`m)`' i`WŁa dUfYX`hc`\][\Yf`dYfWŁbhU[Yg`]b`ch\Yf
ghUfh]h]a Y`[fci dg" `H\]g`g`YYd`X]gdUf]hm`WŁi`X`X]gdfcdcfh]cbUhY`m
UZZYWh`ghi XYbhg`Zfca`ck!]bWŁa Y`ZUa`]Ygž`fi fU`UfYUgž`UbX
i bXYffYdfYgYbhYX`WŁa a i b]h]Yg"

5bch\Yf`ghi Xm]bj`c`j]b[`+ž- (\$`WŁ)`XfYb`cVgYfj YX`WŁUb[Yg`]b
Ugh\`a U`dfYj U`YbWŁ`]b`fY`Uh]cb`hc`gWŁcc``ghUfh]h]a Ygž`]bX]WU]b[
Ub`]bWfYUgY`]b`Ugh\`a U`WUgYg`Ug`YUf`mighUfh]h]a Yg`WŁbh]bi YX"
K \]Y`fYgYUfWŁYfg`Ya d\Ug]nY`h\Uh`ghUfh]h]a Yg`UfYb`h`h\Y`gc`Y
ZUWŁcf`]b`g`YYd`UbX`\YU`h\!fY`UhYX`]ggi Ygž`h\Y`WŁbbYWh]cb`]g
WŁbWŁfb]b["5g`\][\`][\hYX`Vm`DgmWŁc`c [m`HcXUmž`h\Y`i f[Ybh
bYYX`Zcf`YUf`migWŁcc``\ci fg`hc`U][b`a cfY`gYbg]V`mik]h\`WŁ]XfYb`g
bUhi fU`g`YYd`fYei]fYa Ybhg`]g`Yj]XYbh"

Gi ddcfh]b[`9j]XYbWŁ`Zcf`@UhYf`GhUfhg

GYj YfU`ghi X]Yg`Vc`ghYf`h\Y`Uf[i a Ybh`Zcf`UhYf`gWŁcc``ghUfh]h]a Yg"
: cf`]bghUbWŁž`7Ufg_UXcb`Yh`U""f%- - , ŁYghUV`]g\YX`h\Uh`YUf`]Yf
ghUfh]h]a Yg`WŁffY`UhYX`k]h\`g\cfhYf`g`YYd`Xi fUh]cbg`UbX`]bWfYUgYX
XUm]h]a Y`g`YYd`]bYgg`Ua cb[`\][\ `gWŁcc`ghi XYbhg"G]a`]Uf`hfYbXg
Ya Yf[YX`]b`ghi X]Yg`UWf`cgg`j Uf]ci g`ghUhYgž`k]h\`UhYf`ghUfh]h]a Yg
`]b_YX`hc`VYhhYf`UWUXYa]WdYfZcf`a UbWŁ`UbX`ZYk Yf`\YU`h\

Wċa d`U]bhgžUg`g\ck b`]b`U`a` YhU!UbU`mg]g`Wċj YfYX`VmDi VA YX
7YbhfU`"

H\Y`a` cgh'ghf[_]b[`Yj`]XYbW`Wċa` Yg`Zfca` `U`fYW`bh'ghi` Xm
Yj`U`i` Uh]b[`h\Y`]a` dUW`icZ`U`XY`UmYX`gW\cc``ghUfh'h]a` Y`cb
UWUXYa`]WdYfZcfa` UbW`"7ca` dUf]b[`hk`c`[` fci`dg` `ghi`XYbhg
ghUfh]b[`gW\cc``Uh` ,. \$\$`5A` `UbX`h\cgY`ghUfh]b[`Uh`- . \$\$
5A` `fYgYUfW\Yfg`Zci` bX`h\Uh`h\cgY`k`]h\`h\Y``UhYf`ghUfh
YI`dYf]YbW`X`U`g][` b]Z]WUbh`Vccgh`]b`Vch\`g`YYd`Xi` fUh]cb`UbX
UhYb]cb`"Ghi`XYbhg`k`U_]b[`Uh`+.`&` `5A` `ci`hdYfZcfa` YX`h\cgY`k` \c
fcgY`Uh`*.`.)` `5A` ž\`][` \`][` \h]b[`h\Y`Wfi`W]U`fc`Y`cZUXYeI` UhY`fYgh`]b
gi`ghU]b]b[`UWUXYa`]WUW\`Yj`Ya`Ybh`"

@cc_]b[`: cfk`UfX`

K`]h\`gW\cc``gmghYa` g`UWf`cgg`h\Y`Wċi` bhfm`fY!Yj`U`i` Uh]b[`ghUfh
h]a` Ygž`]h`]g`YggYbh]U`hc` _YYd`h\Y` \YU`h\`UbX`k` Y`!VY]b[`cZ
ghi`XYbhg`Uh`h\Y`ZcfYZfcbh`5WċfX]b[`hc`h\Y`B`Uh]cbU`G`YYd
: ci`bXUh]cbž`dfYgW\cc`Yfg`bYYX`VYhk`YYb`%\$!%` ` \ci`fg`cZ`g`YYdž
k` \]Y`gW\cc`!U[`Y`W\`]XfYb`g\ci`X`U]a` `Zcf`- !%%` \ci`fg`"H\Y
Yj`]XYbW`]bWfYUg]b[`m]bX]WUhg`h\Uh`W`ffYbh`YUf`m`ghUfh`dfUWh]Wg
UfY`Uh`cXXg`k`]h\`h\YgY`fYWċa` a`YbXUh]cbg`"

5g`Wċbj`YfgUh]cbg`Ufci`bX`YXi`WUh]cb`fYZcfa` `Wċbh]bi`Yž`UXj`cWUh]b[
Zcf`U`g\`Zh`hck`UfXg`U`hYf`ghUfh'h]a` Yg`Wċi` `X`]bXYX`YUX`hc`U
 \Udd]Yf`UbX` \YU`h\]Yf`[`YbYfUh]cb`cZ`ghi`XYbhg`"h`g`h]a`Y`XYW]g]cb!
a`U`Yfg`Wċbg]XYf`h\Uh`Wċa`a`cb`gYbgY`]g`dUfUa`ci`bh` _YYd]b[
mci`b[`ghYfg`k`Y`!fYghYX`]gb`h`†`gh`ga`Ufh`/`]hg`YggYbh]U`"K` \Uh`Xc
mci`h\]b_3`K`]``cb[`!cj`YfXi`Y`W\Ub[`Yg`Z]bU`m`Wċa`Y`hc`ci`f`cWU`
gW\cc`g3`

| 8YhU]`g` | |
|----------|---|
| Cfh` | 9gWUa`V]U`7ci`bhmž: `cf]XUž`I`G5` |
| Ei`Y`Yb` | <ul style="list-style-type: none">• k`k`k`"dgmW\c`c[`mhcXUm"Wċa`• da`WbW]"b`a`"b]\`"[`cj`• di`Va`YX"bW]"b`a`"b]\`"[`cj` |

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh