7f]h]WU`GhUVV]b[']b'Gci h\'5`UVUa U @YUj Yg'CbY':][\h]b['Zcf'@]ZY

5 Wf]h]WU`ghUVV]b[']b'9gWUa V]U'7cibhm`YUj Yg'cbY'j]Wh]a \cgd]hU`]nYXž'Ug'Uih\cf]h]Yg']bj Ygh][UhY'U'fY`UhYX'aifXYf W\Uf[Y"



&%\$\$ 'V`cW_'cZ'K c`Z'F]X[Y'FcUXŽ'A cV]'YŽ'5`UVUa UŽ'I G5'!

C bY'dYfgcb']g'Z][\h]b['Zcf'h\Y]f'']ZY'UZhYf'U'Vfi hU`'ghUVV]b[

]bW]XYbh']b'gci h\'5`UVUa U'h\Uh'\Ug'gYbh'g\cW_k Uj Yg'h\fci [\'h\Y'cWU`'Wca a i b]hm''H\Y'U'hYfWUh]cb'hcc_'d`UWY'Uh'Ub'UdUfha Ybh

Wca d`YI '`cWUhYX']b'h\Y'&%\$\$ 'V`cW_'cZ'K c`Z'F]X[Y'FcUXŽ'k \YfY
k]hbYggYg'fYdcfh'\YUf]b['gca YcbY'WU``]b['Zcf'\Y'd'Zfca ']bg]XY

h\Y'i b]h''8Ygd]hY'h\Y'i f[Ybh'Wf]Ygž'bc'cbY'k Ug'gYYb'YbhYf]b['h\Y

UdUfha Ybh'VYZcfY'`Uk 'YbZcfW'a Ybh'Uff]j YXž'UXX]b['Ub'i bgYhh']b[
hk]gh'hc'Ub'U`fYUXm'hfU[]WYj Ybh''H\Y'j]Wh]a 'k Ug'ei]W_`m'hU_Yb'hc

U'\cgd]hU``]b'DYbgUWc`Už': `cf]XUZ'k \YfY'h\Ym'UfY'VY]b['hfYUhYX'Zcf
a i 'h]d'Y'ghUV'k ci bXg'hc'h\Y'bYW_'UbX'\YUX''5g']h'ghUbXgž'h\Y

A cV]`Y'7ci bhm'G\Yf]ZZ g'C ZZ]WY'WcbZ]fa g'h\Uh'h\Y'j]Wh]a 'fYa U]bg
]b'Wf]h]WU``WcbX]h]cbž'YUj]b['a Ubm'fYY`]b['Zfca 'h\Y'j]cYbWY'h\Uh

Yfi dhYX'gc'gi XXYb`m']b'h\Y]f'bY][\Vcf\ccX"'5@"Wca 'fYdcfhg'h\Uh h\Y'Df]W\UfX'Dc`]W\8YdUfha Ybh'k Ug'h\Y'Z]fgh'hc'fYgdcbX'hc'h\Y gW\bY'VYZcfY'h\Y'G\Yf]ZZg'XYdi h]Yg'hcc_'cj Yf'h\Y']bj Ygh][Uh]cb"

Hi a i `hi ci g F Y `Uh]cbg\]dg Hi fb '8 Y U X `m

5XX]b['hc'h\Y'Wcbj YfgUh]cb'UVci hij]c`YbWY']b']bh]a UhY
fY`Uh]cbg\]dgz'*bb]ZYf'<YUh\WcYz'U'' &!mYUf!c`X'k ca Ubz'W' ffYbh`m
ZUWYg'W\Uf[Yg'i d[fUXYX'hc'WUd]hU`'a i fXYf']b'h\Y'XYUh\'cZ'\Yf
VcmZf]YbXz''' !mYUf!c`X'HUm`cf'FUk`]bg"'H\Y]f'hi a i `hi ci g
fY`Uh]cbg\]d'fYdcfhYX`m']bWi XYX'b][\hg'Z]``YX'k]h\'U`Wc\c``UbX
hYbg]cbz'W'`a]bUh]b[']b'U'\cff]Z]W]bW]XYbh'cb'5i [i gh'&&z'&\$&("

=bhf][i]b['mz'FUk`]bg'W\]`XfYb'k YfY'dfYgYbh'Xi f]b['h\Y'hfU[]W
Yj Ybhz'k]h\'k]hbYggYg'fYdcfh]b['h\Uh'Ub',!mYUf!c`X'k Ug'cb'h\Y
d\cbY'k]h\'-%%'k\]`Y'<YUh\WcY'U``Y[YX`m'UhhYa dhYX'hc'a]g`YUX
dc`]W''Vm'ghUh]b['h\Uh'Ub']bhfi XYf'\UX'UhhUW_YX'h\Ya "'MU\cc
BYk g'\][\`][\hg'h\Uh'U']c]W''VY`]Yj YX'hc'VY'h\Uh'cZ'FUk`]bg
Wci `X'VY'\YUfX'd'YUX]b['Zcf'\Y'd']b'h\Y'VUW_[fci bX"

I bZcfhi bUhY`mž'h\Y`XmbUa]Wg`cZ'<YUh\WcY`UbX`FUk`]bg
dUfhbYfg\]d`fYZYWh'U`VfcUXYf`gcW]YhU``]ggi Yž`g\ck]b[`\ck \YUhYX
X]gdi hYg`WUb`YgWU`UhY`]bhc`j]c`YbWY"'H\Y`X]ghi fV]b[`fYU`]hm`]g`h\Uh
a Ubm'a Yb`UbX`k ca Yb`Z]bX`h\Ya gY`j Yg`WUi [\h`]b`WmWYg`cZ
UVi gY k\Yh\Yf`Ug`dYfdYhfUhcfg`cf'j]Wh]a g k]h\``]hh`Y`fYWci fgY
hc`W\Ub[Y`h\Y]f`g]hi Uh]cbg`gUZY`m"`H\Y`: 6=g`BUh]cbU``±bW]XYbh!
6UgYX`FYdcfh]b[`GmghYa 'g\YXg``][\h`cb`h\YgY`hfYbXgž`]bX]WUh]b[
h\Uh'+*i `cZ`ZYa U`Y`a i fXYfg`]bj c`j Y`gca YcbY`_bck b`hc`h\Y

H\Y'6fcUXYf'=a d`]WUh]cbg

H\Y'gWcdY'cZ']bh]a UhY'dUfhbYf'j]c`YbW']g'ghU[[Yf]b['UbX dYf\Udg'Yj Yb'a cfY'WcbW'fb]b[']b'`][\h'cZ']bghUbW'g'`]_Y'h\Y'cbY c\W' ff]b[']b'5`UVUa U"'K]h\'ZfYg\']bW]XYbhg'a U_]b['\YUX`]bYgž'k Y a i gh'U`gc'Wcbg]XYf'h\Y'gcW]YhU`'ghfi Whi fYg'h\Uh'_YYd'h\YgY XmbUa]\Wg']bhU\hž'\ck 'Wca a i b]h]Yg'\Ub'ZcghYf'gUZYf Ybj]fcba Ybhgž'UbX'h\Y'gmghYa]\W\W\Ub[Yg'bYYXYX'hc'\Wca VUh Xca Ygh]\Wj]c`Yb\W'YZZY\M]j Y`m'

5g·h\Y`]bj Ygh][Uh]cb`]bhc`h\Y`ghUVV]b[`Wcbh]bi Ygž'fYg]XYbhg`UfY
`YZh`hc`dcbXYf`h\Y`fYU`]h]Yg`cZ'j]c`YbWY`h\Uh`WUb`i bZc`X`VY\]bX
WcgYX`Xccfgž'cZhYb`\]XXYb`Zfca 'j]Yk`i bh]``]h g`hcc``UhY"'H\Y
Wca a i b]hm`fYa U]bg`cb`YX[Yž`\cd]b[`Zcf`Ubgk Yfg`UbX`fYgc`i h]cb
Ug`h\Ym`Uk U]h`i dXUhYg`cb`h\Y`j]Wh]a g`WcbX]h]cb`UbX`h\Y`VfcUXYf
]a d`]WUh]cbg`cZ'h\YgY`fYWYbh`UWhg`cZ'j]c`YbWY"

8 Y hU]`g	
Cfh	&%\$\$`V`cW_cZ'K_c`Z'F]X[Y'FcUXž'AcV]`Yž
	5`UVUa Už'I G5
EiY``Yb	• k k k "U`"Wca
	• k k k "mU\cc"Wca
	• V ^g"c ^d"[cj

6Ygi WXYb G]Y i bg Ui Z. a Y]b!k]Yb bYh