

5': `cf]XU'a ch\Yf`\Ug`VYYb`UffYghYX`Zcf`h\Y`U``Y[YX'a i fXYf cZ`\Yf`+!mYUf!c`X`XUi [\hYfž`dfca dh]b[`WU``g`Zcf`f gh]WY`UbX fYj YU`]b[`X]ghi fV]b[`XYhU]`g`cZ'W\]`X`UVi gY"



F]j]YfU'6YUWX ž: `cf]XUž'I G5'!'=b'U'hfU[]WWUgY'h\Uh'\Ug'gYbh g\cW_k Uj Yg'h\fci [\'F]j]YfU'6YUWX ž: `cf]XUž'BU]_]g\]U'K]``]Ua gž'U '&!mYUf!c`X'a ch\Yfž'\Ug'VYYb'UffYghYX']b'WcbbYWh]cb'k]h\'h\Y XYUh\'cZ'\Yf'+!mYUf!c`X'XUi [\hYfž'B]U"'H\Y'UffYghž'k \]WX'WJa Y bYUf`m'hk c'a cbh\g'UZhYf'h\Y']bW]XYbhž'Zc``ck g'U'X]ghi fV]b['Z]bX]b[h\Uh'B]U g'XYUh\'k Ug'XYhYfa]bYX'hc'VY'U'\ca]W]XYž'Uhhf]Vi hYX'hc V`i bh'ZcfWY'hfUi a U'hc'\Yf'UVXca Yb"'H\]g'\Y]bci g'UWh'\Ug fY][b]hYX'Wcbj YfgUh]cbg'UVci h'WX]`X'UVi gY']b'h\Y'Wca a i b]hm'UbX VYmcbX"

C ZZ]WY fg`k YfY`WU``YX`hc`]bj Ygh][UhY`Ub`i bfYgdcbg]j Y`W\]`X`Uh`h\Y ZUa]`m`\ca Y`cb`5df]``&, ž`k \YfY`h\Ym`Zci bX`B]U`]b`X]fY`WcbX]h]cb" 8 Ygd]hY`VY]b[`fi g\YX`hc`Gh"`A Ufmg`A YX]WU``7 YbhYfž`B]U`k Ug dfcbci bWYX`XYUX`i dcb`Uff]j U`"'H\Y`]bj Ygh][Uh]cb`]bhc`\Yf`XYUh\ i bWcj YfYX`U`\YUfhVfYU_]b[`fYU`]hm``cj YX`cbYg`k YfY`U`fYUXm Uk UfY`h\Uh`B]U`UbX`\Yf`g]V`]b[g`k YfY`]b`U`\UnUfXci g Ybj]fcba Ybh"`K \mhb]`K U`_Yfž`B]U g`[cXa ch\Yfž`\UX`dfYj]ci g`m YI dfYggYX`[fUj Y`WcbWYfbg`UVci h`h\Y`W\]`XfYb g`k Y`ZUfYž`bch]b[h\Ym`UddYUfYX` j Yfm`a U`bci f]g\YX `^i gh`XUmg`VYZcfY`h\Y hfU[YXm"`=b`U`Wca a i b]hm`h\Uh`df]XYg`]hgY`Z`cb`]hg`WcgY!_b]h bUhi fYž`k \Uh`Wci `X`\Uj Y`VYYb`XcbY`X]ZZYfYbh`m3

7caaib]hm⁻FYUWh]cbg

H\Y`gcffck `gi ffci bX]b[`B]U g`XYUh\`]g`dU`dUV`Y`Ua cb[`h\cgY k \c`_bYk `\Yf"`FYVYWWU`:]b`Ymž`k \c`\UX`WUfYX`Zcf`B]Už`XYgWf]VYX h\Y`mci b[`[]f``Ug` Vf]``]Ubh `UbX`Zi ``cZ``]ZYž`YI dfYgg]b[`Ub[Yf`Uh K]``]Ua g`Zcf`\Yf`fc`Y`]b`h\]g`hfU[YXm"`Hc[Yh\Yf`k]h\`ch\Yfg`]b`h\Y Wca a i b]hmž`h\Ym`[Uh\YfYX`Uh`K]``]Ua g`Wci fh`UddYUfUbWYž UXUa Ubh`]b`h\Y]f`di fgi]h`cZ`f`gh]VY`Zcf`B]U"` B]U`k ci `X`k Ubh`i g`hc UXj cWUhY`Zcf`\Yfž`:]b`Ym`fYa Uf_YXž`i bXYf`]b]b[`h\Y`]a dcfhUbWY cZ`bch`Zcf[Yhh]b[`h\Y``]ZY`h\Uh`k Ug`gc`bYYX`Ygg`m``cgh"

5gʻh\YʻWci fhfcca ʻXfUa Uʻi bZc`XgžʻK]``]Ua gʻbck ʻg]hgʻ]bʻDU`a 6YUW\ʻ7ci bhmʻJJ]``k]h\ci hʻVcbXžʻZUW]b[ʻ[fUj YʻW\Uf[YgʻcZʻZ]fgh! XY[fYYʻa i fXYfʻUbXʻU[[fUj UhYXʻW\]`XʻUVi gY"`5ʻdi V`]WXYZYbXYf \UgʻVYYbʻUgg][bYX'hc'\YfʻWJgYž'k]h\ʻUʻZi fh\YfʻWci fhʻXUhYʻgYhʻZcf ¾ `m`&, "`: cf`bck ž'\Yfʻch\YfʻW\]`XfYbʻUfYʻgUZYžʻVY]b[ʻWUfYX'ZcfʻVm h\cgYʻk \cʻWUbʻcZZYfʻh\Ya'h\Yʻbi fhi f]b[ʻYbj]fcba Ybh'h\Ym XYgYfj Y"

5[.]6fcUXYf[.]DYfgdYWh]jY[.]cb[.]7\]`X[.]5VigY

H\]g`\YUfhVfYU_]b[`ghcfm`]g`bch`Ub`]gc`UhYX`]bW]XYbh`Vi h`fUh\Yf dUfh`cZ`U``Uf[Yf`bUffUh]j Y`di g\YX`]bhc`h\Y`gdch`][\h"`5WWcfX]b[`hc h\Y`BUh]cbU``7\]`XfYb g`5``]UbWYž`]b`&\$&' ž`7\]`X`5Xj cWUWm`7YbhYfg UWfcgg`h\Y`bUh]cb`]bj Ygh][UhYX`cj Yf`&' *ž*\$%`WUgYg`]bj c`j]b[U``Y[Uh]cbg`cZ`gYI i U``UVi gYž`U`ghU[[Yf]b[`Z][i fY`h\Uh`gi [[Yghg h\Y`]ggi Y`dYfa YUhYg`a Ubm`Wca a i b]h]Yg"`K \Uh g`a cfYž`h\YgY ghUh]gh]Wg`cb`m`gWfUhW\`h\Y`gi fZUWY```a Ubm`]bW]XYbhg`[c i bfYdcfhYXž``YUj]b[``UXj cWUhYg`hc`k cbXYf`\ck`a Ubm`a cfY

5``]UbWY'UbX'F78J'7D7"

: cf'a cfY']bZcfa Uh]cb'cb'dfYj U`YbWY'UbX'dfYj Ybh]cb'cZ'WX]`X UVi gYžmci 'WUb'YI d`cfY'fYgci fWYg'Zfca 'BUh]cbU`'7\]`XfYb g

WX Ub WY 'hc ``]| Y 'Ub X 'h\ f]| Y "

=b`U`k cf`X`k \YfY`Yj Yfm`W\]`X g`gUZYhm`g\ci `X`VY`dUfUa ci bhž`]h g]a dYfUh]j Y h\Uh k Y fYZYWh cb ci f fc Yg Ug UXj cWUhYg UbX WUFY[]|Yfg"'@YhB]Ug'ghcfm'gYfjY'Ug'U'dU]bZ``fYa]bXYf'h\Uh h\YfY g`gca Yh\]b[`hc`VY`gU]X`Zcf`bch`hi fb]b[`U`V`]bX`YmYž`Zcf ghUbX]b['i d'U[U]bgh'UVi gYž'UbX'Ybgi f]b['h\Uh'Yj Yfm'W\]`X'\Ug'h\Y

:`cf]XU'UbX'h\Y'bUh]cb"

5g[·]h\Y[·]]bjYgh][Uh]cb[·]]bhc[·]B]Ug[·]XYUh\[·]Wcbh]biYgž[·]h\Y[·]\cdY[·]]g[·]h\Uh \Yf`ghcfm`fYgcbUhYg`ZUf`VYmcbX``cWU``VcfXYfgž`gdUf_]b[`bYWYggUfm X]qW/qg]cbg'UbX'dig\]b['Zcf'fYZcfa_g'h\Uh'dfchYWh'W\]`XfYb'UWfcqg

WX1`XfYb"

K]h\ fYg]XYbh]U`UbX XUm!hc!XUmYbj]fcba Ybhg VYWca]b[\chgdchg'Zcf'dchYbh]U``UVi gYž'h\Y`WU```Zcf'j][]`UbWY`VYWca Yg'YjYb `ci XYf"'GW\cc`qž'WUa dqž'UbX'Wca a i b]hm'cf[Ub]nUh]cbg'a i gh UXcdhidc`]W]Ygih\UhiYbgi fYiW\]`XfYb gigUZYhmiUbXik Y``!VY]b["'H\Y Wcaaib]hmaigh:WcaYhc[Yh\YfžhU_]b['dfcUWh]jY'ghYdghc dfcj]XY`qUZY`qdUWYg`UbX`qYfj]WYg`Zcf`UZZYWhYX`ZUa]`]Yg`UbX

a Ya VYfg3

H\Y`fYU`]hm`cZ`WX]`X`UVi gY`]g`hfci V`]b["`FYgYUfWX`Zfca `j Uf]ci g ghi X]Yg`\][\`][\hg`h\Y`dfYj U`YbWY`cZ'W\]`XfYb`VY]b['YI dcgYX`hc Xca Ygh]Wj]c`YbWYžU'WfiWjU`ZUWhcf'Wcbhf]Vih]b['hc'h\Y'WmWY'cZ hfUi a U`]b`mci h\"`5g`bchYX`Vm`7Uf`gcb`f%-, (ŁUbX`ch\Yfgž WX]`XfYb`k \c`k]hbYgg`j]c`YbWY`]b`h\Y]f`\ca Yg`UfY`Uh`Ub`]bWfYUgYX f]q_'Zcf``]ZY`cb['Ya ch]cbU``UbX`dqmW\c`c[]WU``W\U``Yb[Yq"'H\]q VUW_Xfcd'cZ'j]c`YbWY'UbX'bY[`YWh'VY[g'h\Y'ei Ygh]cb.'\ck j][]`Ubh`WUb`Wcaaib]h]Yg`VY`]b`dfchYWh]b[`h\Y]f`acqh`ji`bYfUV`Y

WX]`XfYb'qiZZYf']b'q]`YbWY"

8 Y hU]`g	
Cfh	F]j]YfU'6YUW\ž:`cf]XUž'IG5
EiY``Yb	• k k k "]bei]g]hf"Wca
	• k k k "bUh]cbU`WX]`XfYbgU``]UbWY"c
	f[
	● k k k "fWXjWdW"cf[

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh