B L H ·7\ Ua d]cbg\]d ·G\ck Xck b. ·CVU·: Ya]
: UWg·>UgdYf·Hfcm·Hcb][\h˚

Hcb][\hž·>UgdYf·Hfcm·XU``Yb[Yg·CVU·: Ya]·Zcf·h\Y·K K 9·BLH
7\ Ua d]cbg\]d·]b·Cf·UbXc"·8 cb/ ¸ $' - /h·a]gg·h\Y·UWh]cb·`]jY
Uh· ·DA ·9H˚

Cf·UbXcž·I b]hYX ·GhUhYg·! ⊣b·U·h\f]``]b[·g\ck WUgY·cZ·Uh\`Yh]W]ga
UbX ·f]jU`fmž·K K 9·BLH·]g·gYh·hc·XUnn`Y·ZUbg·hcb][\hž·⊁⊦bY·%%ž
&$&) ž·Uh·h\Y·7Ud]hc`·K f<gh·]b[·7YbhYf·]b·Cf·UbXc"·H\]g·Yj Ybh·]g
dUW_YX ·k]h\ ·WUa d]cbg\]d·XfUa Už·ZYUhi f]b[·CVU·: Ya]·XYZYbX]b[
\]g·Wcj YhYX ·BLH·7\ Ua d]cbg\]d·U[U]bgh·f]g]b[·ghUf·>UgdYf·Hfcm"
5a]b[·hc·WUd]hU`]nY·cb·h\Y·Yl W]hYa Ybh·Zfca ·h\Y·fYWbh·K K 9·I
555·K cf·Xg·7c``]XY·Yj Ybhž·BLH·ZcW gYg·cb·ghfYb[h\Yb]b[·]hg·ck b
ghcfm·]bYg·UbX·hU`Ybh"

9h\Ub ·DU[Y·k]``·U·gc·hU_Y ·WYbhYf·ghU[Y·Ug·h\Y·XYZYbXg·\]g·K K 9
BLH·Bcfh\ ·5a Yf]WUb ·7\ Ua d]cbg\]d·U[U]bgh·GYUb ·@Y[UWmi"·BLH
UZ]W]cbUXcg·WUb ·Yl dYWh·bch·⊣ gh·]bhYbgY·cbY!cb!cbY·a UhW<Yg·Vi h
U`gc·WUdh]j Uh]b[·hU[·hYUa ·UWh]cb"·H\Y·Yj Yb]b[·k]``·ZYUhi fY ·Hcbm

8 5b[Y`c UbX @iWU 7fi g]Z]bc gei Uf]b[cZZ U[U]bgh H\Y <][\ FmY
hYUa cZ Hmgcb 8i Dcbh UbX Hmf]Y_ {k Yž U`cb[g]XY H\Y 7i``]b[ž
fYdfYgYbhYX Vm B]_c JUbWY UbX G\Uk b GdYUfgž hU_]b[cb ㄆg\
6f][[g UbX Mcg\]_] bUa i fU"

; Yhh]b[h\Y 5Wh]cb GhUfhYX

5g h\Y a UhWX WUfX]bX]WUhYgž BLH cdYbg k]h U Vizz cZ
Ubh]W]dUh]cb" FYdcfhg Zfca : (K Cb`]bY \][\`][\h >UgdYf Hfcmg
U[[fYgg]jY UddfcUW\ `YUX]b[ ]bhc h\Y a Ub Yj Ybh" <Y Ua Vi g\YX
: Ya]`]b h\Y dUf_]b[ `ch ž WUig]b[WX Ucg UbX XUa U[]b[U : cfX
Wfcggcj Yf" H\]g gYhg Ub Y YXhf]Zm]b[hcbY Zcf h\Y]f WUa d]cbg\]d
Vci hž a U_]b[ ]h WYUfh\Uh Hfcm]g k]`b]b[hc Xc Ubmh\]b[hc WU]a
h\Y BLH h]h`Y"

H\Y dfY]iXY hc h\YgY WUg\Yg]g Yei U`m Wca dY``]b[ " : c``ck]b[U
gi WWYggZi``hh\Y XYZYbgY ]b h\Y K cf`Xg 7c``]XY Yj Ybhž 9h\Ub DU[Y
ZUWYg GYUb @Y[UWm]b k \Uh dfca]gg hc VY U \ch`m WcbhYghYX
a UhWX" Bch UV`mž DU[Y gj ]Whcfm ]g Wf]h]WU`Zcf a U]bhU]b]b[\]g
Xca]bUbWY]b h\Y Bcfh\ 5a Yf]WUb X]j]g]cb"

K \Uh g BYl h Zcf BLH3

5g h\Y b][\u bZc`Xgž j ]Yk Yfg WUb U`gc ``cc_ Zcfk UfX hc ch\Yf
gdYWhUW` Ufg\ck Xck bg" H\Y hU[hYUa Vci hg UfY gifY hc
YbhYfhU]bž YgdYWJa`m k ]h` H\Y <][\ FmY ``cc_]b[hc dfcj Y h\Y]f
k cfh\ U[U]bgh h\Y Yl dYf]YbWYX hYUa cZ8 5b[Y`c UbX 7fi g]Z]bc"
A YUbk \]`Yž h\Y a d`]WUh]cbg cZ H\Y 7i``]b[g a UhWX k]h\ 6f][[g
UbX ﬁbUa i fU Wci `X g\UdY Zi hi fY ghcfm]bYgž dUfh]W Uf`m k]h\
G\Uk b GdYUfg UXX]b[i bdfYX]WhUV]`]hm hc h\Y a]l "

5 \][\`][\h Zfca `Ugh k YY_ g Yj Ybhg]bWi XYg h\Y Vc`X
fYYghUV`]g\a Ybh cZ 7\UgY I ž k \YfY 5bXfY 7\UgY UXXfYggYg bYk
ghi XYbhgž U]a]b[hc Zcghf h\Y bYl h [YbYfUh]cb cZ BLH hU`Ybh"
@UbYmfY]X U`gc ghffYX i d h\Y X]j]g]cb Vm g Udd]b[BLH
K ca Yb g 7\Ua d]cb ﬂUWym UmbYž dfca dh]b[ ]bhYfYgh]b U k ca Yb g
h]h`Y a UhWX h\Uh Wci `X fYg\UdY h\Y \]YfUfW\m"

8cb h A]gg h Y 5Wh]cb

: Ubg hi b]b[ ]b Uh , .$$ DA 9Hcb H Y 7K ž cf ghfYUa]b[cb d UhZcfa g]_Y BYhZ]l ž g\ci X VfUW h Y a gYj Yg Zcf Ub Yj Yb]b[dUW_YX k]h h f]]b[a UhWYgž f]j U f YgžUbX h Y gdYWhUWY cb m K K 9 WUb XY]j Yf K]h h Y ghU_Yg \][Yf h Ub Yfž h YfY g U dU dUV Y YI WhYa Ybh]b h Y U]f Uh dfca]gYg c a U_Y h]g Ub i bZcf[YhhUV Y]b[h Zcf k fYgh]b[Ybh i g]Ughg

: cf a cfY VY\]bX!h Y!gWYbYg UWh]cb UbX hc WUhW \][\][hg cZ dfYj]ci g a UhWYgž]bWi X]b[h Y U ! a dcfhUbh a UhWY VYhk YYb CVU : Ya] UbX >UgdYf Hfcmž WYW_ci h h Y Zi a UhW \][\][hg cb K K 9"Wca "

K]h U ghY Uf]bYi d UbX d Ybhm cZ XfUa Už BLH]g gi fY m XY]j Yf]b[cb h Y dfca]gY cZ hcd!h]Yf k fYgh]b["?YYd mci f YmYg dYY YX UbX mci f gbUW_g fYUXm hcb][\hg h Y b][h Zcf UXfYbU]bY! Zi Y YX YbhYfhU]ba Ybh "

: cf i dXUhYg cb fYgi hg UbX a UhW ci hWca Ygž\YUX cj Yf hc : (K Cb]bY UbX 'c]b h Y Wcbj YfgUh]cb Ug ZUbg X]ggYWh Yj Yfm h f]]b[a ca Ybh cZ h Y Wca dYh]h]cb"

b ck \Uh hfi m cc_g hc VY U m cbu m YbhU UVh Y Zcf h Y Zi hi fY cZ BLHžfYa Ya VYf Yj Yfm a UhW ci bhgž UbX bUm Yg]_Y CVU : Ya] UbX >UgdYf Hfcm UfY '1 gh ghUfh]b[hc WUfj Y h Yf Y[UW]Yg" GhUm hi bYX "

8YhU]g	
Cfh	Cf UbXcž I b]hYX GhUhYg
Ei Y Yb	• dfck fYgh]b[bYk g\i V"Wca • k k k "k k Y"Wca • k k k "Z(k cb]bY"Wca

6Ygi WhYb G]Y i bg Ui Z a Y]b!k]Yb"bYh