

HU``U\UggYY/ , \$' - /g'A UmcfU``F UW`' < YUhg
I d.`7Ua fcb`7ccdYf`GhYdg': cfk UfX°

7Ua fcb`7ccdYf`Z`Yg`Zcf`HU``U\UggYY`a UmcfU``fUW`'&\$&* /
WbX]XUhYg`X]gW`gg`Wca a i b]hm`WcbWfbg`Uh`7U]fc`Zcfi a "



7U]fcž; Ycf[]Už'I G5`!`5g`h\Y`dc`h]WU``UbXgWUdY`]b`HU``U\UggYY
VY[]bg`hc`hU_Y`g\UdY`Zcf`h\Y`i dWca]b[`a UmcfU``Y`YWh]cbž
YI W]hYa Ybh`UbX`Ubh]W]dUh]cb`UfY`]b`h\Y`U]f"7Ua fcb`7ccdYf`\Ug
cZ]W]U``migYh`h\Y`k \YY`g`]b`a ch]cbžVYWca]b[`h\Y`Z]fgh`WbX]XUhY
hc`Z`Y`dUdYfk cf_`Zcf`h\Y`&\$&*`HU``U\UggYY`a UmcfU``fUW`"
5WwcfX]b[`hc`**K 7HJ**ž`7ccdYf``Ui bWYX`\]g`WJa dU][b`cb`ž bY`&+ž
XYWUf]b[`]\]g`]bhYbh`hc`g\U_Y`i d`h\Y``cWU``[cj Yfba Ybh`'<Y
W ffYbh`migYfj Yg`Ug`Ub`C dYfUh]cbg`F Yj]Yk`GdYW]U`]gh`Zcf`h\Y`GhUhY
cZ': `cf]XUž`Vf]b[]b[`mYUfg`cZ`YI dYf]YbW`hc`h\Y`hUV`Y"

7ccdYf g`WbX]XUWm]gb`h`h\Y`cb`m`cbY`[Ufb]g\]b[`UhYbh]cb`"
HU``U\UggYY`7]hm`7ca a]gg]cbYf`žFYa mA Uh`ck`Ug`U`gc`h`fck b
\]g`Uh]bh`hc`h\Y`f]b[ž`\Uj]b[`Ubbci bW`X`\]g`]bhYbh]cb`hc`fi b`VUW_

]b`YUf`m`5df]`Xi`f]b[`U`cWU`fUX]c`g\ck`"K`]h\`h\YgY`hk`c
WUbx]XUhYg`YUX]b[`h\Y`W\Uf[Yž`cbY`WU`b`h\Y`d`Vi`h`k`cbXYf`k`\Uh
h\]g`fUW`k`j`Vf]b[ž`W`bg]XYf]b[`h\Y`a`]l`cZ`ZfYg\`dYfgdYWh]j`Yg
UbX`gYUgcbYX`dc`]h]WU`Yb[U[Ya`Ybh"

7Ua`fcb`7ccdYf.`5`J`c]W`Zcf`7\Ub[Y

7Ua`fcb`7ccdYf`g`WUa`dU][`b`Ya`d\Ug]nYg`\]g[`fUggf`c`hg
VY[`]bb]b[`g`UbX`\]g`fY`UhUV`Y`ci`fbYm`5W`fX]b[`hc`]bZcfa`Uh]cb
Zcfa`]\]g`cZ]W]U`k`YVg]hYž`7Ua`fcb`→`gh]W`Zcf`A`Umc`ž`\Y`\Ug
U`k`Umg`VYYb`U`di`V`]WgYfj`Ubh`6Y[`]bb]b[`Ug`U`ZUgh`Zc`X`WUg\]Yf`]b
\[`\]g`W`cc`ž`7ccdYf`ei`]W`m`fcgY`h\`fci[`\`h\Y`fUb`_`g`hc`VY`W`a`Y`U
[`YbYfU`a`UbU[`Yf`Vm`U[`Y`%-`":`c`ck`]b[`h\Uhž`Uh`&%ž`\Y`VY[`Ub`U
WUfYf`k`]h\`h\Y`GhUhY`cZ:`c`f]XU`"<]g`ci`fbYm`fYZYW`hg`U
XYhYfa`]bUh]cb`hc`a`cj`Y`i`d`UbX`a`U`_`Y`U`X]ZZYfYbW`"

7ccdYf`WU]a`g`hc`W`bbYWh`k`]h\`h\Y`Yj`YfmXUm`ghfi[`[`Y`g`ZUW`X`Vm
a`Ubm:`c`f]XU`fYg]XYbhg`"<]g`Yl`dYf]YbW`g`cZ`]j`]b[`dUmW`YW`_`hc
dUmW`YW`_`UbX`\]g`Xf]j`Y`hc`k`UfX`d`fcV`Ya`!gc`]b[`UbX`W`a`a`i`b]hm
gYfj`]W`g\UdY`\]g`j`]g]cb`Zcf`HU`U`UggYY`8i`f]b[`\]g`WUa`dU][`bž
\Y`\Ug`d`f]c`f]h]nYX`]ggi`Yg`gi`W`Ug`gUZf`bY][`\Vcf`\ccXgž
]bj`Ygha`Ybhg`]b`mci`h\`UbX`ga`U`Vi`g]bYggYgž`UbX`]a`d`fcj`YX`di`V`]W
gYfj`]W`g`"<Y`U`gc`U]a`g`hc`hUW`_`Y`UZZcfXUV`Y`\ci`g]b[`UbX
\ca`Y`Ygg`bYgg`k`\]Y`VYUi`h]Zm]b[`h\Y`W]hm`UbX`fYj`]hU`]n]b[
i`bXYfgYfj`YX`UfYUg`"`=k`Ubh`hc`W`fYUhY`U`[`cj`Yfba`Ybh`h\Uh`gYfj`Yg
h\Y`di`V`]WfUh\Yf`h\Ub`gdYW]U`]bhYfYghgž`Y`UggYf`hg`"

5`6fcUXYf`Dc`]h]WU`7cbhYl`h

7ccdYf`g`V]X`W`a`Yg`Uh`U`h]a`Y`k`\Yb`di`V`]W`W`bW`fb`cj`Yf`\ci`g]b[`ž
gUZ]hmž`UbX`]cj`Yfba`Ybh`UW`W`ci`bhUV`]hm`UfY`dUfUa`ci`bh`FYW`bh`mž
Uh`U`di`V`]WZcfi`a`]b`7U]fcž`WUbx]XUhYg`]bWi`X]b[`G`]j`]U`5`VU`UbX
9Xk`UfX`F`cV]bgcb`ZUW`X`W`a`a`i`b]hm`ei`Ygh]cbg`UVci`h\`h\YgY`j`Yfm
]ggi`Yg`C`f[`Ub]nYX`Vm`C`f[`Ub]n]b[`Zcf`;`fUXm`7ci`bh`mž`h\]g`Zcfi`a
\[`\][`\hYX`h\Y`ghfcb[`W`a`a`i`b]hm`Yb[`U[`Ya`Ybh`h\Uh`Yl]ghg
Ufci`bX`h\YgY`Y`YWh]cbg`B`chUV`mž`G`Yb_]U`x`b`gcb`k`Ug`UVgYbhž
fU]g]b[`ei`Ygh]cbg`UVci`h\`Yf`WUa`dU][`b`ghfUhY[`m`"

G]j j]U'5`VUž`U`WŁa a i b]hmUXj cWUHy`UbX`Zci bXYf`cZ`h\Y`A]gg]cb
J]g]cb`:`ci bXUh]cbž`ghfYggYX`Yf`WŁa a]ha Ybh`hc`YbX]b[
`ca Y`YggYgg`A YUbk `]Yž`9Xk UfX`F cV]bgcb`Ya d`Ug]nYX`h\Y
]a dcfhUbW`cZ`]a dfcj]b[`WŁa a i b]WUh]cb`UbX`hfi gh`VYhk YYb`W]hm
cZZ]W]U`g`UbX`fYg]XYbhg`7cbWfbg`gi ffc i bX]b[`ci g]b[ž`di V`]W
gUZ]hmž`UbX`cj YfU``[cj Yfba YbhU`hfUbgdUfYbWm`k YfY`Uh`h\Y
ZcfYZfcbh`cZ`h\Y`X]gW`gg]cb`<ck`h\YgY`]ggi Yg`k]``]bZi YbW`j chYf
gYbh]a Ybh]b`HU`U`UggYY`fYa U]bg`hc`VY`gYYbž`mYh]hg`WYUf`h\Uh
WUbX]XUhYg`UfY`YU[Yf`hc`fYgdc bX`hc`h\Y`bYYXg`YI dfYggYX`Vm`h\Y]f
WŁa a i b]h]Yg"

K]h\`h\Y`Z]fgh`WUbX]XUhY`cZZ]W]U``m]b`h\Y`fUW`žj chYfg`WUb`YI dYWh`U
XmbUa]WY`YWh]cb`WmWY`U`YUX`H`cgY`]b`HU`U`UggYY`UfY`UXj]gYX
hc`Zc`ck`cWU`XYj Y`cda Ybhg`WcgY`mž]bWi X]b[`i dXUhYg`Zfa
K 7HU ž`k `]W`]g`WŁa a]hYX`hc`Vf]b[]b[`h\Y`UhYgh`bYk`g`UbX
]bg][`hg`]bhc`h\Y`i bZc`X]b[`a UmcfU`fUW`5g`a cfY`WUbX]XUhYg
č]b`h\Y`ZfUmž]hg`gi fY`hc`VY`U`WUdh]j Uh]b[`č i fbYm`Zcf`U`
fYg]XYbhg"

8YhU]`g	
Cfh	7U]fcž; Ycf[]Už`I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "k Whj "hj• k k k "WŁa fcb`i gh]WZcfa Umcf"WŁa• k k k "hU`U`UggYY!]bZcfa Yf"WŁa

6Ygi WŁYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh