Gd]f]h cZ BcfZc`_. : fca : ]fY hc : `cf]XU g H\f]j]b[5fh]ZWJU`FYYZ

8]gWcjYf \ck h\Y Gd]f]h cZ BcfZc`_ \Ug VYWca Y Ub Ufh]ZWJU` fYYZ]b C_U`ccgU 7ci bhmž Yb\UbW]b[ a Uf]bY ]ZY UbX Vccgh]b[ `cWU` hci f]ga "

8Ygh]bž: `cf]XUž I G5 ! b U hfUbgZcfa Uh j Y a cj Y Zcf a Uf]bY YWcgmghYa gž h\Y fYm U]bg cZ h\Y Zcfa Yf Gd]f]h cZ BcfZc`_ \Ug VYYb gi WWYggZi `` m Wcbj YfhYX ]bhc Ub Ufh]ZWJU` fYYZ cZZ h\Y WcUgh cZ : `cf]XU" H\]g cbWY!VY`cj YX j YggY` ž_bck b Zcf ]hg fc`Y ]b X]b]b[ Wfi ]gYgž hfU[ ]WU` `m WUi [ \h Z]fY ]b bY &$&& k \]`Y \cgh]b[ %$, dUggYb[ Yfg UbX WfYk a Ya VYfg": cfhi bUhY`mžU`` k YfY gUZY`m Yj UW UhYXž Vi h h\Y]bW]XYbh WUi gYX g][b]Z]WUbh XUa U[Y Ygh]a UhYX Uh ˘) a]``]cb UbX k Ug `UhYf `]b_YX hc U ZU]`i fY ]bj c`j]b[Wca Vi gh]V`Y a UhYf]U`g bYUf h\Y dcfh [YbYfUhcf g Yl \Ui gh d]dYž Ug XYhYfa]bYX Vm h\Y BUh]cbU` HfUbgdcfhUh]cb GUZYhm 6cUfX fB HG6Ł"

H\Y Gd]f]h cZ BcfZc`_ž Vi ]`h]b df]cf hc %- - * ž`UW_YX a cXYfb Z]fY

XYhYWh]cb UbX gi ddfYgg]cb gmghYa gžj i `bYfUV]`]h]Ygh\Uh k YfY
ghUf_`m`\][`\`][`\hYX`Xi f]b[`h\Y i bZcfhi bUhY`Yj Ybh": c``ck]b[`h\Y
Wcgh`mZ]fYžh\Y j YggY``gUh`XcW_YX`i bh]`]h`k Ug`gc`X`Zcf¨ +($ž$$$
U`cb[ g]XY Ubch\Yf g\]džh\Y G_]dd]b[`Gi Y"`Bck žVch\ j YggY`g`\Uj Y
Zci bX`U`bYk `di fdcgY`bYUf`8 Ygh]b!: cfh`K U`hcb`6 YUV\ žk `\YfY`h\Ym
U]a `hc`Vc`ghYf`hci f]ga `UbX`a Uf]bY`]ZY`Vm`dfcj ]X]b[`bYk `\UV]hUhg
Zcf`X]j YfgY`gdYW]Yg"

6 Yb YZ]hg`cZ`5 fh]Z]W]U`F YYZg

HfUbg]h]cb]b[`c`X`g\]dg`]bhc Ufh]Z]W]U`fYYZg`]g`a cfY`h\Ub ´í gh`U
X]gdcgU`a Yh\cX/`]hg`U`ghfUhY[ ]WYZZcfh`hc`Yb\UbW`a Uf]Y
\UV]hUhg"A Uf]bY 6]c bchYg`h\Uh`Ufh]Z]W]U`fYYZg`UfY`XYg][ bYX`hc
a]a]WbUhi fU`ghfi Whi fYgžcZZYfb[`g\Y`hYfžZccXž UbX`VfYYX]b[
[fci bXg`Zcf`U`j Uf]Yhm`cZ`a Uf]bY`cf[Ub]ga g"H\]g`Xi U`fc`Y`cZ
gi ghUbUV]`]hm`UbX`Yb´cma Ybh`]g`bchYk cfh\m h\Ym`gi ddcfh
Ueu UhW`]ZY`k \]`Y`U`gc`gYfj]b[`Ug`df]a Y`gdchg`Zcf`X]j Yfg`UbX
Z]g\Yfa Yb"

7 fYUh]b[`Ufh]Z]W]U`fYYZg`gYfj Yg`a i `h]d`Y`YWc`c[ ]WU`di fdcgYg
]bWi X]b[.

- A Uf]bY`< UV]hUh`F YghcfUh]cb.`< Y`d]b[`XUa U[ YX`bUhi fU`
  fYYZg`fYWcj Yf"
- 6]cX]j Yfg]hm`9b\UbW`a Ybh.`5 hhfUWh]b[`U`j Uf]Yhm`cZ`gdYW]Yg
  hc`dfYj ]ci g`m`VUffYb`UfYUg"
- :]g\Yf]Yg`A UbU[ Ya Ybh.`5 Wh]b[`Ug`Z]g\`U[[fY[Uh]cb
  XYj]WYg`hc`Ugg]gh`]b`gi ghUbUV`Y`Z]g\]b[`dfUWh]WYg"
- 9 Wc!hci f]ga `UbX`F YWfYUh]cb.`6 ccgh]b[``cWU`YWcbca]Yg
  h\fci [\`X]j ]b[`UbX`Z]g\]b[`cddcfhi b]h]Yg"

K \]`Y`Ufh]Z]W]U`fYYZg`dfca]gY`a Ubm VYbYZ]hgžh\Ym`UfY`bch`k]h\ci h
f]g_g"H\Y`]bhfcXi Wh]cb`cZ`h\YgY`\i a Ub!a UXY`ghfi Whi fYg`WUb
gca Yh]a Yg`YUX`hc`\UV]hUh`X]gd`UWYa Yhžh\Y`]bhfcXi Wh]cb`cZ
]bj Ug]j Y`gdYW]Ygž UbX`ch\Yf`Ybj]fcba YhU``WcbWfbg"H\YfYZcfž
WUfYZ`` `d`Ubb]b[`UbX`Wcbh]bi ci g`a cb]hcf]b[`UfY`YggYbh]U`Zcf
gi WWggZ``]a d`Ya YhhUh]cb"

6fcUXYf 9bj]fcba YbhU` 7cbhYl h

=bUXYei UhY a Uf]bY a UbU[Ya Ybh]g U [fck]b[ ]ggi Y" F YgYUfVW Vm ;]gg] Yh U` "\ ][ \ ][ \ hg h Y Wca dci bXYX ZZYWhg cZ W]a UhY WWUb[ Y UbX \i a Ub UWh]j ]hm cb Uei Uh]W `]ZY" H\Y XYW]bY cZ WcfU` fYYZg ž Ug bchYX Vm 9XXm Yh U` "ž dcgYg U g]] b]ZWUbh h\fYUh hc a Uf]bY V]cX]j Yfg]hm" BYj Yfh\Y Yggž h\YfY UfY cb[c]b[YZZcfhg hc fYghcfY h\YgY j]hU` YWcgmghYa g h\fci [ \ ]bbcj Uh]j Y UddfcUW\Yg" : cf ]bghUbWYž dfc YWhg ZcW g]b[ cb ]bWfYUg]b[ WcfU` [fck h\ UbX fYghcf]b[bUhi fU` \UV]hUhg UfY [ U]b]b[ hfUWh]cb Ug dUfh cZ [ `cVU`]b]h]Uh]j Yg"

A cfYcj Yfž]h]g Wfi W]U` hc fYa U]b Uk UfY h\Uh h\Y]bghU``Uh]cb cZ Ufh]Z]W]U` fYYZg WUb ]bZ i YbWY h\Y YWc c[ ]WU` VU`UbWY ]b gi ffci bX]b[ UfYUg" 7UfYZ ` g]YY gY`YWh]cbž UX\YfYbWY hc Ybj ]fcba YbhU` fY[i `Uh]cbgž UbX Wcbg]XYfUh]cb cZ `cWU` gdYW]Yg UfY j ]hU` Wca dcbYbhg h\Uh WUb XYhYfa]bY h\Y gi WWYgg cf ZU]`i fY cZ h\YgY YbXYUj cfgž Ug bchYX]b U Wca dfY\Ybg]j Y fYj]Yk Vm
BUhi fY"

5``]b U`ž h\Y hfUbgZcfa Uh]cb cZ h\Y Gd f]h]c Z BcfZc`_]g U \cdYZ ` ghYd ]b Yb\UbW]b[ a Uf]bY YWcgmghYa gž `Yj YfU[ ]b[Ub cX j YggY` hc gi ddcfh bYk `]ZY i bXYf h\Y gYU" 5g k Y Wcbh]bi Y hc]bbcj UhY]b a Uf]bY WcbgYfj Uh]cbž YZZcfhg `]_ Y h\YgY fYa ]bX i g h\Uh h\YfY g U i b]ei Y VU`UbWY VYhk YYb \i a Ub]bj Ybhi fYg UbX h\Y bUhi fU` k cf`X" @Yh g gYY \ck h\YgY bYk `Ufh]Z]W]U` fYYZg k]``Ybf]W\ cf]XU g i bXYfk UhYf `UbXgWUdYg UbX Wcbhf]Vi hY dcg]h]j Y`m hc ci f a Uf]bY \Yf]hU[Y"

8YhU]`g	
Cfh	8Ygh]bž : `cf]XUžI G5
Ei Y``Yb	• k k k "k h_f"Wca • k k k "bUhi fY"Wca • k k k "a Uf]bYV]c"cf[