

G]b[`Y`]b`K Ug\]b[hcb3'8]gWcj Yf'h\Y
G\cW_]b[`GU`Ufm`Mci `BYYX`Bck`

9I d`cfY`h\Y`f]g]b[``]j]b[`Wcghg`]b`K Ug\]b[hcb`7ci bhmUg
g]b[`Y`UXi `hg`ZUW`g]I !Z[i fY`gU`Uf]Yg`hc``]j Y`Wca ZcfhUV`m`Vm
&\$&) "



K Ug\]b[hcbž'i G5`!`H\Y`Z]bUbW]U``UbXgWUdY`Zcf`g]b[`Y`UXi `hg`]g
]bWfYUg]b[`m`WU``Yb[]b[ž`YgdYW]U``m]b`ghUhYg``_Y`K Ug\]b[hcbž
k \YfY``]j]b[`Wca ZcfhUV`m`bck `fYei]fYg`U`g]I !Z[i fY`]bWca Y"? DE
fYdcfhg`h\Uhž`Uh`U`gU`UfmicZ`%\$*ž(- *ž`K Ug\]b[hcb`fUb_g`Ug`h\Y
Z]Zh`a`cgh`YI dYbg]j Y`ghUhY`Zcf`U`g]b[`Y`UXi `h`H\]g`k U[Y`]g`bch
UfV]hfUfm`]hg`U`ghU[[Yf]b[]bX]WUhc`f`cZ`f]g]b[`Wcghg`UbX`Y`Wcbca]W
dfYggi fYg`ZUW`X`Vm`h\cgY``]j]b[`U`cbY``5Vci h`U`Z`cZ`5a Yf]WUb
UXi `hg`UfY`g]b[`Yž`UbX`bUj] [Uh]b[`g]b[`Y\ccX`]g`cZhYb`Ygg`U
VUX[Y`cZ`c`b`c`f`h`Ub`]h`]g`U`Z]bUbW]U``cVghUWY`Wci fgY"

6Y]b[`g]b[`Y`Wca Yg`k]h`i b]ei Y`WU``Yb[Yg`h\Uh`WUb`a U_Y
Yj YfmXUm``]j]b[`a`cfY`YI dYbg]j Y``Gc`Y`fYgdcbg]V`]hm`Zcf
\ci g]b[`k \Yh\Yf`]hg`fYbh`c`f`a`cfh[U[Y` WUb`WfYUhY`U`\YUj m

Z]bUbWjU`Vi fXYb"´ᄡ`UXX]h]cbž'g]b[`Y`]bX]j]Xi U`g'a]gg'ci h'cb'h\Y
hUI `UXj UbhU[Yg'hmd]WU`mUj U]UV`Y`hc`a Uff]YX`Wci d`Ygž`U`cb[g]XY
ZUWj]b[`\\[\\Yf`\\YU`h\\`]bgi fUbW`Wcghg'dYf'dYfgcb"´5g`Yl dYbgYg
Wcbh]bi Y`hc`W]a Vž'bchUV`m]b`UfYUg`_]Y`\\ci g]b[`UbX`\\YU`h\\WUfYž
h\\Y`Z]bUbWjU`a cXY`Zcf'g]b[`Yg]g'dfcj]b[`]bWfYUg]b[`m
i bgi ghU]bUV`Y"

6i X[Yh]b[`5a]X`F]g]b[`7cghg

H\\Y`) \$# \$#\$`Vi X[Yh'fi `Y`dfcj]XYg`U`ZfUa Yk cf_`h\\Uh'gi [[Yghg
U`cWUh]b[`) \$i `cZ]bWca Y`hc`bYWgg]h]Ygž" \$i `Zcf`X]gWfYh]cbUfm
gdYbX]b[ž`UbX`&\$i `Zcf'gUj]b[g"\\H\\]g'a Yh\\cX`]g`bch`ŧ gh`U
gi [[Ygh]cb`Vi h`U`bYWgg]hm`Zcf'a Ubm'hfm]b[`hc`VU`UbW`h\\Y
XYa UbXg`cZa cXYfb`j]b["**Ga Ufh5ggYh**Ya d\\Ug]nYg`h\\Uh
fYWb`h`mž`]bX]j]Xi U`g`]b`h\\Y`l "G"bYYX`UVci h`~) ž ((`a cfY`YUW
mYUf`hc`a U]bU]b`U`gi ghU]bUV`Y`Vi X[Yhž`k`\\]Y`ZUa`j`]Yg`cZ`Zci f
fYei]fY`Ub`UXX]h]cbU`~ - ž`*`\$"

H\\Y`hfYbX`cZf]g]b[`gU`Uf]Yg`bYYXYX`hc`j Y`Wca ZcfhUV`m]g
U`Ufa]b["": cf`]bghUbWž`h\\Y`fYei]fYX`gU`Ufm]b`K Ug\\]b[hcb`]g
dfc`YW`h`X`hc`]bWfYUgY`]b`&\$&) `hc`~`%\$-`ž*) , žfYZYWh]b[`h\\Y`Wcgh`cZ
`j]b[`gi f[Y`h\\Uh]a dUWhg`U`ZUW`hg`cZ`]ZY`Zfca`\\ci g]b[`hc
[fcWf]Yg"´ᄡZUh]cb`\\Ug`YX`hc`bUh]cbU`Uj YfU[Yg`Zcf`cbY!VYXfcc
UdUfha Ybhg`gcUf]b[`dUgh`~`%ž) \$\$`dYf`a`cbh`"´ᄡW]h]Yg`_]Y`BYk
Mcf`_`UbX`GUb`8]Y[cž`]h`WUb`VY`Xci V`Y`h\\Uh`

H\\Y`7ca Zcfh`7ca dUf]gcb.`7cghg`]b`J Uf]ci g
GhUHYg

K`\\Yb`mci`VfYU`_`Xck`b`h\\Y`bi`a`VYfgž`h\\Y`X]gdUf]hm`VYWca`Yg
Yj`]XYbh"´<YfY`UfY`h\\Y`hcd`ghUHYg`k`\\YfY`U`Wca`ZcfhUV`Y`dUmW\\YW_
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A YUb k \]Yž`h\cgY`]b`K Ygh`J]f[]b]U`bYYX`h\Y`YUgh`hc`]] Y
WŁa ZcfhUV`mž`k]h\`U`a YfY`˘ , \$ž &-`fYei`]fYX` U`g\Ufd`WŁbhfUgh`hc
h\Y`ghfi [[`Yg`ZY`h`]b`ghUHYg`]]_Y`< Uk U]]`UbX`7U`]Zc fb]U`k \YfY`U`g]!
Z][i fY`gU`Ufm]g`bck`YggYbh]U`Zcf`VUg]WbYYXg`"H\Y`]a`d`]WUh]cbg`cZ
h\]g`UfY`dfcZci`bXž`YgdYW]U`mUg`a`]]Ybb]U`g`UbX`]; Yb`N
]bX]j]Xi U`gž`k \c`UfY`XY`Um]b[`a`Uff]U[Y`cf`ghUfh]b[`ZJa`]]Ygž`cZhYb
Z]bX`h\Ya`gY`j Yg`bUj][Uh]b[`h\YgY`Z]bUbW]U`k UhYfg`U`cbY"

GcW]YhU``=a`dUW`hg`UbX`:`i`hi`fY`7c`bg]XYfUh]cbg

Æg`k cfh\`bch]b[`h\Uh`k \Yb`g]b[`Y`]bX]j]Xi U`g`UfY`i`bUV`Y`hc
UZZcfX`\ci`g]b[ž`W]h]Yg`WUb`˘cgY`hU`YbhYX`YggYbh]U`k cf_Yfg`gi`WŁ`Ug
hYUWŁYfgž`bi`fgYgž`UbX`Ufh]ghg`"H\]g`bch`cb`m]a`dUW`hg`h\Y
]bX]j]Xi U`g`]bj`c`j YX`Vi`h`U`gc`h\Y`YWŁbca`]WZUVf]WcZ
WŁa`a`i`b]h]Yg`"A`]WŁY`Y`]; Uf[]i`c`dc]bhg`ci`h`h\Uh`a`Ubmi`fYgc`fhg`hc
g]XY`\i`gh`Yg`hc`a`U_Y`YbXg`a`YYhž`Vi`h`h\YgY`cZhYb`WŁa`Y`k`]h\ci`h
VYbYZ]hg`cf`cV`gYW`f]hmž`UXX]b[`ghfYgg`hc`U`fYUXm`WŁU`Yb[]b[
`]j`Yg"

5g`WŁghg`f]gY`UbX`d`fYggi`fYg`a`ci`bhž`gcW]Yhm`g`i`bXYfghUbX]b[`cZ
g]b[`YbYgg`bYYXg`hc`Yj`c`j`Y`"Æ`WUb`bc`˘cb[Yf`VY`gYYb`a`YfY`mUg`U
`]ZYghm`Y`WŁc]WŁ`h\]g`Z]bUbW]U`U`UbXgWUdY`a`U_Yg`]h`U`g][`b]Z]WUbh
\i`fX`Y`"9bWŁi`fU[]b[`gmghYa`]WWŁUb[Yg`gi`WŁ`Ug`fU]g]b[`h\Y
ZYXYfU`a`]b]a`i`a`k`U[Y`cf`WUdd]b[`fYbh`]bWfYUgYg`]b`\][`\\!XYbg]hm
UfYUg`WŁi`X`dfcj`]XY`a`i`WŁ!bYYXYX`fY`]YZ`9j`Yfmc`bY`XYgYfj`Yg`h\Y
UV`]`hm`hc`]]j`Y`k`]h\`X][`b]hmž`UbX`gi`fj`]j`]b[`U`cbY`g\ci`X`bch`VY`Ub
i`bUhhU]bUV`Y`i`i`i`fm"

8YhU]`g	
Cfh	K Ug\]b[hc bž`l G5
E i Y`Yb	<ul style="list-style-type: none">• _de"WŁa• ga`UfhUggYh"WŁa

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6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh