

5j ck `9I dUbXg`< cgd]W`7UfY`hc`@YYž
; `UXYgž`UbX`< YbXfm`7ci bh]Yg

; `UXYg`7ci bhmigYYg`bYk`\\cgd]W`YI dUbg]cbg`Vm5j ck`UbX
ch\Yfg`Ua]X`XYVUhYg`cb`cWU`WUfY`bYYXg`UbX`dfc`YWhYX
dcdi`Uh]cb`[fck h\"



; `UXYg`7ci bhmž: `cf]XUž`I G5`!`đ`U`bchYk cfh`m`XYj Y`cda Ybh
Zcf`h`Y`\\YU`h`WUfY`UbXgWUdY`cZ`Gci`h`k`Ygh: `cf]XUž`h`Y`bcbdfcZ]h
\\cgd]W`cf[Ub]nUh]cb`5j ck ž`VUgYX`]b`7c``Yf`7ci bhmž]g`[YUf]b[
i d`hc`YI dUbX`]hg`gYfj]W`g`]bh`@YYž; `UXYgž`UbX`< YbXfm`W`i bh]Yg"
H\\]g`a`cj`Y`U`][bg`k`]h`fYW`bh`ghUhY`Uddfcj`U`ž`a`Uf_]b[`h`Y`Ybhfm
cZ`h`fYY`bYk`\\cgd]W`cf[Ub]nUh]cbg`]bh`h`Y`@YY`7ci bhm`a`Uf`Yhž
U`XYW]g]cb`h`Uh`\\Ug`gdUf`YX`Vch`YI`W]hYa`Ybh`UbX`XYVUhY`Ua`cb[
YI`]gh]b[`dfcj`]XYfg`UbX`W`a`a`i`b]hm`a`Ya`VYfg`U`_Y``5W`cfX]b[`hc`
BYk g!DfYggž5j ck`g`a`]gg]cb`]g`hc`dfcj`]XY`\\][\\!ei`U`]hm`\\cgd]W
WUfY`UbX`]hd`Ub`g`hc`a`U]bhU]b`Ub`cZ]W`]b`Y]h`Yf`< YbXfm`cf; `UXYg
k`\\]Y`W`\\UVcfUh]b[`k`]h`cWU`\\cgd]hU`g`UbX`bi`fg]b[`ZUW`]h]Yg`hc
Z`Z``]bdUh]Ybh`WUfY`bYYXg"

5g`U'gYUgcbYX`d`UmYf`]b`7c``Yf`7ci`bhmZcf`(\$`mYUfgž`5j`ck`']g`bc
ghfUb[`Yf`hc`h\Y`W\U``Yb[`Yg`UbX`fYk`UfXg`cZ`\cgd]W\`WUfY``H\Y
cf[`Ub]nUh]cb`\Ug`U`fYUXmi[`Uh\YfYX`fcVi`gh'gi`ddcfhž`VcUgh]b[`%'`)
`YhhYfg`cZ`VUW_]b[`Zfca`j`Uf]ci`g`\YU`h\WUfY`Ybh]h]Yg`UbX`Vi`g]bYgg
`YUXYfg``H\Ymidfc`YWh`hc`gYfj`Y`(`)`\$`dUh]Ybhg`]b`h\Y]f`Z]fgh`mYUf`cZ
cdYfUh]cbg`]b`h\Y`bYk`W\i`bh]Ygž`k`]h\`d`Ubg`hc`YI`dUbX`hc`*`\$\$
dUh]Ybhg`Vm`h\Y`gYW\cbX`mYUf``<`ck`Yj`Yfž`h\Y`bYXX`Zcf`a`cfY
\cgd]W\`gYfj`]W\`g`fYa`U]bg`U`W\cbhYbh]ci`g`hcd]W\`dUfh]W\`Uf`m`Ug
`cb[`h]a`Y`dfcj`]XYfg``]_Y`<`cdY`<`cgd]W\`UbX`J`]hUg`<`YU`h\WUfY
YI`dYfgg`g_Ydh]W]ga`UVci`h`h\Y`UWhi`U`XYa`UbX`Zcf`UXX]h]cbU`
dfc[`fUa`g`]b`h\Y`UfYU"

6fcUXYf`7cbhYI`h`cZ`<`cgd]W\`7UfY

:`cf`U`gc`i`h]cb!ZcW`gYX``cc_`Uh`\cgd]W\`WUfY`hfYbXgž`h\Y`B`Uh]cbU`
<`cgd]W\`UbX`DU``]Uh]j`Y`7UfY`C`f[`Ub]nUh]cb`fB`<`D7C`Ł`fYW\bh`m
fY`YUgYX`]hg`&\$&(`:`UW`hg`UbX`:`][`i`fYg`fYdcfh``H\]g`Ubbi`U`
di`V`]WUh]cbž`k`\]W\`\Ug`VYYb`U`ghUd`Y`Zcf`cj`Yf`&\$`mYUfgž`ci`h`]bYg
_Ym`XUh`U`fY[`UfX]b[`\cgd]W\`WUfY`XY`]j`Yfmž`]bWi`X]b[`dUh]Ybh
XYa`c[`fUd\]Wg`UbX`A`YX]WUfY`gdYbX]b[`dUhYfbg``B`chUV`mž`h\Y
fYdcfh`fYj`YU`YX`h\Uh]b`&\$&&ž`bYUf`m`U`Z`cZ`U``A`YX]WUfY
XYW`XYbhg`i`h`]nYX`\cgd]W\`gYfj`]W`gž`a`Uf_]b[`h\Y`Z]fgh[`fck`h\`]b
i`gU[`Y`g]bW\`&\$%-``H\]g`U`][`bg`k`]h\`bUh]cbU`hfYbXg`]bX]WUh]b[`Ub
]bWfYUg]b[`UW\W`dhUbW\`UbX`i`bXYfghUbX]b[`cZ`\cgd]W\`WUfYž
dUfh]W\`Uf`m`Ua`cb[`X]j`YfgY`fUW]U``[`fci`dgž`]bWi`X]b[`U`g][`b]Z]WUbh
i`dh]W_`Ua`cb[`<]gdUb]WA`YX]WUfY`VYbYZ]W]Uf]Yg"

H\Y`B`<`D7C`fYdcfh`\][`\`][`\hg`h\Uh`\cgd]W\`WUfY`ZcW`gYg`cb
dfcj`]X]b[`W\ca`Zcfh`UbX`ei`U`]hm`cZ`]ZY`Zcf`]bX]j`]Xi`U`g`X]U[`bcgYX
k`]h\`hYfa`]bU`W\cbX]h]cbg``H\]g`ZfUa`Yk`cf_]g`YggYbh]U`ž
W\bg]XYf]b[`h\Uh`gdYbX]b[`cb`\cgd]W\`WUfY`fYUW\YX`~`&`,``,`V`]`cb
]b`&\$&`UbX`]g`YI`dYWhYX`hc`Xci`V`Y`Vm`&\$`'``M`hž`h\Y`fYdcfh`U`gc
Vf]b[`g`Uh`hYbh]cb`hc`[`fck`]b[`W\cbW\fbg`UVci`h`dchYbh]U`ZfUi`X
k`]h\]b`h\Y`\cgd]W\`gYW\cfž`U`f]g_`h\Uh`W\ci`X`Y`cdUfX]nY`h\Y`ei`U`]hm
UbX`Uj`U`]UV`]hm`cZ`WUfY`Ug`a`cfY`dfcj`]XYfg`YbhYf`h\Y`a`Uf_Yhd`UW``
Cj`Yf`h\Y`dYfj`]ci`g`mYUfž`ghUh]gh]Wg`gi`[[`Ygh`h\Uh`A`YX]WUfY!Ybfc``YX
\cgd]W\`i`gYfg`gUj`YX`h\Y`\YU`h\WUfY`gmghYa`UddfcI]a`UhY`m`~`'`)
V`]`cb`]b`h\Y]f`Z]bU`mYUf`cZ`]ZYž`df]a`Uf]m`Vm`fYXi`W]b[`cj`YfU``WUfY

Yl dYbgYg"

@cWU`Dfcj]XYfg`UbX` : i hi fY`B`Y`X`g

⌘`UXX]h]cb`hc`5j`ck`g`Yl`dUb]cbž`hk`c`ch`Yf`cf[`Ub]nUh]cbgž`<`YUfh`
b`Gci` ``<`cgd]W`UbX`GUZY`<`UfVcf`<`cgd]W`ž`UfY`U`gc`g`YY_]b[`hc`
YghUV`]g`h`Y]f`d`fYgYbW`]b`h`Y`UfYU``<`YUfh`b`Gci`ž`k`\\W`
cdYfUhYg`a`]bcf]hmck`bYX`gYfj`]W`g`]b`HYbbYggYY`UbX`GYUh`Yž`\\Ug`
gi`Va`]hhYX`U`dfc`Y`W`h`W`c`gh`c`Z`~`&`,`(`ž`\$`\$`\$`ž`VUW`YX`V`m`*`'``Y`hhYfg`c`Z`
gi`ddcfh`"GUZY`<`UfVcfž`U`fY`Uh]j`Y`bYk`W`c`a`Yf`fY[`]ghYfYX`]b`A`]Ua`]ž`
U]a`g`hc`gYh`i`d`cdYfUh]cbg`]b`V`ch`\\`:`cfh`A`mYfg`UbX`<`YbXfmicf`
;`UXYg`7ci`bhmž`dfc`Y`W`h]b[`hc`gYfj`Y`&`)`dUh]Ybhg`k`]h`]b`h`Y]f`Z]fgh`
mYUf"

5g`h`Y`XYVUhY`fU[`Yg`cb`cj`Yf`h`Y`bY`W`gg]hm`c`Z`gi`dd`Ya`Ybh]b[`
Yl`]gh]b[``\`cgd]W`gYfj`]W`gž`]hg`]a`dcfhUb`h`hc`fY`W`c[`]b]nY`h`Y`
dfc`Y`W`h]cbg`]bX]WUh]b[``h`Uh`UVci`h`%ž`+`)`]bX]j`]Xi`U`g`]b`h`Y`fY[`]cb`
k`]`fYei`]fY`\`cgd]W`W`fY`]b`h`Y`bY`Uf`Z`hi`fY``K`]h`U`W`c`a`V`]bYX`
dcdi`Uh]cb`bY`Uf]b[`]cbY`a`]`]cb`U`W`fcgg`@YYž`;`UXYgž`UbX`<`YbXfm`
W`ci`bh]Ygž`UbX`Ub`Yl`dY`W`hYX`%\$`ž`+`&`XYUh`g`]b`h`Y`W`c`a`]b[`]mYUfž`
h`Y`d`fYggi`fY`hc`UX`Udh`UbX`Yl`dUbX`\`cgd]W`gYfj`]W`g`UddYUfg`
]bYj`]hUV`Y"

⌘`gi`a`ž`Ug`5j`ck`d`fYdUfYg`hc`Yl`dUbX`UbX`]bhY[`fUhY`]bh`c`h`Y`gY`
W`c`a`a`i`b]h]Ygž`h`Y`\`cgd]W`UbXgWUdY`]b`Gci`h`k`Ygh`:`cf]XU`]g`cb`
h`Y`Vf]b_]`c`Z`g[`]b]Z]WUb`h`hfUb`gZc`fa`Uh]cbž`fi`bb]b[`]dUfU``Y`k`]h`
bUh]cbU`hfYbXg`UbX`fU]g]b[`]ei`Ygh]cbg`UVci`h`U`W`gg]V`]`]hmž`ei`U`]hmž`
UbX`h`Y`cb[`]c]b[`]W`U``Yb[`]Y`c`Z`Ybgi`f]b[`]UXYei`UhYž`W`c`a`dUgg]cbUhY`
W`fY`Uh`h`Y`YbX`c`Z`]ZY``:`cf`bck`ž`h`Y`W`c`a`a`i`b]hm`k`Uh`W`Yg`W`cgY`m`
Ug`h`Y`XmbUa`]W`g`VYhk`YYb`bYk`YbhfUbhg`UbX`YghUV`]g`YX`
dfcj`]XYfg`i`bZc`X`]b`h`]g`j`]hU`gY`W`h`c`f"

8YhU]`g	
Cfh	;`UXYg`7ci`bhmž`:`cf]XUž`I`G5
EiY``Yb	<ul style="list-style-type: none">• k k k "bYk`g!d`fYgg`W`c`a• U``]UbW`ZcfWUfYUh`c`a`Y`c`f[

8YhU]`g	
	• k k k "ghUh]ghU"Vč a

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh