: `cf]XU˙7cbhfUWWhcf/ ¸ $'-/g˙<YUfhUWWY. =79˙8YhU]bg˙?Ym˙K cf_Yfg˙5a]X˙@UVcf 7f]g]g

A cbfcY˙7ci bhm˙ZUWYg˙`UVcf˙g\cfhU[ Yg˙Ug˙=79˙XYhU]bg k cf_YfgUa ]X˙cb[ c]b[ ˙]a a ][ fUh]cb˙dc`]Wm˙WXUb[Yg]a dUWh]b[˙`cWU`˙Vi g]bYggYg"

A cbfcY˙7ci bhm˙ž˙: `cf]XUž˙I G5˙!˙⅃b˙U˙ghf]_]b[ ˙]bghUbWW˙cZ˙h\Y YZZYWhg˙cZ˙fYWYbh˙]a a ][ fUh]cb˙fU]Xgž˙J ]bWYbh˙GWUfX]bUž˙U˙fccZ]b[ Vi g]bYgg˙ck bYf˙]b˙: `cf]XU g˙@ck Yf˙?Ymgž˙Zci bX˙\]a gY`Z˙[ fUdd`]b[k]h\˙Ub˙Ya ch]cbU˙i d\YUjU˙UZhYf˙g]l ˙cZ˙\]g˙Ya d`cmYYg˙k YfY XYhU]bYX˙Vm˙=79˙k \]`Y˙cb˙h\Y˙⌐cV"˙GWUfX]bUž˙k \c˙\UX˙dfYj]ci g˙m gi ddcfhYX˙8cbU`X˙Hfi a d g˙]a a ][ fUh]cb˙dc`]WmYgž˙XYgWf]VYX˙h\]g g\cW_˙UbX˙X]ghfYgg˙cj Yf˙h\Y˙g]hi Uh]cbž˙bch]b[˙h\Uh˙\Y˙\UX˙Zcfa YX [Ybi]bY˙fY˙Zf]YbXg\]dg˙k]h˙h\YgY˙k cf_Yfg"˙ ⅃g˙XYj UghUh]b[ž˙\Y fYa Uf_YXž˙fYZ`YWh]b[ ˙cb˙h\Y˙`cgg˙cZ˙U˙h]fX˙cZ˙\]g˙k cf_cfWY˙]b˙Ub UfYU˙U˙fYUXm˙ghfi [[`]b[˙k]h˙˙UVcf˙g\cfhU[Yg"

H\Y i bZcfhi bUhY Yj Ybh i bZc`XYX cb A Um &+ž k \Yb h\Y A cbfcY 7ci bhm G\Yf]ZZ g C ZZ]WJ Ugg]ghYX =79 ]b hfUbgdcfh]b[ h\Y k cf_Yfg hc U`cWJU`XYhYbh]cb ZUWJ]hmž XYgd]hY WU]a g h\Uh h\Y XYhU]bYX ]bX]j]Xi U`g \UX j U`]X k cf_dYfa ]hg UbX cb[c]b[ Ugm`i a Udd`]WUh]cbg" H\Yf UhhcfbYmž FY[ ]`i WJU Ga]h\žWcbZfa YX h\Uh h\Ym \Uj Y bc Wf]a]bU`fYWcfXg Yh\Yf]b B]WUfU[i U cf h\Y I "G" H\]g cdYfUh]cb k Ug fYdcfhYX m dUfh cZ U VfcUXYf WfUW_Xck b Xf]j Yb Vm X]fYWh]j Yg Zfca h\Y K \]hY < ci gY U]a YX Uh hUf[ Yh]b[ i bXcWWJa YbhYX ]a a ][ fUbhg" 5g WcbWfbg f]gYž]hVY[ g h\Y ei Ygh]cb. k \Uh XcYg h\]g a YUb Zcf Vi g]bYggYg UbX Wca a i b]h]Yg fY`]Ubh cb]a a][fUbh `UVcf3

H\Y F]dd`Y 9ZZYWhg cZ =a a][fUh]cb FU]Xg

H\Y dfYX]WUa Ybh ZUWYX Vm GWfXYbU]g ZUf Zfca]gc`UhYX" ]¹ gh XUmg`UhYfž cb A Um &- ž =79 XYhU]bYX hYb Wcbghfi Wh]cb k cf_Yfg Uh U df]j UhY g]hY]b BYk dfž JYfa cbh" H\]g cdYfUh]cbž WcbZ]fa YX Vm h\Y JYfa cbh 5gm`i a 5ggghUVW Dfc YWhž \][ \`][\hYX h\Y [fUj]hm cZ cb[c]b[ ]a a][fUh]cb YbZcfWYa Ybh Ug WcbghfiWh]cb Z]fa g Wcbh]bi Y hc cZYY `h\Y dfYggi fY" ±b h\]g ]bghUbWYžZ]j Y cZ h\Y XYhU]bYYg k YfY Zci bX hc dcggYgg dfccfcZ`Y[U`ghUhi gž k ]`Y h\Y fYa U]bXYf ZUWYX i bWfhU]b]h fYg dYbX]b[j Yf]Z]WUh]cb"

H\YgY]bW]XYbhg fYgcbUhY XYd`m UWfcgg h\Y `UVcf a Uf_Yh" FYWYbh ghUh]gh]Wg]bX]WUhY h\Uh Uddfcl]a UhY`m cbY!h\]fX cZ Xca Ygh]W k cf_Yfg ]b h\Y I "G" UfY ]a a ][ fUbhgž a UbmcZ k \ca ZfYa U]b i bXcWWJa YbhYX" 5!Yb DccždfYg]XYbh cZ h\Y BUh]cbU`8ca Ygh]W K cf_Yfg 5``]UbWYž dc]bhYX ci h h\Uh ZYUf Ua cb[ ]a a][fUbh k cf_Yfg WUb g`ck Xck b Ybh]fY YWcbca ]Wg YWhcfg" ±b ]bXi ghf]Yg gi WJ Ug \YU`h\ WUfYž \cgd]hU`]hmž UbX Wcbghfi Wh]cbž k ]WJ hmd]WU`m cZZYf`ck Yf k U[ Yg UbX ZYk Yf f][ \hgžh\Y `UVcf Wf]g]g]g dUfh]WWJ Uf`m UWi hY"

K]h\ d jchU`ghUhYg`]_Y 7U`]Zcfb]Už BYk Mcf_ž : `cf]XUž UbX HYl Ug \c`X]b[ g][b]Z]WUbh dcdi `Uh]cbg cZi bXcWWJa YbhYX k cf_Yfgžh\Y WcbgYei YbWYg cZ ZYXYfU`]a a ][ fUh]cb dc`]W]Yg Wci `X dfYgYbh WJU``Yb[Yg" H\Y 5[f]WWJ hi fY gYWhcfžZcf Yl Ua d`YžfY`]Yg \YUj]`m cb i bXcWWJa YbhYX `UVcfž k]h\ Ygh]a UhYg gi [[Ygh]b[h\Uh ()ı cZ

U[f]W `hi fY`k cf_Yfg`]b`h\Y`I "G"`ZU```]bhc`h\]g`WUhY[cfm"`K]h\
]bWfYUg]b[`YbZcfWW/a Ybh`UWh]cbgž`Vi g]bYggYg`a Um`ghfi [ [ `Y`hc`Z]``
Uj U]`UV`Y`dcg]h]cbgž`]a dUWh]b[`Yj Yfmh\]b[ `Zfca `dfcXi Wh]cb `hc
Wcbgi a Yf`df]WYg"

5 `6fcUXYf`＝a dUWh

H\Y `Ma ch]cbU`hc```cb`]bX]j]Xi U`g``]_Y `GWUfX]bU`]g`dU`dUV`Yž`Vi h
h\Y `YWcbca ]WfUa ]Z]WUh]cbg`WWci `X`VY`Yj Yb`k]XYf"`8Ub]Y`7cghU
Zfca `h\Y `9Wcbca]WDc`]Wm`＝bgh]hi hY`fYj YU`YX`h\Uh`]h\`YUWX
a]``]cb`XYdcfhYX`k cf_YfgžUddfcl]a UhY`mž, , ž$$$`I "G"!Vcfb
k cf_Yfg`a Um`U`gc``cgY`h\]f`cVgži bXYfgWcf]b[`h\Uh`ghf]WhYf
]a a][fUh]cb`YbZcfWW/a Ybh`XcYg`bch`a YfY`m`UZZYWh`]a a][fUbh
Wca a i b]h]Yg `]h`f]dd`Yg`ci hk UfXžUZZYWh]b[`Vi g]bYggYg`UbX
Wcbgi a Yfg`U`]_Y"

: i fh\Yfa cfYžh\Y `cb[ c]b[ `g]hi Uh]cb`]b`7U`]Zcfb]U`dfcj]XYg`U
VX]```]b[`Yl Ua d`Y`cZ\`ck `]a a ][ fUbh`k cf_Yfg `ZYUf`\Ug
fYdYfW/gg]cbg`h\fci [ \ci h`cWU`YWcbca ]Yg"＝a a ][ fUbh`fU]Xg
\Uj Y`WUi gYX`dfchYghg`UbX`i bfYghž`YUX]b[ `hc`h][ \hYb]b[ `gYW`f]hm
a YUgi fYgž]bWi X]b[`h\Y `XYd`cma Ybh`cZh\Y `B Uh]cbU`; i UfX"`

5g`J ]bWYbh`GWUfX]bU`fYZ`YWhg`cb`\]g``cgh`k cf_ZcfWWžh\Y ]gb `U`cbY
]b`WcbZfcbh]b[ `h\YgY`WX U``Yb[Yg"`Ch\Yf`WcbhfUWhcfg`]b`h\Y `UfYU
UfY`U`gc`ZYY`]b[`h\Y `d]bW\žk]h\ `fYdcfhg`ghUh]b[`h\Uh`U`cWU`
`UbXgWUdYf`\Ug`U`fYUXm[cbY`ci h`cZVi g]bYgg`UZhYf``cg]b[`bYUf`m
U`XcnYb `WfYk `a Ya VYfg"`H\Y `ei Ygh]cb`fMa U]bg. `\ck `Xc
Wca a i b]h]Yg`cb`: `cf]XU`UbX`VYmcbX `UXUdh`]b Ub`Ybj]fcba Ybh
k \YfY`]a a ][ fUh]cb`dc`]Wm`g`WcbghUbh`m`g\]Zh]b[žUbX``UVcf`ZcfWWg
UfY`]bWfYUg]b[ `m`ZfU[ ]`Y3

＝b``][\h`cZh\YgY`a ci bh]b[`dfYggi fYgž]hg`WYUf`h\Uh`cWU```UXYfg
a i gh`Yb[ U[ Y`]b`a YUb]b[Zi ``X]U`c[ i Y`fY[UfX]b[`h\Y `Zi hi fY`cZ
]a a][fUh]cb`YbZcfWW/a Ybh`UbX``UVcf`bYYXg"`K]h\`UXj cWUWm
[fci dg`ghYdd]b[ `]b`hc`gi ddcfh`UZZYWhYX`ZUa]`]Ygžh\Y `i f[YbWm`Zcf
Wc``UVcfUh]j Y`gc`i h]cbg`]g`a cfY`dfYgg]b[ `h\Ub`Yj Yf"

8 YhU]`g	
C fh	A cbfcY 7ci bhmž: `cf]XUžl G5
E i Y``Yb	• k k k "h\YXU]`mVYUgh"Wca • k k k "j]gUj Yf[Y"Wca • k k k "a Uf_Yhd`UWY"cf[

6 Ygi WX Yb G]Y i bg Ui Z a Y]b!k]Yb"bYh