

:`cf]XU/ ı \$' - /g'Dmh\cb'7\U`Yb[Y.
<i bhYfg'l b]hY'hc'GUj Y'h\Y'9j Yf[`UXYg°

9l d`cfY'h\Y'cb[c]b[:`cf]XU'Dmh\cb'7\U`Yb[Y']b'7\Uf`chhY
7ci bhmž'U]a YX'Uh'Wcbhfc`b[']bj Ug]j Y'dmh\cbg'h\fYUhYb]b[
h\Y'YWcgmghYa "



7\Uf`chhY'7ci bhmž':`cf]XUž'l G5'!`H\Y']bj Ug]j Y'6i fa YgY
dmh\cb'Wcbh]bi Yg'hc'dcgY'U'g][b]Z]WUbh'h\fYUh'hc'h\Y'XY']WUhY
YWcgmghYa 'cZ'Gci h\':`cf]XU''5g'h\YgY'gYfdYbhg'[fck']b'Vch\
dcdi`Uh]cb'UbX'fUb[Yž'h\Y':`cf]XU'Dmh\cb'7\U`Yb[Y'i bZc`Xg'Ug'U
Wfi W]U`']b]h]Uh]j Y'U]a YX'Uh'hUW_]b['h\]g'cb[c]b['dfcV`Ya "'H\Y
W\U`Yb[Yž'k \]W\`Wca a YbW'X'Uh'%&.\$%U"a "'cb'đ`m'%%UbX'fi bg
h\fc['\hc') 'd"a "'cb'đ`m'&\$ž']bj]hYg'\i bhYfg'hc'Yb[U[Y'UWh]j Y`m
]b'a]h][Uh]b['h\Y'dmh\cb'dcdi`Uh]cb']b'XYg][bUhYX'VfYYX]b[
[fci bXg'Ufci bX'h\Y'9j Yf[`UXYg''5'h\ci ['\h\ci gUbXg'UfY
fYa cj YX'mYUf'mž'WUdhi f]b['a cfY'fYa U]bg'U'W\U`Yb[Yž'Ug'bchYX
Vm**B**Ud`Yg'**B**Yk g"

K]h\ 'h\Y'Ya Yf[YbW'cZ'\UhW\`b[g'Wc]bW]X]b['k]h\ 'h\]g'dYf]cXž

h\Y`i f[YbWm]g`dU`dUV`Y" H\Y: `cf]XU:]g\`UbX`K]`X`]ZY
7cbgYfj Uh]cb`7ca`a]gg]cb`fl K 7E`\Ug`XYg][bUhYX`_Ym`cWUh]cbg
k \YfY`h\YgY`VfYXX]b[`UWh]j]h]Yg`hU`_Y`d`UWZ`i bXYf`]b[`h\Y
Wc`UVcfUh]j Y`YZZcfh`fYe i]fYX`hc`Wc`bhfc`h\Y`dmh\cb`a YbUW`"
K \]Y`h\Y`WU`Yb[Y`cZZYfg`df]nY`]bW`bh]j Yg`Zcf`dUfh]WjdUh]b[
\i bhYfgz`h\Y`hfi Y`j]Whcfm`]Yg`]b`dfchYWh]b[`h\Y`YWcgmghYa`Zfca
h\YgY`UdYl`dfYXUhcfgh`Uh`Wcbgi`a Y`U`fUb[Y`cZ`Uf[Y`a`Ua`a`U`g
UbX`V]fXgZ`]bWi`X]b[`YbXUb[YfYX`gdYW]Yg`]Y`h\Y`?Ym`Uf[c
k ccXfUhUbX`k ccX`ghcf`Z`Ug`\][\`][\hYX`VmI G; G"

H\Y`7\U`Yb[Yg`cZ`=bj Ug]j Y`GdYW]Yg

:]bX]b[`UbX`Wc`bhfc`]b[`6i`fa`YgY`dmh\cbg`]g`bc`ga`U`ZYUh`H\Y]f
Y`i`g]j Y`bUhi`fY`a`U`_Yg`XYhYWh]cb`X]ZZ]W`hZ`UbX`j`Ugh`ghfYhW`Yg`cZ
h\Y`9j`Yf[`UXYg`fYa`U]b`Uf[Y`m]bUW`Wgg]V`Y`F`YgYUfW`Wc`bXi`W`YX
VmI G; G`]bX]WUhYg`h`Uh`h\Y`dmh\cbg`Yl`dUbg]cb`]g`fUd]X`UbX
hfc`i`V`]b["`G]bW`h\Y]f`]b`hfcXi`Wh]cbZ`h\Ym`\Uj`Y`h`f]j`YX`]b: `cf]XU`g
k`Ufa`W]a`UhYZ`XYj`Y`cd]b[`]b`hc`gY`Zgi`ghU]b]b[`dcdi`Uh]cbg`h`Uh
WUb`X]gfi`dh`cWU`YWcgmghYa`g"

H\Y: K 7`\Ug`VYYb`X`] [Ybhz`a`cb]hcf]b[`h\Y`f]gY`]b`g][\h]b[g`]b
UfYUg`]Y`k`YghYfb`7\Uf`chY`7ci`bhm`UbX`gci`h\Yfb`GUfUgchU
7ci`bhm`H\Ym]j`Y`cVgYfj`YX`U`Wc`bWfb]b[`hfYbXZ`k`j`h`\`j`Yb]Y
dmh\cbg`]bWfYUg]b[`mZci`bX`]b`7\Uf`chY`7ci`bhm`fU]g]b[`U`Ufa`g
UVci`h`h\Y`fY[]cb`g`dchYbh]U`VfYXX]b[`dcdi`Uh]cbg`M`hZ`h\Y
U[YbWm`WUf]Z]Yg`h`Uh`h\Y`dmh\cbg`]b`h\]g`UfYU`]Y`mighYa`Zfca
YgWUdYYg`cf`fY`YUgYg`fUh`Yf`h`Ub`bUhi`fU`a`][fUh]cb`Zfca`Gci`h
: `cf]XU"

7ca`a`i`b]hm`=bj`c`j`Ya`Ybh

Hc`Wc`a`VUh`h\Y`[fck`b[`dcdi`Uh]cb`cZ`h\YgY`]bj`Ug]j`Y`gbU`_YgZ`h\Y
: K 7`\Ug`hi`fbYX`hc`di`V`]W]bj`c`j`Ya`YbhZ`YbWc`i`fU[]b[: `cf]X]Ub`g`hc
fYdcfh]g][\h]b[g`h`fci [\`Ub`9l`ch]WGdYW]Yg`\ch]bY`cf`Vm
dUfh]WjdUh]b[`]b`YXi`WUh]cbU`dfc[fUa`g`]Y`h\Y`Dmh\cb`DUhfc`Z
k \]W`h`fU]bg`fYg]XYbhg`hc`]XYbh]Zm`UbX`fYdcfh`dmh\cbg`K`j`h`bc
bUhi`fU`dfYXUhcfgz`\i`bhYfg`\Uj`Y`VYWc`a`Y`h\Y`df]a`Ufmia`YUbg`cZ
dcdi`Uh]cb`Wc`bhfc`Zcf`h\]g`]bj`Ug]j`Y`gdYW]Yg"

C b`U`VfcUXYf`gWU`Yž`h\Y`B Uh]cbU`DUf_`GYfj]W`fB DGŁ`\\Ug`VYYb
WŁ`UVcfUh]b[`k]h`j Uf]ci g`cf[Ub]nUh]cbg`Zcf`cj Yf`U`XYWUXY`hc
YghUV`]g\\U`a UbU[Ya Ybh`d`Ub`h\Uh`WŁcfX]bUhYg`YZZcfhg`hc`UXXfYgg
h\Y`6i fa YgY`dmh\cb`dfcV`Ya ``H\Y]f`ghfUhY[]Yg`]bWi XY`i h`]n]b[
UXj UbW`X`hYWŁbc`c[]Ygž`gi WŁ`Ug`; DG`UbX`UWW`Yfca YhYfgž`hc
VYhhYf`i bXYfghUbX`dmh\cb`VY\\Uj]cf`UbX`\\UV]hUh`i gYž`Ug`ci h`]bYX
Vm`h\Y`BDG`]b`h\Y]f`cb[c]b[`ghi X]Yg"

K \\`Y`h\Y`: `cf]XU`Dmh\cb`7\\U`Yb[Y`]g`YI W]h]b[ž`]h`fYdfYgYbhg`† gh
cbY`dUfh`cZU`Uf[Yf`ghfUhY[m`hc`WŁa VUh`h\Y`]bj Ug]j Y`gdYW]Yg
h\fyUh``K]h\`h\Y`WŁa a i b]hm`UbX`j Uf]ci g`cf[Ub]nUh]cbg`VUbX]b[
hc[Yh\Yfž`h\YfY g`U`[fck]b[`\\cdY`h\Uh`Gci h\\: `cf]XU g`i b]ei Y
YWŁgmghYa `WŁb`VY`gUZY[i UfXYX`U[U]bgh`h\Y`X]gfi dh]j Y`dfYgYbW
cZ`h\Y`6i fa YgY`dmh\cb"

| 8YhU]`g | |
|----------|---|
| Cfh | 7\\Uf`chY`7ci bhmž: `cf]XUž`I G5 |
| E i Y`Yb | <ul style="list-style-type: none">• k k k "bUd`YgbYk g"WŁa• k k k "i g[g"[cj• k k k "bdg"[cj |

6Ygi WŁYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh