

6i X[Yh'K cYg'7cbh]bi Y'Zcf': `cf]XU
GW\cc`g'8Ygd]hY'`bWfYUgYX': i bX]b[

7]hfi g'7ci bhmZUWg'U`~' ") 'a]``cb'Vi X[Yh'XYZ]W]hž
dfca dh]b['U`\]f]b['dUi gY'Ua]X'cb[c]b['YXi WUh]cb'Zi bX]b[
W\U`Yb[Yg"



7]hfi g'7ci bhmž': `cf]XU'!8Ygd]hY'U'dfcdcgYX'~ &- ") 'V]``cb'?!%&
YXi WUh]cb'Vi X[Yh U`\YZhmi~ - () 'a]``cb']bWfYUgY'Zfca 'h\Y
dfYj]ci g'mYUf : `cf]XU g'gW\cc`X]ghf]W]g'Z]bX'h\Ya gY'j Yg
[fUdd`]b['k]h\gYf]ci g'Vi X[Yh'W\U`Yb[Yg"BYI h'GhYdg'6`c[
fYdcfhg'h\Uh`cWU`X]ghf]W]gžXYgd]hY'h\Y'Ui [a YbhYX'Zi bXgž'UfY'gh]`
ZUW]b['g][b]Z]WUbh'Z]bUbW]U`\i fX`Ygž'U'g]hi Uh]cb'h\Uh'fU]gYg
ei Ygh]cbg'UVci h\ck 'gi W\']bWfYUgYg'hfUb'g`UhY'hc'VYhhYf
YXi WUh]cbU`ci hWca Yg"

H\Y'6fck UfX'7ci bhm'gW\cc`VcUfX']g'gYh'hc'a YY'h'cb'ž`m'i&&'hc
X]gW gg'h\Y'fYUW]j Uh]cb'cZ'WUggfcca 'WUa YfUg'gdYW]Z]WU`m'Zcf
gdYW]U'!bYYXg'ghi XYbhgž'U'a YUgi fY'h\Uh'k Ug'ghU`YX`UghmYUf"
`b]h]U`m]bghU`YX']b'&\$&%Ug'dUfh'cZ'U'h'fYY!mYUf'dfc[fUa ž'h\YgY

WJa YfUg`Wci `X`WcghUh`YUgh` &`a]``cb`hc`fY]bghUhY`k]h\`Ub
UXX]h]cbU`%ž\$\$\$`i b]hg"A YUbK \]Yž`h\Y`J c`i g]U`gW\cc`VcUfX`]g
dfYdUf]b[`hc`j chY`bYI`h`a cbh\`cb`h\Y`Z]fghi`dXUhY`hc`h\Y`ghi XYbh
WcXY`cZ`WcbXi`Wh]b`U`XYWUXY"

5`7`cgYf`@cc_`Uh`i bX]b[`8]gdUf]h]Yg

≠g`YggYbh]U`hc`i bXYfghUbX`h\Y`WcbhYI`h`cZ`h\YgY`Vi X[YhUfm
\YUXUW\Yg"5W\cfX]b[`hc`5a`Yf]WUb`I b]j Yfg]hm g`G\cc`cZ
9Xi`WUh]cbž`h\Y`W ffYbhighUhY`cZ`gW\cc`Z bX]b[`]b`h\Y`I "G" `cZhYb
WfYUhYg`U`X]gdUf]hm`k YU`h\]Yf`UfYUgž`Vi cmYX`Vm`\][\Yf`dfcdYfhm
hU\`fYj Ybi Ygž`hmd]WU`m`gYY`VYhYf`Z bX]b["`Gi`W\`X]ZZYfYbW`g
]bj Uf]UV`m]bZi YbW`ghi XYbh`UW\]Yj Ya Ybh`Yj Y`gž`Ug`gW\cc`g
cdYfUh]b[`cb`h][\hYf`Vi X[Yhg`cZhYb`ghfi [[`Y`hc`dfcj]XY`UXYeI UhY
fYgci fW`g"

<]ghcf]WU`Y[U`VUh`Ygž`]_Y`h\Y`%- +, `Gi`dfYa`Y`7ci fh`WUgY`GUb
5bhcb]c`≠XYdYbXYbh`G\cc`8]ghf]Wh]j "`F`cXf][i Ynž`gdch][\h`h\Y
cb[c]b[`Z][\h`Zcf`YeI]hUV`Y`YXi`WUh]cbU`UW\gg"5`h\ci [\
F`cXf][i Yn`X]X`bchYbX`h\Y`XYVUhYž`]h`gdi ffYX`X]gW`gg]cbg`UVci`h
\ck`k`Y`Z]bUbW`ci`f`gW\cc`g`UbX`i`h]a UhY`mž`\ck`h\Uh`UZZY`Whg
ghi XYbh`gi W\gg"FYZcfa`g`]bhYbXYX`hc`UXXfYgg`h\YgY`X]gdUf]h]Yg
k YfY`a`UXY`]b`h\Y`+ \$gž` , \$gž`UbX`- \$gž`Vi`h`h\Y`; fYUh`FYW\gg]cb
cZ`&\$ \$+!&\$ \$-`gYj YfY`m]a`dUW`YX`gW\cc`Z bX]b[ž`YUX]b[`hc
Wf]dd`]b[`W`hg`h\Uh`\Uj Y`Y`Zh`U`Ugh]b[`a`Uf_"

@cWU`5Wh]cbg`F`YZ`YWh`K]XYf`7\U`Yb[Yg

H\Y`g]hi Uh]cb`]g`Zi fh\Yf`Wca`d`]WUhYX`Uh`h\Y`cWU`Yj Y`k]h\
j Uf]ci`g`]b]h]Uh]j Yg`hc`W`fV`XYZ]W]hg": cf`YI`Ua`d`Yž`h\Y`DU`a`6YUW\
X]ghf]Wh`cZ]W]U`g`a`UbU[YX`hc`fYXi`W`h\Y]f`Vi X[Yh`g\cfhZU`Zfca
~ (%`a]``cb`hc`4 gh`cj Yf`~ - %*ž\$ \$ž`h\Ub_g`df]a`Uf]`m`hc`Ub
Ubh]W]dUhYX`~ %, `a]``cb`Vi X[Yh`]bWfYUgY`]b`h\Y`i`dWca`]b[`WmWY"
A YUbK \]Yž`7]hfi`g`7ci`bhm]g`ZUW]b[`]hg`ck`b`ghfi [[`Yg`k]h\`U
dfc`YW`YX`~ ") `a]``cb`XYZ]W]hž`dfca`dh]b[`h\Y`gW\cc`VcUfX`hc
]b]h]UhY`U`\]f]b[`dUi`gY"

≠`U`bcX`hc`a`cXYfb`hYW\bc`c[mž`GUbhU`F`cgU`gW\cc`Ya`d`cmY`Yg

UfY`UfbYgg]b[`5=hc`g`Zcf`fYU`!h]a Y`hfUbg`Uh]cb`gYfj]W`gž
WUhYf]b[`hc`bcb!9b[`]g\`gdYU_]b[`ghi XYbhg`UbX`dUfYbhg`"H\]g
]bbcj Uh]j Y`UddfcUW`a][\h`\Y`d`Vf]X[Y`W`a a i b]WUh]cb`[Ud gž`Vi h
h\Y`VfcUXYf`Zi bX]b[`]ggi Yg`W`b]bi Y`hc`WUgh`U`g\UXck`cj Yf`gi W`
]b]h]Uh]j Yg"

9j c`j]b[`9Xi WUh]cbU``@UbXgWUdYg

H\Y`I b]j Yfg]hmicZ: `cf]XU`hfi ghY`Yg`UfY`X]gW`gg]b[`U`dfcdcgYX`%\$ı
hi]h]cb`_]Y`Zcf`ci h`cZ]ghUhY`ghi XYbhgž`k \]W`W`ci `X`W`fYUhY
UXX]h]cbU`VUff]Yfg`Zcf`ZUa `j]Yg`gY`_]b[`]\[\Yf`YXi WUh]cb`"Cb`h\Y
ch\Yf`\UbXž`h\Y`8]cW`gY`cZ`Gh`DYhYfgVi f[`]g`a U_]b[`ghf]XYg`]b
YUf`m`YXi WUh]cbž`gYh`hc`cdYb`h\Y`A UhYf`8Y]`dfY?!, `gW`cc``]b
&\$&+ž`Ubh]W]dUh]b[`UVci h` \$`\$`ghi XYbhg"

⊖`A]Ua]ž`W]hm`W`a a]gg]cbYfg`\Uj Y`XY`UmYX`U`XYW]g]cb`UVci h
hfUbgZYff]b[`h\Y`C`ma`d]U`H\YUhYf`g`ck bYfg\]d`hc`U`W`UfhYf
gW`cc`ž`cdh]b[`]bghYUX`Zcf`di V`]W\YUf]b[`g`VY`ZcfY`a U_]b[`Ubm
Z]bU`XYhYfa]bUh]cb`cb`ž`mi&("5``h\YgY`XYj Y`cda Ybhg`g][bU`U
`UbXgWUdY`]b`Zi I ž`k \YfY`YXi WUh]cbU`UVW`gg]V`]hm`UbX`ei U`]hm
ZUW`gWfi h]bm`UbX`W`U`Yb[Y"

5g`X]gW`gg]cbg`UVci h`Vi X[Yh`UXYei UWm`W`b]bi Yž`]h`VYW`a Yg
]bW`fYUg]b[`m`WYUf`h`Uh`dc`]Wm`W`Ub[Y`]g`j]hU`Zcf`gUZ[i UfX]b[
UbX`Yb\UbW]b[`gW`cc``Zi bX]b[ž`Ybgi f]b[`Yj Yfm`ghi XYbh`fYW`]j Yg
h\Y`ei U`]hm`YXi WUh]cb`h\Ym`XYgYfj Y`"⊖`][\h`cZ`h\Y`W`a d`YI]h]Yg
gi ffc`i bX]b[`gW`cc``Zi bX]b[ž`dYf\Udg`]hg`h]a Y`hc`Ug`_ci fgY`j Yg.
5fY`k Y`Xc]b[`Ybci [\`hc`Ybgi fY`Yei]hm]b`YXi WUh]cb3

8YhU]`g	
C fh	7]hfi g`7ci bhmž: `cf]XU
E i Y`Yb	<ul style="list-style-type: none">bYI hghYdgV`c["cf[gcYcb`]bY"Ua Yf]WUb"YXi

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh