: `cf]XU/ ¸ $' - /g¨6cc_¨6Ub¨7f]g]g.
7Ybgcfg\]d¨GdUf_g¨Ci hfU[Y¨UbX¨8YVUhY

9l d`cfY¨h\Y¨cb[c]b[¨XYVUhY¨cjYf¨Vcc_¨VUbg¨]b¨<]]gVcfci[\
7ci bhmž¨: `cf]XUž¨\][\`][\h]b[¨WŁbgcfg\]d¨]b¨gWŁcc`g¨UbX¨]hg
]a dUWh¨cb¨ghi XYbhg"

<]]gVcfci[\¨7ci bhmž¨: `cf]XUžU S5 ! : `cf]XU¨]g¨W ffYbh`m¨Uh
h\Y¨WŁbhYf¨cZ¨U¨\YUhYX¨WŁbj YfgUh]cb¨gi ffci bX]b[¨YXi WUh]cbU`
WŁbgcfg\]d"¨5 ¨fYWŁbh¨fYdcfh¨Vm¨D9B¨5a Yf]WU¨\Ug¨UVY`YX¨h\Y
ghUhY¨Ug¨h\Y¨ 6i Ydf]bh¨GhUhY ¨Zcf¨WŁbgcfg\]d¨]b¨di V`]WYXi WUh]cb"
H\]g¨XYg][bUh]cb¨WŁa Yg¨Ua]Xgh¨U¨hfci V`]b[¨hfYbX¨k \YfY¨UWŁgg
hc¨Vcc_g¨]b¨di V`]Wg¨]g¨fUd]X`m¨X]a]b]g\]b[ž¨U``¨i bXYf¨h\Y
[i]gY¨cZ¨ dUfYbhU`¨f][\hg ¨UbX¨dfchYWh]cb¨Zfca ¨]bUddfcdf]UhY
WŁbhYbh"¨: `cf]XU¨HcXUm¨fYdcfhg¨h\Uh¨Uk g¨`]_Y¨<6¨%$*- ¨U``ck
Ubmg]b[Y¨dUfYbh¨hc¨fYei Ygh¨h\Y¨fYa cjU`¨cZ¨a i `h]d`Y¨Vcc_g¨Zfca
gWŁcc` `]VfUf]Ygž¨U¨a cjY¨h\Uh¨\Ug¨fU]gYX¨gYf]ci g¨WŁbWŁfbg¨UVci h
h\Y¨Yfcg]cb¨cZ¨UWŁgg¨hc¨X]j YfgY¨`]hYfUfm¨k cf_g"

ðb¨WŁi bh_]Yg¨k \YfY¨dUfYbhg¨WŁb¨cdh!ci h¨cZ¨`]VfUfm¨UWŁggž¨ghi X]Yg

fYj YU`h\Uh %$$ı `cZ`ghi XYbhg`gh]``fYhU]b`UW/Yggž`k \]`Y`h\cgY
fYei]f]b[`cdh!]b`ZUW/`, $ı `UW/Ygg"H\]g`dU]bhg`U`ghUf_`d]Wh]fY`cZ
\ck `Y[`]g`Uh]cb`WUb`i bXi `m`]bZi YbW/`YXi WUh]cbU``fYgci fW/g"
BchUV`mž: `cf]XU g`[cj Yfba Ybh`a U]bhU]bg`U`VUbbYX`Vcc_``]gh`k]h\
cj Yf`+$$`h]h]Yg`Zcf`h\Y`&$&`!&$&(`gWXcc`mYUfž`k ]Y`XYX`Vm
`cVVm]b[`[fci dg``]_Y`Aca g`Zcf`@VYfhm`hc`]bZi YbW/`cWU`gWXcc`
X]ghf]Whg`]bX]gWf]a ]bUhY`m"

9gWU`Uh]b[ `6cc_`6Ubg

5g`Vcc_`VUbg`YgWU`UhY`Uh`Ub`U`Ufa]b[`fUhYž: `cf]XU \Ug`Ya Yf[YX
Ug`h\Y``YUXYf`]b`h\Y`I b]hYX`GhUhYg"`5WWcfX]b[ `hc`76G`BYk gž
: `cf]XU`bck `\Ug`cj Yf`%ž($$`fYghf]Wh]cbg`cb`Vcc_gž]bX]WUh]b[`U
ghU[[Yf]b[`'`'ı`]bWfYUgY`]b`fYW/bh`]a Yg"`BYk `ghUhY``Uk g
Ya dck Yf`dUfYbhg`hc`WU``Yb[Y`Vcc_g`h\Ym`Z]bX`cV/YWh]cbUV`Yž
`YUX]b[ `hc`U`Zi ffm`cZ`fYj]Yk g`UWfcgg`X]ZZYfYbh`gWXcc`X]ghf]Whg"`: cf
]bghUbW/ž`h\Y`6fck UfX`7ci bhm`GWXcc`8]ghf]Wh`fYj]Yk YX
gYj YbhYYb`Vcc_gž`YUX]b[`hc`h\Y`fYa cj U``cZ`h\fYY`UbX`h\Y
fY`cWUh]cb`cZ`ch\Yfg"`A YUbk \]Yž`gdUf_Yfg`Uh`gWXcc``VcUfX
a YYh]b[g`\Uj Y`VYYb`UhhYa dh]b[ `hc`fYUX`gc!WU``YX`]bUddfcdf]UhY
a UhYf]U`ž`k]h\`gca Y``UVY`]b[ `WfhU]b`hYl hg`Ug`dcfbc[ fUd\]W`76G
BYk g`g`\][\`][ \hg`h\Uh`k ]`Y`Vcc_g`a Um`bch`VY`ci hf][ \h`VUbbYXž
h\Y]f`fYa cj U``Zfca `¨]VfUf]Yg`fU]gYg`g][ b]Z]WUbh`]ggi Yg`UVci h
ghi XYbhg `UWW/gg`hc``]hYfUhi fY"`

Cf[Ub]nUh]cbg`¨]_Y`h\Y`: `cf]XU`DUfYbh!HYUW/Yf`5ggcW]Uh]cb`UfY
j c]W]b[`WcbW/fbg`h\Uh`h\YgY`bYk `YXi WUh]cbU```Uk g`WUb`YUX`hc
]bWfYUgYX`W/bgcfg\]d`]b`gWXcc`g"`5Xj cWUhYgž`]]_Y`7cf]Y`D]bYfc
Zfca `A ca g`Zcf`@VYfhmžUf[ i Y`h\Uh`U`fUh]b[`gmghYa `Zcf`Vcc_g
g]a]`Uf`hc`\ck `a cj]Yg`UfY`fUhYX`k ci `X`\Y`d`UXXfYgg`h\Y`]ggi Yž
Vi h`f]h]Wg`k cffm`h\Uh`h\YgY`a YUgi fYg`]bZ]b[Y`cb`ZfYYXca "`

H\Y`6][ [ Yf`D]Whi fY

@cc_]b[`Uh`h\Y`VfcUXYf`WcbhYl hžVcc_`VUbg]b`h\Y`I "G"`\Uj Y
gi f[YXždUfh]Wi `Uf`m`g]bW/`h\Y`7CJ =8!%- `dUbXYa]Wž`Ug`dc]bhYX
ci h`Vm`h\Y`MÐ=bgh]hi hY"`: UW]b[`cj Yf`(ž$$$`Vcc_`VUbg`í gh`]b`h\Y
Z]fgh`\U`Z`cZ`h\Y`&$&`!&$&(`gWXcc`mYUf`Ua cgh`Xci V`Y`h\Y

dfYj]ci g mYUf a Ubm ghUhYgž]bWi X]b[': `cf]XUžHYl Ugž UbX
K]gWcbg]bž \Uj Y m]Y XYX hc WcbgYfj Uh]j Y `cVVm]b[U]a YX Uh
fYghf]Wh]b[j Uf]ci g `]hYfUfm k cf_g" H\Y 5a Yf]WUb @VfUfm
5ggcW]Uh]cb fYdcfhg cj Yf %$ž$$$ WUgYg cZ Vcc_ VUbb]b[UWfcgg (&
ghUhYg g]bWY a]X!&$&%ž a Uf_]b[Ub i bgYhh`]b[ fYj ]j U`cZ
WWbgcfg\]d fYgYa V]b[hUWh]Wg Zfca Vm[cbY YfUg"

H\YgY VUbg X]gdfcdcfh]cbUhY`m UZZYWh \]hYfUhi fY Vm @, 6HE +5Ž UbX
6+DC7 Ui h\cfgž `]a]h]b[a i WX!bYYXYX X]j YfgY fYdfYgYbhUh]cb]b
YXi WUh]cbU``WcbhYbh" +b ZUWhž bYUf`m \U`Z cZ h\Y hUf[YhYX Vcc_g
ZU```]bhc h\YgY WUhY[cf]YgžfU]g]b[Wf]h]WU`ei Ygh]cbg UVci h
WWbgcfg\]d UbX ZfYYXca cZ Yl dfYgg]cbždUfh]W` Uf`mXi f]b[U`h]a Y
k \Yb a YbhU`\YU`h\ UbX k Y`!VY]b[UfY dUfUa ci bh Zcf ghi XYbhg
[fck h\" H\Y a YX]U g dcfhfUmU`cZ hYb ZfUm Yg Vcc_ VUbg Ug U
bYWWggUfm a YUgi fYžVi h h\Y fYU`]hm ]g ZUf a cfY Wca d`Yl "

+b WcbWi g]cbž h\Y ghU_Yg UfY \][\ Ug ': `cf]XU W Ufhg]hg Wci fgY]b
h\Y cb[c]b[XYVUhY cj Yf YXi WUh]cbU``WcbhYbhž k]h\ U WYUf bYYX
Zcf U`VU`UbWYX UddfcUW\ h\Uh Wcbg]XYfg Vch\ dfchYWh]cb Zcf
WX]`XfYb UbX UWWggg hc X]j YfgY j]Yk dc]bhg]b ``]hYfUhi fY" 5g
ghi XYbhg bUj][UhY h\Y f]X`Ybh]h]Yg UbX gcWJYhU``]ggi Ygž h\Y
]a dcfhUbWY cZ X]j YfgY bUffUh]j Yg \Ug bYj Yf YYb a cfY `f]h]WU`"
K Y a i gh ghUbX j][ ]` `Ubh U[U]bgh WWbgcfg\]d k]`Y UXj cWUh]b[Zcf
U f]WWž]bWi g]j Y YXi WUh]cbU`Ybj ]fcba Ybh"`

6Ygi WX Yb G]Y i bg Ui Z. a Y]b!k]Yb"bYh