Gif[Y`]b`<UbX[ib`7Uffm]b[`5acb[:`cf]XU`HYYbg.`5`HfciV`]b[`HfYbX`

9| d`cfY`h\Y`U`Ufa]b[`*)ı `f]gY`]b`\UbX[ib`WUff]U[Y`Ua cb[:`cf]XU`hYYbg`cj Yf`hk c`XYWUXYgž`VUgYX`cb`U`bYk Wca dfY\Ybg]j Y`ghi Xm"



<]`gVcfci [\ '7ci b hmž': `cf]XUž'I G5 '! '=b 'U 'WYUf']bX]WUh]cb cZ g\]Zh]b['VY\Uj]cfg Ua cb['mci h\ž'fYWYbh'fYgYUfW\ '\Ug'gdch`][\hYX U bchUV`Y'gi f[Y ']b '\UbX[i b 'WUff]U[Y 'Ua cb[': `cf]XU'hYYbg"'5 bYk ghi Xm'di V`]g\YX']b 'h\Y'ci fbU``DYX]Uhf]Wg'fYdcfhg 'h\Uh'h\Y dYfWYbhU[Y cZ'a]XX`Y 'UbX'\][\ 'gW\cc``ghi XYbhg'k \c'UXa]hhYX'hc WUffm]b['U'\UbX[i b '\Ug'A a dYX'Zfca '' "+i ']b '&\$\$&'hc '* "\$i ']b &\$&&ž'a Uf_]b['U'ghU[[Yf]b['*) i ']bWfYUgY'cj Yf'h\Y '`Ugh'hk c XYWUXYg"'H\]g'XUhU'k Ug'Wca d]`YX'Zfca 'cj Yf'+\$\$ž\$\$\$'dUfh]W]dUbhg h\fci [\ 'h\Y': `cf]XU'Mci h\ 'Gi VghUbW' 5Vi gY'Gi fj Ymž'fYj YU`]b[WcbWffb]b['hfYbXg'fY[UfX]b['UXc`YgWYbh'Z]fYUfa 'i gY"

@YUX`fYgYUfW\Yf`9f]b`K f][\h!?Y``mZfca`h\Y`7c`cfUXc`GW\cc``cZ DiV`]W<YU`h\`YIdfYggYX`h\Uh`h\YgY`Z]bX]b[g`kYfY`ibYIdYWhYX"]bWfYUgYžk]h\`h\Y]f``]_Y`]\ccX`cZ`WUffm]b[`U`[ib`fYdcfhYX`Ug`cjYf h\fYY`h]a Yg`\][\Yf`h\Ub`hk c`XYWUXYg`U[c"`: i fh\Yfa cfYž`a]XX`Y gWkcc``ghi XYbhg`XYa cbghfUhYX`Ub`Yj Yb`ghYYdYf`]bWfYUgY`]b \UbX[ib'WUff]U[Y'WcadUfYX'hc'h\Y]f'c`XYf'WcibhYfdUfhg"

BchUV`mžZYa U`Yq'Ya Yf[YX'Uq'U'q][b]Z]WUbhXYa c[fUd\]W]b'h\]q

HYYb :]fYUfa 5hh]hi XYgG\]Zh

+bhYfYgh]b[`mžXYgd]hY`h\Y`idh]W_`]b`[YbYfU``\UbX[ib`WUff]U[Yž h\YfY`k Ug`U`Wcbg]XYfUV`Y`XYW]bY`]b`h\Y`bi a VYf`cZ`qhi XYbhg Vf]b[]b['[ibg'hc'gWkcc` Zfca '%"%| ']b'&\$\$&'hc''1gh'\$"(| ']b &\$&&"`H\]g`fYXi Wh]cb`a][\h`gi [[Ygh`U`g\]Zh]b[`a]bXgYh/`ghi XYbhg bck fYdcfh`YggZUjcfUV`Y`Uhh]hiXYghck UfX`Vf]b[]b[`[ibg`]bhc YXiWUh]cbU``gYhh]b[g`UbX`dYfWY]jY`h\Y`UWWYgg]V]`]hm`cZ`\UbX[ibg Ug'a cfY'W\U``Yb[]b['h\Ub']b'h\Y'dUgh"': fYXXm'6Ufhcbž'UggcWjUhYX k]h\`GUZY / `Gci bX`<]``gVcfci [\ž`\][\`][\hq`h\]g`XmbUa]Wzbch]b[h\Uh'a Ubm'hYYbg'WUffm'[ibg'df]a Uf]`m'cih'cZ'ZYUf'UbX'U'XYg]fY'Zcf

dfchYWh]cb" 6Ufhcbgcf[Ub]nUh]cbUWh]jY`mYb[U[Yg']b']bhYfjYbh]cb'dfc[fUag U]a YX`Uh`Uh!f]q_`mci h\žYbqi f]b[`h\Uh`Wcbj YfqUh]cbg`UVci h`[i b j]c`YbWY`UbX`gUZYhm`VY[]b`YUf`mžYjYb`hUf[Yh]b[`Y`Ya YbhUfm gWkcc``_]Xg"'GiWk'X]gWg]cbg'UfY']bWfYUg]b[`m']adcfhUbh']b'U W]a UhY k \YfY Z]fYUfa ']b'i f]Yg'UbX XYUh\g'UfY f]g]b['Ua cb[

mci b['dYcd`Y"

8Ya c[fUd\]W=bg][\hg

8]i]b[XYYdYf`]bhc`h\Y`XUhUž`h\Y`qhi Xm`fYj YU`YX`qca Y`qhf]]b[X]ZZYfYbWYg`]b`\UbX[ib`WUff]U[Y`Uacb[`jUf]cig`XYac[fUd\]Wg" H\Y`cXXg`cZ`WUffm]b[`U`\UbX[ib`]bWfYUgYX`q][b]Z|WUbh`m`Uacb[ZYa U`Ygža]XX`Y`gW\cc``ghi XYbhgžUbX`k \]hY`mci h\g"`7cbj YfgY`mž h\Y`fYdcfh'U`qc'i bXYfqWcfYX`U`XYWfYUqY`]b`WUffm]b[`Ua cb[`a U`Y ghi XYbhgʻfKck bʻVmʻ+\$i ŁʻUbXʻfi fU`ghi XYbhgʻfKck bʻVmʻ, \$i Ł" H\YqY`Z|bX]b[g`gi[[Yqh`h\Uh`dUfh]W``Uf`UhhYbh]cb`bYYXg`hc`VY [] Yb hc hU]`cfYX dfY Ybh]cb YZcfhg h\Uh UXXfYgg h\Y i b]ei Y f]q_q ZUWYX VmX]ZZYfYbhgcWjcXYa c[fUd\]W[fcidg"

8 Y hU]`g	
Cfh	<]``gVcfci[\'7cibhmž':`cf]XUž' G5
EiY``Yb	• kZUbYkg"]∖YUfh"Wca
	 a YX]WU`I dfYgg"Wca
	● k k k "WWgbYk g"Wca

f]g_"

=b`gi a a Ufmž'k \]`Y`hfYbXg`g\ck 'U'Wca d`YI 'd]Whi fY`cZ'hYYbU[Y \UbX[ib`WUff]U[Y`]b`:`cf]XUž`]h`fU]qYq`q][b]Z]WUbh`]ad`]WUh]cbg`Zcf Wcaaib]hmigUZYhmiUbXimcih\ikY`ZUfY"'H\Y`]bWfYUgY'\][\`][\hqih\Y bYYX hc Yb[U[Y]b a YUb]b[Z] X]U c[i Yg UVci h [i b gUZYhmž YqdYWJU``m'Ua cb['mci b[Yf'dcdi `Uh]cbg'k \c'UfY']bWfYUq]b[`m'Uh

\][\Yf"

:]fYUfa g`hfU[]WU``m`ghUbX`Ug`h\Y``YUX]b[`WUi gY`cZ`XYUh\`Ua cb[WX]`XfYb UbX hYYbU[Yfg]b h\Y I "G" GhUh]gh]Wg \][\`][\hU X]qhi fV]b['fYU`]hm 'g]bW '&\$&\$ž'XYUh\g'Ua cb['h\cqY'U[YX'%) 'hc %- `\Uj Y`gi f[YX`g][b]Z]WUbh`mž`k \]`Y`bcbZUhU``Z]fYUfa `]b^i f]Yq`\Uj Y UgʻUʻgcVYfʻfYa]bXYfʻh\Uhʻh\Yʻi f[YbWmʻZcfʻUWh]cbʻ\UgʻbYj YfʻVYYb

5a]Xgh'h\]g'VUW_Xfcdž'h\Y'UddUfYbh'WcbhfUX]Wh]cb'VYhkYYb'f]g]b[gWkcc``g\cch]b[g`UbX`XYWfYUg]b[`fUhYg`cZ`Z]fYUfa `WUffm]b[`]b gWkcc`q`fU]qYq`ei Yqh]cbq"'5q`fYqYUfWkYfq`qi [[Yqhž`i bXYfqhUbX]b[$h Y' b Y f d Um c Z g c W Y h U ž f Y [] c b U ž U b X X Y a c [f U d \] W Z U W c f g'] g$ Wfi WiU`ZcfZcfa]b[YZZYWh]j Ygc`i h]cbg"'5'WU``ZcfUXX]h]cbU` fYgYUfW\`]bhc`\ck`h\YgY`hfYbXg`fY`UhY`hc`jUf]cig`gUZYhm a YUqi fYq`]b`qW\cc`q`UbX`Wca a i b]hm`]bhYfj Ybh]cbq`\Uq`Ya Yf[YX $Ug^{Y}ggYbh]U^{}]b^{U}XXfYgg]b[^{h}]g^{W}f]h]WU^{}]ggiY"$

- K \]hY`ghi XYbhg.`%"--`h]a Yg`\][\Yf`cXXg
- WUffm]b[\UbX[ibg • A]XX`Y`gW\cc``ghi XYbhg.`&"%*`h]a Yg`\][\Yf`cXXg
- : Ya U`Y`ghi XYbhg.'' "\$(`h]a Yg`\][\Yf`cXXg`cZ
- *=*Z'k Y'VfYU_'Xck b'h\Y'qhUh]qh]Wqž'k Y'qYY.

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh