

HUa dU`UbX`Gh" `DYhY. `A U`c`f`6i X[Yhg
: cW`g`c`b`Ghcfa `DfYdUfYXbYgg°

HUa dU/ , \$' - /g`Vi X[Yh`Zc`f`&\$%) `]bWfYUgYg`hc`bYUf`m`~ &
VJ`~]cbž`d`f]c`f]h]n]b[`ghcfa `d`fYdUfYXbYggž`di V`]WgUZYhmž`UbX
]bZfUghfi W`hi fY`]a d`fcj Ya Ybhg"



HUa dUž: `c`f]XUž`I b]hYX`GhUhYg`!`5g`k Y`Wc`bh]bi Y`hc`ZUW`
]bWfYUg]b[`h`fYUhg`Zfca `gYj YfY`k YUh`Yf`Yj Ybhgž`h`Y`W]h]Yg`c`Z`Gh"
DYhYfgVi f[`UbX`HUa dU`UfY`hU_]b[`d`fcUW]h] Y`ghYdg`]b`h`Y]f`Zi hi fY
Vi X[Yh`d`fcdcgU`g`U]a YX`Uh`ghcfa `d`fYdUfYXbYgg`UbX`fYg`]YbW`"
6ch`W]h]Yg`fYW`bh`mi`i bj Y]YX`h`Y]f`d`Ub`g`Zc`f`h`Y`i d`Wca]b[`Z]gWU`
mYUfž`]bX]W]h]b[`U`WYUf`d`f]c`f]h`m`c`b`Y`bj]f`c`ba YbhU`d`f`chYW]c`b`UbX
]bZfUghfi W`hi fY`]a d`fcj Ya Ybh`Ua]Xgh`c`b[c]b[`W`XU`Y`b[Yg`]b
ZYXYfU`Zi bX]b["

Gh" `DYhYfgVi f[`g`Vi X[Yh`ghUbXg`Uh`Ub`]a d`fYgg]j Y`~ %`%`VJ`~]cbž
k`~]Y`HUa dU`U`Ug`d`fcdcgYX`U`gi VghUb]h]U`Vi X[Yh`hc`hU`]b[`bYUf`m`
~ &`VJ`~]cbž`i d`Zfca `~ %, `VJ`~]cb`Ugh`mYUf`" BchUV`mž`h`Y`d`Ub`g
Ya d`Ug]nY`U`c`W]h]cbg`Zc`f`YggYbh]U`gYfj]W`g`]bZi YbW`X`V`m`h`Y

XYj UghUh]b['ghcfa g'h\Uh\Uj Y'd`U[i YX'h\Y'fY[]cb']b'fYWb
mYUfg"Gh"DYhY g'WUd]hU`']a dfcj Ya Ybh'dfc'YWhg']bWi XY`U
fYa Uf_UV`Y`~ &\$&'a]`]cb'YUfa Uf_YX`Zcf'Ybj]fcba YbhU`
dfchYWh]cb'UbX`']bZfUghfi Whi fY'Yb\UbW'a Ybhgž'U`cb[g]XY'bYUf`m
`%\$'a]`]cb'Uja YX'Uhgi ddcfh]b['\ci g]b['[fUbhd'fc[fUa g'h\fc[[\
h\Y'\ci g]b['UbX'W'a a i b]hmXYj Y`cda YbhXYdUfha Ybh'H\]g
\c`]gh]WUddfcUW\']g'd]j chU`ž'Ug'W'ci bW]`a Ya VYf'7cfYm;]j Ybg'ž"
dc]bhYX'ci h'h\Y'bYW'gg]hmicZŽ bX]b['W'a a i b]hm'bUj][Uhc'fg'hc
Ugg]gh'fYg]XYbhg'dcgh'ghcfa ž'YgdYW]U`mik]h\`i bW'fhU]bh]Yg'U\YUX
fY[UfX]b[': 9A 5`Ž bX]b['fYdcfhg'6Um'B Yk g'- "

⇒a dUWh'cZ': YXYfU`7i hg

<ck Yj Yfž'h\]g`cWU`']b]h]Uh]j Y']g'hU_]b['d`UW'U[U]bgh'h\Y
VUW_Xfcd'cZbchUV`Y`W' hg'hc'ZYXYfU`X]gUghYf'Ugg]ghUbW'
dfc[fUa g"H\Y`Hfi a d`UXa]b]ghfUh]cb'fYW'bhm'YbXYX'h\Y`6i]X]b[
FYg]]Ybh'⇒ZfUghfi Whi fY'UbX'7ca a i b]h]Yg'f6F ⇒Ł'dfc[fUa ž'U'j]hU`
gWYa Y'h\Uh'dfYj]ci g`mU`cWUhYX'bYUf`m`' '\$\$'a]`]cb']b
\i ff]WUbY`U]X'hc': `cf]XU"Gh"DYhYfgVi f[g'fYei Ygh'Zcf
Uddfc]ja UhY`m`' ('a]`]cb'hc'Ži bX'X]gUghYf'dfchYWh]cb'dfc'YWhg
k]`bch'VY`Ži`Ži`YX'Ug'U'fYgi`h'cZ'h\YgY`W\Ub[Yg'K I G: 'fYdcfhg"

G]bW'h\Y`6F ⇒'dfc[fUa g']bW'dh]cb']b'&\$&\$ž'h\Ug'X]ghf]Vi hYX
Ufci bX`~) `V]]cb'bUh]cbk]XY'hc'\Y'd`Vc`ghYf'ghcfa !fYg]ghUbh
]bZfUghfi Whi fY""⇒hg'UVfi dh'hYfa]bUh]cb'fU]gYg'g][b]Z]WUbh'W'cbW'fbg
UVci h'Ži hi fY`Ži bX]b['Zcf'ghcfa !dfYdUfYXbYgg'YZZcfhgž'dUfh]W`Uf`m
Ug': `cf]XU'[fUdd`Yg'k]h\`Ub']bW'fYUg]b['bi a VYf'cZ'\ci gY\c`Xg'
Ufci bX`&, - ž\$\$\$\$]b'h\Y'[fYUhYf'HUa dU`6Um'fY[]cb'U`cbY`
Udd`m]b['Zcf': 9A 5`Ugg]ghUbW'g]bW'&\$&%"H\Y'h\YfYUh'cZ
i bXYfŽi bXYX'X]gUghYf'fYgdcbgY`VYW'a Yg']bW'fYUg]b[`m'hUb[]V`Yž
YgdYW]U`mik]h\': 9A 5 g'W ffYbh'cdYfUh]cbU`ZcW'g'VY]b['W'f]h]WU`m
UggYggYX`Ua]X'fYdcfhYX'd`Ub'g'hc'X]a]b]g\`]hg'X]gUghYf'fYgdcbgY
WUdUV]]h]Yg'K I G: 'W'bh]bi Yg"

@cWU`F YgdcbgYg'UbX': i hi fY`Ci h`cc_

⇒fYgdcbgY'hc'h\YgY`W\U`Yb[Ygž'HUa dU g'Vi X[Yh'U'gc'fYZYWhg'U
ghfcb['W'a a]ha Ybh'hc'di V`]WgUZYhmž'U`cch]b[``+- 'a]`]cb'Zcf

fYd`UW]b[`k UghYk UhYf`d]dYg`UbX`~ %%`a]`]cb`Zcf`dYfa UbYbh
VUW`i d[`YbYfUhcfgh`hc`Ybgi fY`h\Uh`di a dg`fYa U]b`cdYfUh]cbU`
Xi f]b[`dck Yf`ci hU[Yg``A Umcf`đUbY`7Ughcf`\][\`][\hYX`h\Y
dfYgg]b[`bYYX`Zcf`UXYeI UhY`Zi bX]b[`žW]h]b[`U`gi f[Y`]b`Ya Yf[YbWm
WU``g`Xi f]b[`dfYj]ci g`\i ff]WUbY`Yj Ybhg`6UmB Yk g'- `bchYg"5g
dUfh`cZ`h\Y]f`d`Ubb]b[`žHUa dU`Wci bW]a Ya VYfg`UFY`dfYdUf]b[`Zcf
U`Vi X[Yh`k cf_g\cd`]b`5i [i ghž`k]h\`di V`]W\YUf]b[g`gWXYXi`YX
gccb`UZhYf"

K \]Y`cWU`Vi X[Yhg`WUb`UXXfYgg`gca Y`]a a YX]UhY`bYYXgž
cb[c]b[`WU`Yb[Yg`Zfca `ZYXYfU`Zi bX]b[`W hg`UFY`Wca d`]WU]b[
YZZcfhg`hc`Vi]`X`fYg])Ybh]bZfUghfi Whi fY`UbX`dfYdUfY`Wca a i b]h]Yg
Zcf`Zi hi fY`ghcfa g"Ch\Yf`dfc[fUa g`gi WU`Ug`DFCH97H`fDfca ch]b[
FYg])Ybh`CdYfUh]cbg`Zcf`HfUbgZcfa Uh]j Yž9Z]W]Ybhž`UbX`7cgh
GUj]b[`HfUbgdcfhUh]cbŁžYghUV`]g\YX`i bXYf`h\Y`6]dUfh]gUb
→ZfUghfi Whi fY`@Uk žWcb]bi Y`hc`U]a `Uh`dfcj]X]b[`bYWggUfm
fYgci fWg`Zcf`ghUhY`UbX`cWU`[cj Yfba Ybhg`hc`]a dfcj Y
]bZfUghfi Whi fY`fYg])YbWU`U[U]bgh`W]a UhY`WUUb[Y`@cWU`
→ZfUghfi Whi fY`dfcj]XYg`j U`i UV`Y`]bZcfa Uh]cb`cb`ZYXYfU`
Zi bX]b[`Uj Ybi Yg"

5g`h\Y`bYk`Vi X[Yhg`hU`Y`YZZYWh`cb`CWcVYf`%žVch`HUA dU`UbX
Gh"DYhYfgVi f[`k]``\Uj Y`hc`bUj][UhY`U`Wca d`YI ``UbXgWUdY`cZ
`cWU`XYX]WU]cb`UbX`ZYXYfU`i bWfhu]bhm"5g`fYg]XYbhgž`]hg`Wfi W]U`
hc`fYa U]b`Yb[U[YX`k]h\`h\YgY`XYj Y`cda Ybhgž`Ybgi f]b[`h\Uh`ci f
Wca a i b]hm`Ya Yf[Yg`a cfY`fYg])Ybh`UbX`dfYdUfYX`Zcf`k \UhYj Yf
ghcfa g`a Um`Wca Y`ci f`k Um"

8YhU]`g	
Cfh	HUA dUž: `cf]XUž`l b]hYX`GhUhYg
EiY`Yb	<ul style="list-style-type: none">• VUmbyk g- "Wca• k k k "k i gZ"cf[• `cWU`]bZfUghfi Whi fY"cf[

6Ygi WXYb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh