HUa dU 6Um⁄ ¸ $' - /g : ci bXYfg @jj Y.
Gdch`][\h]b[GhUfhi dg k]h\ ˘ %A DYf_g°

8]gWtj Yf HUa dU 6Um⁄ ¸ $' - /g ghUfhi d Vcca Uh h\Y
: ci bXYfg @jj Y D]hX B][\h cb ⊁ `m %+ž &$&) žcZZYf]b[
YbhfYdfYbYi fg jU`i UV`Y Yl dcgi fY UbX WcbbYWh]cbg"

' ($ 6YUWX 8f" B 9ž Gh" DYhYfgVi f[ž: @! 5g h\Y gi b gYhg cb
Ubch\Yf Vi gh`]b[ k YY_`]b HUa dU 6Umž Yl W]hYa Ybh]g Vi]`X]b[ `Zcf
Ub Yj Ybh h\Uh dfma]gYg hc i d `]Zh h\Y ``cWU`ghUfhi d gWYbY" H\Y
: ci bXYfg @jj Y D]hX B][\h]g gYh hc hU_Y d`UWX cb ⊁ `m %+ž &$&) žUh
6fWXk ccX]b Gh" DYhYfgVi f[" H\]g d`UhZcfa `cZZYfg YUf`m ghU[Y
Zci bXYfg Ui b]ei Y cddcfhi b]hm hc dfgYbh h\Y]f]bbcj Uhjj Y]XYUg
]b U Vf]YZ - - !gYWcbX d]hW\ žU]a]b[`hc gYWfY WcbbYWh]cbg UbX
gi ddcfh bYYXYX Zcf h\Y]f YbhfYdfYbYi f]U` ci fbYmg"

H\Y D]hX B][\h]gb h ⇈ gh U`Wca dYh]h]cb/]h g U`Ui bWdUX Zcf`cWU`
YbhfYdfYbYi fg" DUfh]W]dUbhg k]``\Uj Y h\Y WXUbWX hc YbhYf[`cVU`
Df]a Y H]a Y eu U]Zm]b[`fci bXg UbX `ci `X k U`_ Uk Um k]h\ U
ghUfhi d!dYf_`dUW_U[ Y jU`i YX Uh cj Yf ˘ %a]``]cb" H\]g dUW_U[Y

]bWi XYg YggYbh]U` hcc gž j]g]V]`]hm UbX fYgci fWYg Zfca [`cVU`
dUfhbYfg hc Ugg]gh ghUfhi dg]b XYj Ycd]b[UbX gWU`]b[h\Y]f]XYUg
Ug h\Ym a U_Y h\Y]f a Uf_cb h\Y YWcbca m"

DUj]b[h\Y K Um Zcf =bbcjUh]cb

HUa dU 6Um]g bch 1 gh Ubm ghUfhi d \i V/]h\Ug U h\f]j]b[
YWcgmghYa XfUk]b[UhhYbh]cb Zfca UWfcgg h\Y Wci bhfm" =b &$&)
U cbYž h\Y fY[ ]cb gUk cjYf *) $ a]`]cb ]bj YghYX ]b cWU`
ghUfhi dgž i bXYfgWcf]b[U fcVi gh]bj Yghcf]bhYfYgh]b]bbcjUh]jY
]XYUg" 9j Ybh]_Y : ci bXYfg @j Y UfY Wfi W]U`Ug h\Ym Z]`` h\Y
j]g]V]`]hm [Ud Zcf ghUfhi dg h\Uh UfY mYh hc WcbbYWh k]h\ j Ybhi fY
WUd]hU`]ghg cf UWWY YfUhcfg" ?UfU ž< Y a gž 7]hm @YUXYf cZ
: ci bXYfg @j Y HUa dU 6Umž Ya d\Ug]nYg h\Y]a dcfhUbW cZ
WfYX]V]`]hm UbX di V`]Wjhmž dUfh]W Uf mZcf ghUfhi dg cc_]b[hc gWU`Y
bUh]cbU``m"

:]j Y Zci bXYfg k]`` d]hW h\Y]f [fci bXVfYU_]b[WcbWdhg Xi f]b[
h\Y Yj Ybhž Zc``ck YX Vm U]j Y m E/ 5 gYgg]cb UbX Ui X]YbWj jch]b["
H\]g]a a YX]UhY di V`]WjU`]XUh]cb bch cb m ZcghYfg Wca a i b]hm
WcbbYWh]cbg Vi h U gc [ ]j Yg UhhYbXYYg U jc]WY]b Wccg]b[h\Y
bYl h dchYbh]U`gi WWYgg ghcfm cZ h\Y ghUfhi d k cf`X"

Gdch`][\h cb HUa dU g GhUfhi d GWbY

H\Y HUa dU 6Um UfYU`g fUb_YX Ua cb[h\Y hcd Z]j Y I "G" W]h]Yg Zcf
ghUfhi d WfYUh]cbž UbX h\]g Yj Ybh]g U fYZYWh]cb cZ h\Uh Xmba a]W
[fck h\" H\Y hUf[YhYX gYWhcfg < YU`h\YW\ž :]bHYW\ž 5ž UbX
A YXHYW\ UfY dUfh]W Uf`m dcgYX Zcf]bbcj Uh]cbžVf]b[ ]b
Zcfk UfX gc i h]cbg fY`Yj Ubh hc hcXUmg [ `cVU` WU``Yb[Yg"
9ghUV`]g\YX Ybh]hYg]b h\Y fY[ ]cb fYWc[b]nY h\Y YWcbca]W]a dUWh
cZ h\]g ghUfhi d Vcca ž U gYbh]a Ybh YW\cYX Vm cWU` Vi g]bYgg UbX
W]j]W YUXYfg k \c UfY _YYb hc Yb[U[Y k]h\ Ya Yf[ ]b[hU`Ybh Uh
Yj Ybhg]_Y h\YgY"

5g h\Y Wc W_ h]W_g Xck b hc]h\`b][ hž]W_Yhg UfY Z`m]b[cZZ h\Y
j]fhi U` g\Y`j Ygž bYUf`m gc`X ci h Ug cZ bck žk]h df]W gYh hc
]bWfYUgY gccb" H\cgY]bhYfYghYX]b k]bYgg]b[Z]fgh\UbX h\Y

WfYUh]j`]hm`UbX`Ua`V]h]cb`cZ`HUa`dU`6Umg`Zci`bXYfg`k`ci``X`Xc`k`Y``
hc`[fUV`U`h]W_Yh`k`\]`Y`h`\Ym`WUb"

>CHC`DF`8]gfi`dhcfgž`h\Y`U[YbWm`VY\]bX`h\]g`j]VfUbh`]b]h]Uh]j`Yž`]g
_bck`b`Zcf`]hg`]bbcjUh]j`Y`ghfUhY[m`]b`di`V`]WfY`Uh]cbgž`gdYW]Z]WU``m
hU]`cfYX`Zcf`h`Y`hYWX`UbX`]bbcjUh]cb`gYWhcfg"`:ci`bXYX`Vm`B]W_
<i[\Ygž`:ci`bXYfg`@]jY`cdYfUhYg`]b`cjYf`%&)`W]h]Yg`UbX`UWfcgg`)$
Wcibhf]Ygž`UbX`]g`XYX]WUhYX`hc`WcbbYWh]b[`Zci`bXYfgž`]bjYghcfgž
UbX`ghUfhid`Wca`a`ib]h]Yg`h\fci`[\`Yb[U[]b[`Yj`Ybhg`UbX`X][]hU`
ghcfmhY``]b["

;Yh`fYUXmž`HUa`dU`6Um°`H\Y`:ci`bXYfg`@]jY`D]hWX`B][\h`dfca`]gYg
hc`VY`Ub`YX\]`UfUh]b[`Yj`Yb]b[`Z``YX`k]h\`Vc`X`]XYUg`UbX`dchYbh]U`
Wc``UVcfUh]cbg`h\Uh`Wci`X`g\UdY`h\Y`Zi`hifY```UbXgWUdY`cZ`Vi`g]bYgg
]b`ci`f`Wca`a`ib]hm"

:cf`a`cfY`]bZcfa`Uh]cbž`WXYW_`ci`h=`H`6c`hk`]gY`UbX`MU\cc
:]bUbWW"