

: Ua]`m'F Ya Ya VYfg'6Uffm'GWa U`VUW`Ug
?]`Yf'GYbhYbW`X`hc`@[ZY`]b`Df]gcb

7\f]ghcd\Yf'8Uj]g`k Ug`gYbhYbW`X`hc`[ZY`Zcf'a i fXYf]b[
6Uffm'GWa U`VUW`ž`k \cgY`fYa U]bg`UfY`gh]``a]gg]b["': Ua]`m
gYY_g`Wcgi fY"



7UdY`7cfU`ž`@YY`7ci bhmž': `cf]XUž`I G5`!`đ`U`dc][bUbh`UbX
Ya ch]cbU`gYhh]b[ž`h\Y`Wca a i b]hm'fYZYWhg`cb`h\Y`fYWbh
gYbhYbW]b[`cZ`7\f]ghcd\Yf'8Uj]gž`k \c`k Ug`gYbhYbW`X`hc`[ZY`]b
df]gcb`Zcf`h\Y`a i fXYf`cZ\]g`VcmZf]YbXž`6Uffm'GWa U`VUW`"H\Y
WUgY`\Ug`YZh`U`Ugh]b[`a Uf`_`cb`ZUa]`m`UbX`Zf]YbXgž`k \c`Wcbh]bi Y
hc`[fUdd`Y`k]h\`h\Y]f`[f]YZ`Ug`h\Ym`Uk U]h`h\Y`X]gWcj YfmcZ`6Uffmg
fYa U]bgž`k \]W\`Uj Y`mY`h`hc`VY``cWUhYX`"H\]g`\YUfh`k fYbW]b[
g]hi Uh]cb`\Ug`gdi ffYX`X]gW gg]cbg`cb`h\Y`Ya ch]cbU`]a dUWhg`cZ
\ca]W]XYž`ž`i ghfUh]b[`† gh`\ck`XYYd`h\Y`k ci bXg`cZgi W
hfU[YX]Yg`WUb`fi b"

7\f]ghcd\Yf'8Uj]gž`bck`gYfj]b[`U`[ZY`gYbhYbW`ž`k Ug`Zci bX`[i]`hm
cZa i fXYf]b[`6Uffmž`k \cgY`VcXm\Ug`bYj Yf`VYYb`fYWcj YfYX"

: Ua]`m'UbX`Zf]YbXg`\\Uj Y`fU`YX`hc[Yh\\Yfž`Yl dfYgg]b[`U`g\\UfYX
\\cdY`Zcf`Wcgi fY`FcgU`Y: U`]Wčž`U`WcgY`Zf]YbX`cZ`6Uffmž`j]j]X`m
fYWU`g`U`hYl h'g\\Y`fYW`j] YX`Zfca `\\]a `cb`ž`m%- ž&\$&' ž`h\\Y`XUm`\\Y
k Ug`_]`YX`G\\Y`dUgg]cbUhY`mj c]W`X`h\\Y`bYW`gg]hmZcf`† gh]W`UbX
Ya d\\Ug]nYX`h\\Y`Wča a i b]hmgi bXm]b[`\\cdY`]b`Z]bX]b[`6Uffmg
fYa U]bg"

H\\Y`C b[c]b[`GYUfW`Zcf`6Uffm

7UdY`7cfU`Dc`]W`7\\]YZ`5bh\\cbm]G]nYa cfY`fYa U]bg`Wča a]hhYX`hc
h\\Y`]bj Ygh[]Uh]cbž`k cf_]b[`h]fY`Ygg`mhc`cWUhY`6Uffmg`VcXm"
6Uffmg`ghYd!a ch\\Yfž`J]j]Ub`GW`a U`VUW`ž`U`gc`YW`cYX`h`g
Wča a]ha Ybhž`g\\Uf]b[`\\Yf`ck b`\\cdYg`cZ`Vf]b[]b[`6Uffm`\\ca Y`Zcf
U`dfcdYf`Vi f]U`" ð`A Um`&\$&(`ž`U`a Ya cf]U`gYfj]W`k Ug`\\Y`X`]b`\\]g
\\cbcfž`XYgd]hY`h\\Y`UVgYbW`cZ`\\]g`fYa U]bgž`U`hYghUa Ybh`hc`h\\Y
W`U`Yb[Yg`h\\cgY`Y`Zh`VY\\]bX`ZUW`]b`h\\Y`k U`Y`cZ`gi W`hfU[YX]Yg"

H\\Y`Ya ch]cbU`hc`cZ`h`]g`cgg`Yl hYbXg`XYd`m`k]h\\]b`h\\Y`ZUa]`m"
9a]`m`GW`Y`hhUž`6Uffmg`g]ghYfž`fYa Uf`YX`cb`\\ck`\\]g
X]gUddYUfUbW`k Ug`Ybh]fY`m`ci h`cZ`W`UfUW`Yf`UbX`Yl dfYggYX`U
V]hhYfgk YYh'gYbgY`cZ`Wcgi fY`Zc`ck]b[`h\\Y`[i]`hmj YfX]W`G\\Y
\\[\\`][\\hYX`h\\Y`Ya ch]cbU`fYdYfW`gg]cbg`bch`† ghZcf`\\YfgY`Z`Vi h
U`gc`Zcf`\\Yf`XUi [\\hYfž`k \\c`k]`bck [fck`i d`k]h\\ci h`Ub`i bWY"
H\\]g`gYbh]a Ybh`fYgcbUhYg`k]h`a Ubm`ZUa]`]Yg`UZZY`W`YX`Vmig]a]`Uf
hfU[YX]Ygž`Xf]j]b[`\\ca Y`h\\Y`]a dcfhUbW`cZ`fYa Ya VYf]b[`h\\Y
j]W]a g`]ZY`fUh\\Yf`h`Ub`gc`Y`mZcW`g]b[`cb`h\\Y`dYfdYhfUhcf"

H\\Y`æ dcfhUbW`cZ`J]W]a `æ dUW` GhUhYa Ybhg

8]gW`gg]cbg`gi ffc i bX]b[`h\\Y`WUgY`U`gc`gdch`][\\h`h\\Y`g][b]Z]WUbW`
cZ`DfY!GYbhYbW`æ dUW`GhUhYa Ybhgž`k \\W`d`fcj]XY`Uj Ybi Yg`Zcf
j]W]a g`ZUa]`]Yg`hc`Ufh]W`UhY`h\\Y]f`dU]b`UbX`cgg`"5g`XcW`a YbhYX
Vm`7]h]nYbg`5[U]bgh`<ca]W]XYž`h\\YgY`ghUhYa Ybhg`XY`j Y`]bh`h\\Y
Ya ch]cbU`UZhYfa Uh`Zcf`ZUa]`m`a Ya VYfgž`XYhU`]b[`h\\Y`Z]bUbW]U`
]a dUW`hg`UbX`cgg`cZ`Wča dUb]cbg\\]d`h\\UhYbgi Y`H\\]g`dc][bUbh
UgdYW`h`cZ`h\\Y`† X]W]U`d`fcW`gg`\\Y`dg`hc`\\i a Ub]nY`h\\Y`j]W]a gž

cZZfjb['† X[Yg'Wf]h]WU'']bg][\hg'Xi f]b['gYbhYbW]b["

‡g'Wfi W]U''h\Uh'h\YgY'ghUhYa Ybhg'WUdhi fY'[Ybi]bY'Ya ch]cbg'UbX
dYfgcbU''bUffUh]j Ygž'g\YXX]b[''][\h'cb'h\Y'i b]ei Y'']ZY'cZ'h\Y
j]Wh]a "'K \]Y'7U`]Zcfb]U'Wci fhg'Xc'bc'hUWWdh'J]Wh]a '‡a dUWh
GhUhYa Ybhg'Xi Y'hc'WcbWfbg'UVci hidchYbh]U''V]UgYg']b'h\Y
Wci fhfcc a ž'h\Y'Zcfa i `Uh]cb'Zcf'DfY!GYbhYbW'‡a dUWh'GhUhYa Ybhg
\Ug'VYWca Y'U'Wf]h]WU''dUfh'cZ'gYbhYbW]b['X]gW gg]cbg'Y'gYk \YfYž
\Y`d]b['Ybgi fY'h\Uh'h\Y'j]Wh]a g'ghcfm]g'hc'X"

5h'h\Y'\YUfh'cZ'h\]g'hfU[YXm]g'h\Y'Wca a]ha Ybh'cZ'6Uffmg'ZUa]'m
UbX'Zf]YbXg'hc'_YYd'\]g'a Ya cfm'U`]j Y''5a]Xgh'h\Y]f'[f]Yž'h\Ym
ghUbX'i b]hYX']b'h\Y'ei Ygh'Zcf'† gh]Wž'YI dfYgg]b['U'XYd'gYbgY'cZ
'cgg'k \]Y'W]b[]b['hc'h\Y'\cdY'cZ'Z]bX]b['6Uffm'UbX'[]j]b['\]a
h\Y'X][b]hmicZ'U'dfcdYf'ZUfYk Y''"

8YhU]`g	
Cfh	7UdY'7cfU`ž@YY'7ci bhmž: `cf]XUž'I G5
Ei Y''Yb	<ul style="list-style-type: none">• k k k "Zcl (bck "Wca• W]h]nYbgU[U]bgh\ca]W]XY"cf[

6Ygi W\Yb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh