

: cfh'A mYfg'GhUbXg'I b]hYX. ' ; ccX'Hfci V`Y
'F U``m'< cbcfg'x\ b '@Yk]g

5Whj]ghg']b': cfh'A mYfg'[Uh\YfYX'cb'ž`m'+ž'&\$%) ž'hc'\cbcf
x\ b '@Yk]g'k]h\ 'U'fU``m'ZcW gYX'cb'j ch]b['f][\hg'UbX'Wj]W
Yb[U[Ya Ybh"



I "G" (%'UbX'7c`cb]U`6ci `Yj UfXž': cfh'A mYfgž': `cf]XUž'I G5`!
Cb'ž`m'+ž'&\$%) ž'UWhj]ghg']b': cfh'A mYfg'WJa Y'hc[Yh\Yf'Zcf'U
gd]f]hYX' ; ccX'Hfci V`Y 'fU``m'Uh'h\Y'Vi gm]bhYfgYW]cb'cZ'I "G" (%
UbX'7c`cb]U`6ci `Yj UfX""H\]g'[Uh\Yf]b['k Ugb h'† gh'UVci h'k Uj]b[
g][bg/'h'a Uf_YX'U'bUh]cb'U`XUmicZUWh]cb'\cbcf]b['h\Y`Y[UWmicZ
Wj]'f][\hg'YUXYf'x\ b '@Yk]gž'k \c'dUggYX'Uk Um'Zj Y'mYUfg'U[c"
5Wfcgg'h\Y'Wci bhfmž'ga]'Uf'WU`g'hc'UWh]cb'gci [\h'hc'UXXfYgg
dfYgg]b[']ggi Yg'gi W\ 'Ug'j ch]b['f][\hgž'h\Y'hfYUha Ybh'cZ
a Uf[]bU`nYX'Wca a i b]h]Ygž'UbX'W hg'hc'gcW]U`dfc[fUa g`]b_YX'hc
h\Y'Hfi a d'5Xa]b]ghfUh]cbž'**B Yk g!DfYgg'fYdcfhg"**

⇒': cfh'A mYfgž'cj Yf'&\$ \$'dUfh]WjdUbhg'hi fbYX'ci hž'Ya VcXm]b['U
Wca a i b]hmj]VY'Z``YX'k]h\ 'YbYf[m W\Ubh]b[ž'XUbW]b[ž'UbX

YbWci fU[]b['\cb_g'cZ'gi ddcfhZfca 'dUgg]b['WUfg"F]hU'8]GU'j cž'U
dfca]bYbh'cf[Ub]nYfž'ghfYggYX'h\Y'fU'mg']bhYbh'Ug'U'\YUfhZY'h
a Ya cf]U'hc'x\ b'@Yk]g'UbX'\]g'YbXi f]b['Z[\h'U[U]bgh'j chYf
gi ddfYgg]cb": YUf'cj Yf'h\Y'fc''VUW_cZ'f][\hg'UbX'gYfj]Wg
'cca YX'Uf[Y'Ua cb['UhhYbXYygž'k]h\ '?]a '@ck Yfm'Zfca ' ; Ycf[]U
Yl dfYgg]b['XYYd'WcbWfbg'Zcf'a Uf[]bU']nYX'[fci dg'k \]Y'i f[]b[
Yj YfmbY'hc'[Yh']bj c'j YX": Y'ck 'dUfh]WdUbhg'[_Y '@]gU'Dck Yfg
UbX'FcV]b' ; fYhn'hcc_'h\Y'W\UbW'hc'\][\][\h'\i a Ub'f][\hgž
WU''b['ci h'Uk a U_Yfg'Zcf'bch'UhhYbX]b['hc'h\Y]f'Wcbgh]hi Ybhg
bYYXg"

5 'GhUHYk]XY'A cj Ya Ybh

H\Y': cfh'A mYfg'fU'mik Ug'† gh'cbY'cZ'cj Yf') \$'Yj Ybhg'\Y'X'UWfcgg
: 'cf]XUž']bWi X]b['U'g][b]Z]WUbh'hi fbc i h]b'B Ud'Yg'k]h\ 'Ufci bX'%%\$
UhhYbXYyg''8Ygd]hY'VY]b['g]hi UhYX']b'U'WcbgYfj Uh]j Y'UFYUž
dfchYghYfg'bchYX'U'[fck]b['k]''b[bYgg'hc'di V']Wm'Yl dfYgg'h\Y]f
dc'h]WU''j]Yk g U'g][b'h\UhWj]]WYb[U[Ya Ybh']g'cb'h\Y'f]gY"
? Ufmb'9X]gcbž'j]W'W\U]f'cZ'h\Y '@YY'7ci bhm'8Ya cWfUh]Wdufhmž
U]a YX'hc'ZcghYf'cdYb'X]U'c[i Yg'UbX'Wca a i b]hm'fYVi]'X]b[ž
fY]bZcfW]b['h\Y']XYU'h\Uh'UWh]j]ga 'WUbi b]hY'X]j YfgY'j c]Wg"

A YUbK \]Yž'ch\Yf'W]h]Yg'k YfYb h'YZh'VY\]bX''H\Y''Y[UWmicZ'x\ b
@Yk]g'gdi ffYX'dfchYghg'UWfcgg'HYbbYggYYž']bWi X]b['a U'cf
XYa cbghfUh]cbg']b'B Ug\j]''Yž'A Ya d\]gž'UbX'? bcl j]''Y''H\YgY
Yj Ybhg'k YfY'cf[Ub]nYX'Vm'U'WcU'h]cb'_bck b'Zcf'dfYj]ci g'm
cfW\YghfUh]b['h\Y' Bc'?]b[g 'dfchYghgž'k \]W\ 'WUdhi fYX
bUh]cbk]XY'UhhYbh]cb''7ca a i b]hm'a Ya VYfg'k YfY'bch'† gh
fYa Ya VYf]b['@Yk]g/h\Ymik YfY'UWh]j Y'mdfca ch]b['Wcbh]bi YX
Wj]]WYb[U[Ya Ybhž'k]h\ 'XYa cbghfUh]cbg'fYZYWh]b['\]g'ZUa ci g
]bj]hUh]cb'hc'WfYUhY' [ccX'hfci V'Y bcb!j]c'Ybh'UWh]cbg'h\Uh
W\U''Yb[Y']b† gh]Wž'Ug'HYbbYggYUb'\][\][\hg"

5 'B Uh]c bU'8 Um'c Z'5 Wh]c b

5Wfcgg'h\Y'Wci bhfmž'a cfY'h\Ub'%ž*\$ \$'dfchYghg'hcc_'d'UW'cb'h\]g
g][b]Z]WUbh'XUmž'k]h\ 'Yj Ybhg'W\UfUWhYf]nYX'Vm'dck YfZi ''g][bg'UbX
ghfcb['ghUhYa Ybhg'cddcg]b['h\Y'W ffYbh'UXa]b]ghfUh]cb g

dc`jWjYg" ð`A UfmUbXž`Yj Ybhg`j_Y` ; ccX`Hfci V`Y`@j Yg`C b
[Uh\YfYX`dUfhjWjdUbhg`\cbcf]b[`@Yk]g`k \]`Y`gdYU_]b[`ci h`U[U]bgh
dYfWj]j YX`UhhUW_g`cb`Wj] j`UbX`\i a Ub`f][\hg" A Ubmž`gi W\`Ug
Gi nUbbY` ; fUWž`XfYk`]bgd]fUh]cb`Zfca` `@Yk]g`Wca a]ha Ybh`hc
↑ gh]Wž`k]h\`a YggU[Yg`Uh`h\Y`fU`]Yg`Ya d\Ug]n]b[`h\Y`bYfYX`Zcf
Wj] jWfYgdcbg]V]]hm`UbX`fYg]ghUbW`U[U]bgh`Ui hcWfUWmž`Ug`fYdcfhYX
Vm`76G`BYk`g"

K \Uh`ghUbXg`ci h`Zfca` U`h\YgY`Yj Ybhg`j]g`U`dfcZci bX`Wc`YWh]j Y
mYUfb]b[`Zcf`W\Ub[Y`UbX`↑ gh]W`"5g`Wca a i b]h]Yg`UWfcgg`h\Y
bUh]cb`fU`m]b`fYa Ya VfUbW`cZ`x\`b`@Yk]gž`h\Ym`Xc`gc`k]h\`U
fYgc`j Y`h\Uh`a]ffcfg`\]g`Y[UWm U`Wca a]ha Ybh`hc`Z][\h`Zcf`Wj] j`
f][\hg`UbX`Y`Yj UhY`a Uf[]bU`nYX`j c]Wg`"H\YfY`g`U`Wf`fU]b
ghfYb[h\`b`Wca]b[`hc[Yh\Yfž`UbX`h\YgY`dfchYghgž`gdUbb]b[`Zfca
: cfh`A mYfg`hc`B Ug\j]`Y`UbX`VYmc`bXž`YWc`h\Uh`ghfYb[h\`" ð`h\Y
gd]f]h`cZ` ; ccX`Hfci V`Yž`k`Y`a cj`Y`Zcfk UfXž`Yj Yf`fYgc`i hY`b`ci f
di fgi]h`cZ`↑ gh]W`"

8 YhU]`g	
C fh	I "G" (%UbX`7c`cb]U`6ci`Yj UfXž: cfh`A mYfgž : `cf]XUž`I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "bYk`g!dfYgg"Wca• k k k "hYbbYggYUb"Wca• k k k "Wgbyk`g"Wca

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb`bYh