



cfh'A mYfgž'l G5'!'H\Y'6cghcb'FYX'Gcl'UfY'bUj][Uh]b['U'fcW_m ghfYhW\ž'cg]b['Z]jY'WcbgYW'h]jY'[Ua Yg'UbX'g\ck WUg]b['U'fYWcfXh\Uh'YUjYg'aiW\hc'VY'XYg]fYX'Uh'&+!'%"'5a]X'h\]g'hifVi YbW\ž cbY'bUa Y'\Ug'f]gYb'hc'h\Y'ZcfYZfcbh'cZ'X]gW'gg]cbg'k]h\]b'h\Y cf[Ub]nUh]cb.'Fca Ub'5bh\cbm"'7cbg]XYfYX'h\Y'Wfck b'YkY'Ua cb['FYX'Gcl'dfcgdYWhgž'5bh\cbmg']a dfYgg]jY'ghUh]gh]Wg']b Hf]d`Y!5'K cfWYghYf\UjY'Zc``ckYfg'Vinn]b['k]h\'Ubh]W]dUh]cb UVcih'U'dchYbh]U``WU``!id"

\][\`][\hg`\]g`WUdUV]`]hm`hc`a U_Y`Ub`]bghUbh`]a dUWh"`5\WWcfX]b[`hc`A chcfWhWY`Gdcfhgž'h\]g`dUfh]W``Uf`\ca Y`fi b`fUb_g`Ua cb[`h\Yh\]fX``cb[Ygh`hfU\\YX`\Vm`GhUh\\Ugh`]b`a]bcf``YU[iY`\]ghcfm`g]b\\\&\$&\"

H\Y 7ca]b[7\Ub[Yg

5g'h\Y'FYX'Gcl'gYUfW\Zcf'Ubgk Yfgž'h\Ym'ZUW'U'X]`Ya a UfY[UfX]b['fcghYf'UX'i gha Ybhg"'H\Y'dfYggi fY']g'a ci bh]b['ž YgdYW]U``m'k]h\'h\Y'hYUa'-")'[Ua Yg'VY\]bX'X]j]g]cbU```YUXYfg UbX'ghfi [[`]b['hc'Z]bX'a ca Ybhi a "'5a cb['h\cgY'i bXYf'gWfi h]bm]g'?f]gh]Ub'7Ua dVY``ž'k \c'\Ug'ZU`hYfYX'Vch\'cZZYbg]j Y`m'UbX XYZYbg]j Y`m'g]bW'\]g'dfca]g]b['ghUfh'Ug'h\Y'5@'Fcc_]Y'cZ'h\Y A cbh\"'7f]h]Wg'Uf[i Y'7Ua dVY`` g'gk]Zh'f]gY'hc'h\Y'a U'cfg'a][\h\Uj Y'Wca Y'hcc'YUf`mž'Wcbhf]Vi h]b['hc'\]g'XYW]bY''Gca Y'dfcdcgYX h\Uh'U'Wca d'YhY'fYg\i ZZ]b['Wci 'X'WfYUhY'gdUW'Zcf'5bh\cbm'k\]'Ygh]``a U]bhU]b]b['hYUa '\Ufa cbm'

A UbU[Yf'5`YI '7cfU'fYa U]bg'Wca a]hhYX'hc'7Ua dVY``Vi h
UW_bck `YX[Yg'h\Y']bWfYUg]b['WU``g'Zcf'W\Ub[Y"'H\YfY g'U'fYU`
hYbg]cb'UVci h'k \Yh\Yf'hc'Zcf[Y'U\YUX'k]h\'5bh\cbm'cf'\c`X
ghYUXm'k]h\'h\Y'W'ffYbh'`]bYi d'h\Uh']bWi XYg'ci hZ]Y`XYfg'*JffYb
8i fUbž'7YXXUbbY'FUZUY`Už'UbX'K]`mYf'5VfYi "'H\Y'hYUa g
XYW]g]cb!a U_]b['bck'fYj c`j Yg'Ufci bX'VU`UbW]b['h\Y'i f[YbWm'ZcfdYfZcfa UbW']a dfcj Ya Ybh'k]h\'h\Y'XYj Y`cda Ybh'cZ'mci b[
hU`Ybh'''7ci `X'5bh\cbmg'g_]``gYh'VY'h\Y'gdUf_'h\Uh'][b]hYg'U
hi fbUfci bX3

DfcgdYWh'Dck Yf'D`Um

5hr'i ghr'&%'mY Ufgrc'XžrFca Ubr'5bh\cbm'\c'XgrU'VUhh]b[rUj YfU[YrcZ"', žrUbrcb!VUgYrdYfWYbhU[YrcZ"', \$žrUbXrUrg`i []b[rdYfWYbhU[YcZ"], &, rUWfcggr(-r[Ua Ygrh\]grgYUgcbžra U_]b[r\]a rdfUWh]WU``mrUbUhi fU`rZ]hrZcfrh\YrA U'cfr@YU[i Yg"'<Y'`YUXgrHf]d`Y!5r]brVUffY`gk]h\r&+rUbXrVcUghgrUbrUj YfU[YrYI]hrj Y`cW]hmrcZr-) ") rad\"rH\]g__]bXrcZrdYfZcfa UbWYr\Ugr`YXra UbmrhcrgdYWr`UhYrUVci hr\ck rh\YFYXrGcIra][\hr]bhY[fUhYr\]a r]bhcrh\Y]frghfi [[`]b[r`]bYi d"

±0.h\]g`Yj c`j]b[`gW\bUf]cž'h\Y`FYX`Gcl `\Uj Y`Yj Yb`Wcbg]XYfYX
a cj]b[`FUZUY``8 Yj Yfg`hc`Z]fgh`VUgY`hc`cdYb`i d`XYg][bUhYX`\]hhYf
UbX`ci hZ]Y`X`cddcfhi b]h]Yg`Zcf`5bh\cbm"·5`h\ci [\`8 Yj Yfg`k Ug
]b]h]U``m`\Yg]hUbh`UVci h`gk]hW\]b[`dcg]h]cbgž`\Y`a][\h`VY`k]``]b[`hc
a U_Y`h\]g`gUWf]Z]WV`hc`gi ddcfh`h\Y`hYUa g`gi WW\gg"`A YUbk \]`Yž
h\Y`FYX`Gcl `UfY`[fUdd`]b[`k]h\`h\Y`Wca d`Yl]hm`cZ`U``]bYi d`h\Uh
U`fYUXm`]bWi XYg`YghUV`]g\YX``YZh!\UbXYX`\]hhYfg`UbX`h\Y``cb[!
hYfa `WcbhfUWh`cZ`FUZUY`U"

± XYYXž'h\Y'a] I 'cZ'mci b['hU`Ybh'UbX']bbcj Uh]j Y'ghfUhY[]Yg'Wci `X VY'¹ gh'k \Uh'h\Y'6cghcb'FYX'GcI 'bYYX'hc'g\]Zh'h\Y]f'Zcfhi bYg" 5 ZhYf'U``ž']h g'WYUf'h\Uh'5bh\cbm']g'bch'¹ gh'U'dfcgdYWh/'\Y'Wci `X j Yfm'k Y``VY'U'WUhU`mgh'Zcf'W\Ub[Y"

8YhU]`g	
Cfh	:cfh'A mYfgž'l G5
EiY``Yb	a chcfWmWYgdcfhg"bYh
	• k k k "a `V"Wca
	• k k k "VW ggd c f hg"V√c a

6Ygi WXYb G]Y i bg Ui Z a Y]b!k]Yb bYh