5bbU!A Uf]U˙N]a a Yfa Ubb˙H\f]j Yg˙]b
A U``cfWU.˙5˙8fYUa˙7ca Yg˙Hfi Y˚

5bbU!A Uf]U˙N]a a Ubbž˙A U``cfWU/¸˙$'-/g˙a i g]WghUfž
Ya VfUWg˙W\Ub[Y˙Ug˙g\Y``YUj Yg˙6]Yf_Òb][˙Zcf˙A Y[UdUf_ž
VU`UbW]b[˙WUfYYf˙UbX˙ZUa ]`m"

A U``cfWUž˙GdUb]Yb˙!⊣b˙U˙j]VfUbh˙hk ]gh˙Zcf˙h\Y˙A U``cfWU˙a i g]W
gWbYž˙5bbU!A Uf]U˙N]a a Yfa Ubb˙\Ug˙g\UfYX˙\Yf˙\YUfhZY˙h
⌒ci fbYm˙UbX˙i dWca]b[˙W\Ub[Yg˙h\Uh˙dfca]gY˙hc˙fYg\UdY˙\Yf
WUfYYf"˙5h˙*ž˙h\]g˙VY⌒cj YX˙g]b[Yf˙\Ug˙WUdh]j UhYX˙Ui X]YbWg˙Zcf
hk c˙XYWUXYgž˙UbX˙bck ˙g\Y˙Yl dfYggYg˙h\Uh˙g\Y˙]g˙hfi `m˙`]j]b[˙\Yf
XfYUa "˙⊣b˙U˙fYWWbh]˙bhYfj]Yk ˙k]h\˙F H@žN]a a Yfa Ubb˙fYZYWhYX
cb˙\Yf˙Vi gm˙]ZYghmˢk \]W\˙cZhYb˙_YYdg˙\Yf˙Uk Um˙Zfca ˙\ca Yž
X]j]b[˙]bhc˙h\Y˙ZYgh]j Y˙gd]f]h˙c˙Z˙A U``cfWU˙k \YfY˙g\Y˙ZYY`g˙a cgh
U`]j YžghUh]b[ž˙⌐=`]j Y˙a m˙XfYUa˙⌐fl_ghU"XYŁ"

K \]`Y˙⌒[ [`]b[˙\Yf˙fYgdcbg]V]`]h]Yg˙Ug˙U˙a ch\Yf˙cZ˙hk cž˙5bbU!
A Uf]U˙]bXg˙⌒cm]b˙\Yf˙dUW_YX˙dYfZcfa UbW˙WU`YbXUfžgYY]b[˙]h˙Ug
h\Y˙fYU]nUh]cb˙cZ˙cj Yf˙%ž$$$˙XfYUa g"⊣g˙WYUf˙h\Uh˙h\Y˙gi ddcfh

Zfca `\Yf ZUbg k \c g]b[ `\Yf WUhW\ m hi bYg i bXYf h\Y A U``cfWUb gi b Zi Y g \Yf dUgg]cb" 5XX]h]cbU``m g\Y WUf]Z]YX h\Uh g\Y fYa U]bg cb Ua]WUV`Y hYfa g k ]h\ h\Y 6]Yf_Òb][ jYbi Yž k \YfY g\Y dYfZcfa YX Zcf Ub `a dfYgg]jY %(mYUfgž bch]b[ž =\Uj Y bc WcbZ`]Wh k ]h\ h\Ya "< ck Yj Yfž]b Ub i bYl dYWhYX a cj Yž g\Y Ubbci bWYX \Yf XYdUfhi fY Zfca 6]Yf_Òb][ hc Ya VfUWY U bYk VY[ ]bb]b[ Uh A Y[ UdUf žU g\]Zh h\Uh k Ugb hd`UbbYX Vi h i h\]a UhY`m ZYY`g f][\h Zcf \Yf ffgWX`U[Yf"XYŁ"

7\ Ub[Yg cb h\Y <cf]ncb

H\Y fYWWbh UX ́gha Ybhg]b \Yf dYfZcfa UbWW gW\YXi `Y \Uj Y Vfci [ \hUVci h gca Y bchUV`Y W\Ub[Yg" 5bbU!A Uf]U fYj YU`YX h\Uh \Yf g\ck h]a Yg Uh 6]Yf_Òb][ k YfY di g\YX Zfca h\Y dcdi `Uf YUf`m Yj Yb]b[g cthg hc a]Xb][\hž k \]WW X]X bchZ]hk Y``k ]h\ \Yf ZUa ]`m Wca a ]ha Ybhg" 7cbgYei Ybhmž g\Y k ]``hU_Y U VfYUh\Yf Zfca dYfZcfa]b[ ]b h\YfY]b &$&(žU``ck]b[\Yf hc ZcWi g cb \Yf ZUa]`m UbX ch\Yf j Ybhi fYg" H\]g XYW]g]cb ]g XYYa YX i bXYfghUbXUV`Yž [ ]j Yb \Yf `cb[ !ghUbX]b[ XYX]WUh]cb hc h\Y j Ybi Y g]bWW &$$, fgWX`U[YfnY]`Y"XYŁ"

5XX]b[hc \Yf UWWc`UXYgžN]a m Yfa Ubb `k Ug fYWc[b]nYX Uh h\Y %* h\ 6U``Yfm Ubb 5k UfXgžW\Y YVfUhYX Ug h\Y CgWUf `cZ A U``cfWU ghUfg" G\Y YUfbYX Ub Uk UfX]b h\Y 7i h \]hg WUhY[cfmžZi fh\Yf gc`]X]Zm]b[ \Yf ghUhi g ]b h\Y ]bXi ghfm" H\Y Uk UfXg WYfYa cbm \][ \`][\hYX j Uf]ci g hU`Ybhg k ]h\]b h\Y fYU`a cZ A U``cfWU g a i g]Wž k ]h\ C`]j Yf XYJ ]``Y hU_]b[\ca Y h\Y h]h`Y cZ <]h DfcXi WYf cZ h\Y MYUf UbX BUbWm fUbW_k ]bb]b[ Zcf 6Ygh @]j Y G\ck : Ya U`Y fgWX`U[Yf"XYŁ"

5 6f][\h: i hi fY

5g h\Y A U``cfWU gWWbY Wcbh]bi Yg hc Yj c`j YU`cb[g]XY h\]g fUbgZcfa Uh]cbgž]bWi X]b[fYbcj Uh]cbg Uh Vch\ 6]Yf_Òb][UbX A Y[UdUf žh\YfY gYYa g hc VY Ub Yl W]h]b[Uha cgd\YfY Uk U]h]b[Vch\ Ufh]ghg UbX ZUbg U]_Y" 5bbU!A Uf]U g ZUbg WUb `cc_ Zcfk UfX hc \Yf Zi hi fY dYfZcfa UbWWg Uh A Y[ UdUf žk \YfY \Yf j ]VfUbh gd]f]h UbX Yb[ U[ ]b[ dfYgYbWW UfY gi fY hc _YYd h\Y dUfhm U`]j Y" K]h\ h\Y

Yjc`ih]cb cZ \Yf WUfYYf UbX U gi ddcfh]j Y ZUbVUgYž 5bbU! A Uf]U
N]a a Yfa Ubb Wcbh]bi Yg hc h\f]j Y]b h\Y XmbUa]Wk cf`X cZ
A U``cfWU a i g]Wž Vf]b[ ]b[bYk YldYf]YbWg hc \Yf Ui X]YbWW Ug
g\Y Ya VUf_g cb h\]g bYk WXUdhYf]b \Yf a i g]W cˆi fbYm"

8YhU]`g	
Cfh	A U``cfWUž GdUb]Yb
Ei Y``Yb	• k k k "_ghU"XY • k k k "gWX `U[ Yf"XY • gWX `U[YfnY]`Y"XY

6Ygi WX Yb G]Y i bg Ui Z. a Y]b!k]Yb"bYh