

DUGWŁ 7ci bhm' , \$' - /g'; Ua Y 7\Ub[Yf.
BYk 'A UbU[Ya Ybh'Zcf'K]fY[fUgg'Gdcfhg
7Ua di g

DUGWŁ 7ci bhmigY`YWhg'G: 7'hc'a UbU[Y'K]fY[fUgg'F UbWŁ
Gdcfhg'7Ua di gžYb\UbW]b['gdcfhg'Yj Ybhg'UbX'WŁa a i b]hm
]a dUWh'ghUfh]b['5i [i gh'&\$&' "



K]fY[fUgg'F UbWŁ 'Gdcfhg'7Ua di gž'K Yg`Ym'7\UdY`ž'DUGWŁ
7ci bhmž': `cf]XUž'I G5'!'DUGWŁ 7ci bhm]g'ghYdd]b['i d']hg'[Ua Y
k]h\ 'U'žfYg\ 'a UbU[Ya Ybh'ghfUhy[m'Uh'h\Y'K]fY[fUgg'F UbWŁ
Gdcfhg'7Ua di gž'U'a cj Y'h\Uh'dfca]gYg'hc'fY↑j YbUhy'h\]g
- , ž\$\$\$!gei UfY!Zcch'ZUW]`]hm": c`ck]b['U'fcW_midUhWŁ'i bXYf'h\Y
dfYj]ci g'cdYfUhcž'F 588Gdcfhgž'k \]WŁ'W'`a]bUhyX']b'U'WŁghm
WŁbhfUWh'hYfa]bUh]cbž'DUGWŁ 7ci bhm]g'Ya VfUW]b['U'bYk 'YfU'k]h\
Gdcfhg': UW]`h]Yg'7ca dUb]Yg'fG: 7'U'h'h\Y`h\Y'a "H\Y'XYW]g]cbž
a UXY'VmU'(!%j chY'cb'÷ bY'%+ž&\$&' žfYZYWhg'h\Y'WŁi bhm g
XYg]fY'Zcf'VYhYf'a UbU[Ya Ybh'UbX']a dfcj YX'gYfj]WŁ'XY`j YfmiUh
h\Y'gdcfhg'j Ybi Y"

H\]g`bYk`a UbU[Ya YbhXYU`ž`U`%\$!mYUf`U[fYYa Ybh`k]h\`G: 7ž
a YUbg`h\Y`7`YUfk UhYf!VUgYX`Wċa dUbm`k]``bck`a UbU[Y`U``
UgdYWhg`cZ`h\Y`WUa di gž`Wċj Yf]b[`fYj Ybi Yg`UbX`YI dYbgYg`Ug`cZ
5i [i gh`%ž`&\$&' ``DUgWċ`7ci bhm]g`U``gYh`hc`]bj Ygh`U`gi VghUbh]U`
]b]h]U`Wċa a]ha Ybh`cZ`+) \$ž\$`\$`hc`Wċj Yf`g\`cfhZU``g`UbX`]a dfcj Y
ZUW]`]hmWċbX]h]cbgžk]h\` \`cdYg`cZ`fYWċi d]b[`h\cgY`Wċghg`k]h\]b
Zj Y`mYUfgž`UWċfX]b[`hc`7cbgi Y`c`GUbW\Ynž`h\Y`Wċi bhm`g`hci f]ga
XYdi hm`X]fYWċf`H\Y`Z`bX]b[ž`Wċa]b[`Zfca`Hci f]gh`8Yj Y`cda Ybh
HUI`Xc``Ufgž`k]``df]a Uf]`mVY`U``cWUhYX`Zcf`fYgi fZUW]b[`]bXccf
Wċi fhg"

GWċdY`Zcf`; fck h\

K]h\`c] Yf`%(`a]``]cb`j]g]hcf`g`Ugh`mYUf`UbX`YI dYWhUh]cbg`hc
YI W\YX`h\Uh`bi a VYf`h\]g`mYUfž`h\Y`gdcfhg`WUa di g`]g`cb`U`fc````h
cdYbYX`]hg`Xccfg`]b`&\$&\$ž`U]a]b[`hc`UhhfUWh`Y`]hY`Wċa dYh]h]cbg
UbX`gdcfhg`hU`Ybh`Zfca`U``WċfbYfg`cZ`h\Y`[`cVY``6Ug_YhVU``ž
j c``YmVU``ž`W\Yf`YUX]b[ž`UbX`[ma bUgh]Wg`UfY`↑ gh`U`ZYk`cZ`h\Y
UWh]j]h]Yg`\`cghYX`]b`h\]g`W`hh]b[!YX[Y`ZUW]`]hmž`k \]W\`]bWi XYg
Y][`h`VUg_YhVU``Wċi fhg`cf`%*`j c``YmVU``Wċi fhg`UbX`Zj Y
a i`h]di fdcgY`Z]Y`Xg``5g`dUfh`cZ`h\Y`a UbU[Ya Ybh`U[fYYa Ybhž`G: 7
\Ug`d`YX[YX`hc`[YbYfUhY`Uh`YUgh` \$ž\$`\$`fcc`a`b][`h`g`Ubbi U``mž`U
g][`b]Z]WUbh`YUd`Zfca`h\Y`&%ž\$`\$`fYWċfXYX`h\Y`dfYj]ci g`mYUf"

Ci f`U]a`]g`hc`a U_Y`h\]g`ZUW]`]hm`U`VYUWċb`Zcf`gdcfhg`hci f]ga ž
gU]X`5XUa`H\ca Ugž`9I YW`h]j Y`8]fYWċf`cZ: `cf]XU`g`Gdcfhg`7cUgh"
D`Ubg`UfY`U`fYUXmi bXYfk Um`Zcf`UXX]h]cbU`a i`h]di fdcgY`Z]Y`Xgž
Zi fh\Yf]b[`h\Y`Wċi bhm`g`Wċa a]ha Ybh`hc`Vc`ghYf]b[`]hg`fYdi hUh]cb
Ug`U`dfYa`]Yf`gdcfhg`XYgh]bUh]cb``@cWU`WċUW\Ygž`dUfYbhgž`UbX
mci b[`Uh\`YhYg`YW\c`h\]g`Ybh\i`g]Uga ž`Ug`a Ubm`ZJa`]Yg`\Uj Y
fY`cWUhYX`hc`DUgWċ`7ci bhm`gdYW]Z]WU``m`Zcf`h\Y`gdcfhg
cddcfhi b]h]Yg`Uj U]`UV`Yž`]bWi X]b[`bchUV`Y`gi W\Ygg`]b
W\Yf`YUX]b[`Wċa dYh]h]cbg"

5XXfYgg]b[`7cbWfbg

K \]Y`h\Y`cdh]a]ga`gi ffc`i bX]b[`G: 7`g`Uddc]bha Ybh`]g`dU`dUV`Yž
bch`Yj Yfmc`bY`g`g]b[]b[`h\Y`gUa Y`hi bY``8]ghf]Wh)`7ca`a]gg]cbYf

ΔUW_ 'A Uf]Ubcž'h\Y`'cbY`X]ggYbh]b['j c]WV`]b`h\Y`j chYž'fU]gYX
YmYVfck g'cj Yf'h\Y`V]XX]b['dfcW'gg'UbX`Ya d\Ug]nYX`h\Y`W'h]WU`
]ggi Y`cZ'dUf_]b['Uj U]'UV]'hm'' K Y`bYYX`hc`UXXfYgg'h\]g`VYZcfY
a cj]b['Zcfk UfXž` \Y`]bX]WUhYXž'i f[]b['U`ZYUg]V]'hmighi Xmi'h\Uh'k]`
UXXfYgg'dUf_]b['gc`i h]cbg`k]h\]b`g]l` 'a`cbh\g"

H\Y`bYk` 'a`UbU[Ya Ybh'U[fYYa Ybh']g`XYg][bYX`hc`U`Yj]UhY
dfYj]ci g']ggi Ygž'k]h\`G: 7`VY]b['h\Y`cb`micdYfUhc'f`hc`]bWi XY
dUf_]b['gc`i h]cbg`]b`]hg'dfcdcgU`"? Uh\m'DYUfgcbž'Ugg]ghUbh'Wci bhm
UXa`]b]ghfUhc'fž`\Ug`fYUggi fYX`h\Y`Wca`a`i`b]hmi'h\Uh'h\Y`dUf_]b[
WcbWf'b`]g`cb`h\Y]f'fUXUfž'UbX`h\Ymi'UfY`Wca`a`]hYX`hc`fYgc`j]b['jh
gk]Zh'm"

9Wcbca]WDYfgdYWh]j Yg

H\YfY g'a`cfY`hc`h\Y`ghcfmi'h\Ub`'† gh'U'a`UbU[Ya Ybh'W\Ub[Y`"H\Y
YWcbca]W]a`dUWh'cZ'gdcfhg`ZUW`]h]Yg`\Ug`VYWca`Y`U`\ch'hc'd]Wž'k]h\
UbU`mghg`XYVUh]b['h\Y`VYbYZ]hg'h\Uh'gi W\`j`Ybi Yg`Vf]b['hc`'cWU`
YWcbca]Yg`"K` \]`Y`gca`Y`ghi X]Yg`WUgh'Xci Vh'cb`h\Y`]XYU`h\Uh
ghUX]i`a`g`UWh'Ug[Ybi]bY`YWcbca]WWUhU`mghgž'DUgWc`7ci bhm g
ghfUhY[]WXYW]g]cbg`gYYa`'U]a`YX`gei UfY`mi'Uh'W\Ub[]b['h\Uh
bUffUh]j Y`"ΔXYdYbXYbh'ghi X]Yg`gi [[Ygh'h\Uh'bYk`'gdcfhg`ZUW`]h]Yg
WUb`fYgi`h]b`dcg]h]j Y`YWcbca]Wci hWca`Ygž']bWi X]b['bWfYUgYX
hci f]ga`'UbX`fYj Ybi Y`[YbYfUh]cb`"H\Y`K`]fY[fUgg`F`UbW\`Gdcfhg
7Ua`di g]g'dcg]h]cb]b[']hgY`Z`hc`VY`U`j]hU`d]YW`'cZ'h\]g'di nn`Y"

5g'h\Y`gdcfhg`'UbXgWUdY`Wcbh]bi Yg`hc`Yj`c`j`Yž'ei Ygh]cbg`fYa`U]b
UVci h'h\Y`'cb[!hYfa`'YWcbca]WVYbYZ]hg`UbX`k` \Yh\Yf'hU`dUmYf
Xc`Ufg`k]`m]Y`X`hUb[]V`Y`fYhi`fbg`"<ck Yj Yfž'cbY`h\]b['g`WYUf.
k]h\`G: 7`Uh'h\Y`\Y`a`'UbX`U`Wca`a`i`b]hmi'YU[Yf`hc`Ya`VfUW`'U
fYj]hU`]nYX`gdcfhg`Ybj]fcba Ybhž'DUgWc`7ci bhm]g'di hh]b[']hg`VYgh
ZcchZcfk UfX`]b`h\Y`'ci`fbYmi`U\YUX"

: cf`Zi fh\Yf`XYhU]gž'mci`'WUb`fYUX`a`cfY`Uh`**HUa`dU`6Um'H]a`Ygž`
6Um`B`Yk`g`'-ž'UbX`5WUXYa`]U`"YXi`"**

8YhU]`g	
Cfh	K]fY[fUgg`F UbW\`Gdcfhg`7Ua di gž`K Yg`Ym 7\UdY`ž`DUgWċ`7ci bhmž: `cf]XUž`I G5
E i Y`Yb	<ul style="list-style-type: none">• k k k "hUa dUVUm"Wċa• VUmbYk g- "Wċa• k k k "UWUXYa]U"YXi

6Ygi W\Yb`G]Y`i bg`Ui Z. `a Y]b!k]Yb"bYh