HfU[ ]W8]gWcjYfm A]gg]b[BYk Dcfh F]WXYm 6cm: ci bX 8YUX Uh *

5 *!mYUf!c`X Vcmž 7cfm 7\YghYfž k Ug Zci bX XYUX]b DUgWc
7ci bhm UZhYf [c]b[a]gg]b[/h\Y]bjYgh][Uh]cb]g cb[c]b["

, $$$ Fcgg @UbYž BYk Dcfh F]WXYmž: `cf]XUž I G5 !5 hfU[ ]W
Wci X \Ug gYhh YX cj Yf DUgWc 7ci bhmž: `cf]XUž Zc``ck]b[h\Y [f]a
X]gWcjYfm cZ U *!mYUf!c`X Vcmž 7cfm 7\YghYfž k \c`k Ug fYdcfhYX
a]gg]b[UbX `UhYf Zci bX XYW UgYX" H\]g \YUfh!k fYbW]b[
g]hi Uh]cb i bZc`XYX UZhYf U ZfUbh]WgYUfW VY[Ub cb H\i fgXUm
b][\h k \Yb 7cfmg ZUa]`mfYdcfhYX \]a a]gg]b[Zfca h\Y, $$$
V`cW_cZ Fcgg @UbY ]b BYk Dcfh F]WXYm" H\Y U`Ufa g k YfY fU]gYX
gk]Zh`mž UbX h\Y: `cf]XU 8YdUfha Ybh cZ @Uk 9bZcfWa Ybh]ggi YX U
A]gg]b[7\]`X 5`Yfh gccb UZhYf"6Um BYk g - fYdcfhg h\Uh 7cfm k Ug
`Ugh gYYb Ufci bX, .() d"a "cb ⇥ `m %$ž WUi g]b[k]XYgdfYUX
WcbWfb]b h\Y Wca a i b]hm"

H\Y gYUfW Zcf 7cfm WcbWi XYX hfU[ ]WU``m k \Yb h\Y DUgWc 7ci bhm

G\Yf]ZZ g C ZZ]W W cbZ]fa YX cb : f]XUm h\Uh h\Y \UX VYYb Zci bX
XYUX" 8YhU g gi ffci bX]b[\]g XYUh\ fYa U]b a i f_mž Ug
Ui h\cf]h]Yg cbh]bi Y h\Y]f]bj Ygh][Uh]cb]bhc k \Uh YX hc h\]g
XYj UghUh]b[Yj Ybh" H\Y g\Yf]ZZ g cZZ]W W\Ug Yl dfYggYX YYd
WcbXc YbWg hc Vch\ 7cfg ZUa]`m UbX Zf]YbXg Xi f]b[h\]g
gcffck Zi `h]a YžfY]hYfUh]b[h\Uh h\Y]f]bj Ygh][Uh]cb g cb[c]b[ž
k]h\ bc ch\Yf]bZcfa Uh]cb fY`YUgYX Ug cZ mYh": cl '%' BYk g U`gc
\][\`][\hYX h\Y Wca a i b]hmg g\cW_ UbX \YUfhVfYU_žYa d\Ug]n]b[
h\Y ei Ygh]cbg h\Uh`]b[Yf]b h\Y U]f"

5 7ca a i b]hm]b A ci fb]b[

7cfm 7\YghYf k Ug XYgWf]VYX Ug U ga U``Vcmž a YUgi f]b[UVci h'
ZYYh hU``UbX k Y][\]b[Uddfcl]a UhY`m ($ dci bXgžk ]h\ V`cbXY
\U]f UbX Vfck b YmYg" 5g h\Y bYk g cZ\]g dUgg]b[f]dd`YX h\fci [\
BYk Dcfh F]W Ymž]h gdUf_YX Ub cj Yfk \Y`a]b[fYgdcbgY cZ
gma dUh\m UbX WcbWYfb Zfca fYg]XYbhg" H\Y Wca a i b]hm \Ug
fU``]YX hc[Yh\Yfž cZZYf]b[gi ddcfh hc h\Y 7\YghYf ZUa]`m k \]`Y
[fUdd`]b[ k ]h\ h\Y `cgg cZ U mci b[`]ZY hU_Yb hcc gccb"

K]h\ h\Y]bj Ygh][Uh]cb gh]``i bZc`X]b[ žh\YfY ]g U dU`dUV`Y gYbgY cZ
i f[YbWm hc i bWcj Yf h\Y W]fW`a ghUbWYg h\Uh `YX hc h\]g
\YUfhVfYU_]b[WcbW`i g]cb" H\Y DUgWc 7ci bhm G\Yf]ZZ g C ZZ]W Y
Wcbh]bi Yg hc i f[Y UbmcbY k]h\ ]bZcfa Uh]cb fY[UfX]b[7cfmg
X]gUddYUfUbWY cf h\Y Yj Ybhg gi ffci bX]b[ ]h hc Wca Y Zcfk UfX"
H\Y [fUj]hm cZ h\]g]bW]XYbh i bXYfgWcfYg \ck dfYW]ci g UbX
ZfU[ ]`Y `]ZY WUb hfi `m VY" 5g h\Y XUmg dUggž h\ci [\hg UbX dfUmYfg
dci f]b Zcf h\Y 7\YghYf ZUa]`mžfYa]bX]b[Yj YfmcbY h\Uh]b h]a Yg
cZ hfU[YXmžhc[Yh\YfbYgg cZhYb Vf]b[g `][\h]b XUf_bYgg"

@cc_]b[5\YUX

H\Y Wca a i b]hm g XYhYfa]bYX hc ghUbX ghfcb[Xi f]b[h\]g
X]ZZ]W `h dYf]cXžZcghYf]b[Wcbb YWh]cbg UbX gi ddcfh k \YfY]h]g
a cgh bYYXYX" 5g]bj Ygh][Uhcfg k cf_ h]fY`Ygg`m hc [Uh\Yf a cfY
]bZcfa Uh]cbžfYg]XYbhg \c`X cbhc \cdY h\Uh Ubgk Yfg k]``gccb
Ya Yf[Y" : cf bck žh\Ym fYa Ya VYf 7cfm 7\YghYfžU Vf][\h`][\h
k \cgY dfYgYbWYžh\ci [\ Vf]YZž`YZh U dfcZci bX]a dUWh cb h\cgY

w \c˙_bYk ˙\]a "

8 YhU]`g	
C fh	¸ $$$˙Fcgg˙@UbYž˙BYk ˙Dcfh˙F]WXYmž˙: ˙cf]XUž
	I G5
E i Y``Yb	• VUmbYk g-˙"WÅca
	• k k k ˙"Zcl %'˙ bYk g˙"WÅca

6Ygi WÅYb ˙G]Y ˙i bg˙Ui Z˙˙a Y]b!k]Yb˙"bYh