8 Uj]X `c``m 7Ub `U: cfa Yf F Ydi V`]WUb GUj Y : `cf]XU g ; i VYfbUhcf]U`F UWY3

: cfa Yf F Yd" 8 Uj]X `c``m Ubbci bWg `\]g `&$&* `[ i VYfbUhcf]U` V]X `Ug `U `8 Ya cWfUhž Zc W g]b[ `cb `: `cf]XU/ ˛ $' - /g UZZcfXUV]`]hm Wf]g]g `Ua]Xgh`dc`]h]WU` g\]Zhg"

D]bY``Ug 7ci bhmž: `cf]XUž I G5 ! 8 Uj ]X `c``mž h\Y Zcfa Yf I "G" F YdfYgYbhUh]j Y Zcfa HUa dU 6Už]g cZZ]W]U``m h\fck ]b[ `\]g `\Uh ]b h\Y f]b[ Zcf h\Y : `cf]XU `[ i VYfbUhcf]U` fUWY `]b `&$&* " A U_]b[ \YUX]bYg fYWWbh`mž c``m \Ug gk]hW\YX `\]g `dc`]h]WU` UZZ]`]Uh]cb a i `h]d`Y`h]a Yg Z]fgh`U F Ydi V`]WUbž h\Yb Ub]bXYdYbXYbhž UbX bck `U fY[ ]ghYfYX 8 Ya cWfUh" <]g WUa dU][ b `g `dcg]h]cb]b[ `]hgY`Z U[ U]bgh U VUW_Xfcd cZ `g] [b]Z]WUbh F Ydi V`]WUb `Xca]bUbWY `]b : `cf]XUž k \]W\ \Ug U `%'' a]``]cb!j chYf fY[ ]ghfUh]cb UXj UbhU[ Y cj Yf 8 Ya cWfUhg" c``m g Vc`X a cj Y g][ bU`g \]g]bhYbh]cb hc fYUW\ ci h hc]bXYdYbXYbh j chYfg UbX h\cgY X]gYbW\UbhYX k]h\ Vch\ a U'cf dUfh]Yg" 5g HU``U\UggYY"Wca fYdcfhgž \Y]g XYhYfa]bYX hc Zc W g cb h\Y UZZcfXUV]`]hm Wf]g]g h\Uh a Ubm : `cf]X]Ubg UfY W ffYbh`m ZUW]b["

K]h\`Ua V]h]ci g`Zi bXfU]g]b[`[cU`gž‣``m Ygh]a UhYg`\Y`k ]``bYYX`hc
fU]gY`˜ %$$`a]``cb`Zcf`\]g`WUa dU][b`k \]`Y`UW_bck `YX[]b[ `h\Uh`\Y
a Um`VY`ci hgdYbh`Vm`hk]W`h\Uh`Ua ci bh"< Y`d`Ubg`hc`hi fb`h\Y
ghfYb[h\g`cZ`h\Y`FYdi V`]WUb`DUfhm`U[U]bgh`h\Ya žgi [ [ Ygh]b[ `h\Ym
k]``ZUWY`i bdfYWYXYbhYX`W\U``Yb[Yg`]b`U`XYZYbg]jY`dcghi fY`Zcf
h\Y`Z]fgh`h]a Y`]b`h\fYY`XYWUXYg"‣``mg`U`]Yg`a ][ \h`]bXYYX`\Uj Y
h\Y]f`k cf_`W]`h`ci h`Zcf`h\Ya ž[ ]j Yb`h\Y`Ugh`8Ya cWfUh]W
[i VYfbUhcf]U`k ]b`]b`: `cf]XU`cWW`ffYX`cj Yf'`$`mYUfg`U[c"

5XXfYgg]b[`: `cf]XU g`‗ggiYg

‣``m Ya d\Ug]nYg`h\Y`dfYgg]b[`]ggi Yg`cZ`dfcdYfhm`hUl Yž\i ff]WUbY
]bgi fUbWYžUbX`di V`]WYXi WUh]cb`Ug`Wfi W]U``Y`Ya Ybhg`cZ`\]g
WUa dU][b"< Y`Uf[ i Yg`h\Uh`dccf`Z]bUbW]U``a UbU[Ya Ybh`Uacb[
Y`YWhYX`FYdi V`]WUbg`\Ug`g][ b]Z]WUbh`m`Wcbhf]Vi hYX`hc`h\Y
UZZcfXUV]`]hm`Wf]g]g"`5g`\Y`di hg`]hž K Y`bYYX`fYj Ybi Y`hc`gi ddcfh
WIa a i b]hm`gYfj ]WYg"`‖b`U`i b]ei Y`UddfcUW\ž‣``m`U]a g`hc`Yb[U[Y
[fci dg`h\Uh`8Ya cWfUhg`\Uj Y`hfUX]h]cbU``m`cj Yf`cc_YXžgi W\`Ug
ZU]h\`Wca a i b]h]Yg`UbX`[ i b`ck bYfg"<]g`[ cU`3`Hc`W`\]j UhY`U`k]XY!
fUb[ ]b[`WcU`]h]cb`h\Uh`bWi XYg`8Ya cWfUhgž]bXYdYbXYbhgžUbX
a cXYfUhY`FYdi V`]WUbgž\][\`][ \h]b[ `h\Uh`\Y`\Ug`Wcbg]XYfYX
\]a gY`Z`dUfh`cZ`h\Y`8Ya cWfUh]W7cU`]h]cb`Zcf`mYUfgžUg`: `cf]XU
Dc`]h]Wg`ci h`]bYX"

<]g`dc`]h]WU``Wca a]hhYYžbUa YX`: `cf]XU`&$&*žZcWi gYg`bch`‗`gh`cb
UZZcfXUV]`]hm`Vi h`U`gc`cb`YXi WUh]cbžfYdfcXi Wh]j Y`f][ \hgž`ZfYYXca ž
WUa dU][b`Z]bUbWY`fYZcfa ž`W]a UhY`fYg]`]YbWmžUbX`UXXfYgg]b[`[i b
j]c`YbWY"‣``mžk \c`Wc!Zci bXYX`h\Y`: cfk UfX`DUfhm]b`&$&&`UbX
\Ug`dfYj ]ci g`mgYfj YX`Ug`9l YW`h]j Y`8]fYWhcf`cZ`h\Y`GYfj Y
5a Yf]WU`Acj Ya Ybhžg`dcg]h]cb]b[`\]a gY`Z`Ug`U``YUXYf`fYUXm`hc
hUW_`Y`h\Y`ghUhY`g`WU``Yb[Yg`\YUX!cb"

Dc`]h]WU`@UbXgWUdY`UbX`7\U``Yb[Yg

H\Y`` Ugh`[ i VYfbUhcf]U`Y`YWh]cb`` YZh`U`gci f`hUghY`Zcf`8Ya cWfUhg
UZhYf`Zcfa Yf`; cj Yfbcf`7\Uf`]Y`7f]gh`` cgh`hc`Fcb`8YGUbh]g`Vm`%-
dc]bhg"‣``m`]bhYbXg`hc``YUfb`Zfca `h\Uh`XYZYUhžk cf_]b[ `X]`][ Ybh`m
hc`Vi ]`X`U`ghfcb[`WcU`]h]cb`UbX`dcgg]V`m`gi WWYYX`k \YfY`7f]gh`ZY``

g\cfh" BcbYh\Y Yggž FYdi V`]WUbg UfY fYUXm hc `Ui bW\ h\Y]f
fYgdcbgYg" BchUV`Y Z][ifYg ]_Y FYd" 6mfcb 8cbU`Xg UfY dfYdUfYX
hc W\U``Yb[Y ž `mž Wf]h]W]n]b[ \]g U`][ba Ybh k]h\ YZ]ght dc`]W]Yg
UbX WU]a]b[X]gWcbbYWh k]h\ : `cf]XU jchYfgž Ug : cI BYk g
X]gW ggYg"

K]h\ ž `mg WUa dU][b [U]b]b[hfUWh]cbž]hg UddUfYbh h\Uh h\Y
\cdYg hc a]a]Wgi WWYggZ] `8Ya cWfUh]WYZZcfhg ]b ch\Yf ghUhYg `]_Y
?YbhiW_m UbX A cbhUbU" <Uj]b[U fYUXm UhhYbXYX a i `h]d`Y hck b
\U``gž \Y WcbZ]XYbh`m UggYfhg h\Uh h\YfY]g U [fck]b[VUgY cZ
gi ddcfh Ua cb[Vch\ ]bXYdYbXYbhg UbX Yj Yb a cXYfUhY
FYdi V`]WUbg U _Ym XmbUa ]Whc k UhW\ Ug h\Y Y`YWh]cb XUhY
UddfcUW\Yg"

±b U``UbXgWUdY k \YfY j chYfg UfY k YUfm cZ h\Y ghUbV`]g\YX hk c!
dUfhm gmghYa žž `mg WUa dU][b a][h\ú gh \Uj Y h\Y gdUf_ hc
][b]hY U dc`]h]WU`g\]Zh]b : `cf]XU" H\Y eiYgh]cb fYa U]bg. k]``\Y VY
UV`Y hc fYgcbUhY k]h\ U VfcUX gdYWhfi a cZ j chYfg Wca Y &$&* 3
Cb`m h]a Y k]``hY``žVi h cbY h\]b[g Zcf WYfhU]b ž `m]g fYUXm hc
a U_Y k Uj Yg"

8YhU]`g	
Cfh	D]bY``Ug 7ci bhmž : `cf]XUž I G5
Ei Y``Yb	• k k k "hU``U\UggYY"Wca • Z`cf]XUdc`]h]Wg"Wca • k k k "Zcl bYk g"Wca

6Ygi WX Yb G]Y i bg Ui Z. a Y]b!k]Yb"bYh