

8Ya cWfUhg'Gdch`][\h'<cff]Z]W7cbX]h]cbg
Uh':`cf]XU/ ı \$' - /g'5``][Uhc f'5`WUhfUn

:`cf]XU`Uk a U_Yfg'hci fYX'h\Y'Wcbhfcj Yfg]U`5``][Uhc f
5`WUhfUn'XYhYbh]cb'WbYfz'\][\`][\h]b['U`Y[Uh]cbg'cZ'dccf
WcbX]h]cbg'UbX`Y[U`VUhhYg'cj Yf'UWgg"



9j Yf[`UXYgž':`cf]XUž'I G5`!@Ugh'GUhi fXUmž'U'[fci d'cZ:`cf]XU
8Ya cWfUhg'a UXY'U'bchUV`Y'j]g]h'hc'h\Y'5``][Uhc f'5`WUhfUn
XYhYbh]cb'WbYf'`cWUhYX']b'h\Y'9j Yf[`UXYg''H\]g'j]g]h'bchUV`m
Zc`ck g'; cj Yfbcf'Fcb'8YGUbh]g 'YUf'Yf'XYb]U`cZUWggž'k \]W
fYgi `hYX']b'U`Uk gi]h'Zfca 'h\Y`Y[]g`Uhc fg'k \c'UfY'XYhYfa]bYX'hc
g\]bY'U`][\h'cb'h\Y'WcbX]h]cbg'k]h\]b'h\Y'ZUW']hm''8i f]b['h\Y
hci fž'I "G"GYWfYhUfm'cZ<ca Y'UbX'GYW'f]hmž? f]gh]BcYa ž'k Ug
dfYgYbh'UbX'WUfUWYf]gh]WU`mXYgWf]VYX'5``][Uhc f'5`WUhfUn'Ug'U
ZubhUgh]WfYgci fW`Zcf'h\Y'ghUhY''G\Y'fYj YU`YX'h\Uh'Zj Y'ch\Yf
ghUhYg'UfY'YmY]b['g]a]`Uf'XYhYbh]cb'ZUW']h]Ygž'k \]W'fU]gYg'a Ubm
YmYVfck g'UVci h'h\Y'Zi hi fY'cZ'a][fUbh'XYhYbh]cb']b'h\Y'I "G"6Um
BYk g'- fYdcfhg'h\Uh'GhUhY'FYd''A]WY`Y'F UmbYfž'U'd'U]bh]ZZ']b'h\Y
`Uk gi]hž'X]X'bch'a]bW'k cfXg'k \Yb'g\Y'Wf]h]WnYX'h\Y'ZUW']hmg

UddYUfUbWŹWU]a]b['jhfYgYa V`YX`U` a U_Yg\]Zhdf]gcb"

F UmbYf`YI dfYggYX`Yf`Zfi ghfUh]cb`h\Uh`h\Y`hci f`ZY`h'a cfY`_]Y`U
gUb]h]nYX`YI dYf]YbWŹZU]]b['hc`fYdfYgYbh`h\Y`hfi Y`]]j]b[
WċbX]h]cbg`XYhU]bYYg`YI dYf]YbWŹX"5`h\ci [\`h\Y`[fci d`U]a YX`hc
gdYU_`X]fYWh`mk]h\`XYhU]bYYg`hc`YUfb`a cfY`UVci h`h\Y]f
g]hi Uh]cbgž`h\Ym`fYdcfhYX`h\Uh`h\Y`XYhU]bYYg`XYgWf]VYX`h\Y]f
WċbX]h]cbg`Ug` a i mia U` f] Yfm`VUXĚ`UbX`k YfY`V`cW_YX`Zfca
Zi fh\Yf`X]gW`gg]cb"5WċfX]b['hc`BcYa ž5`][Uhc f`5`WUhfUn`]g
cdYfUhYX`Vmh\Y`8YdUfha YbhicZ<ca Y`UbX`GYW`f]hm`fB<GĚ`UbX`]g
gi ddcgYX`m`Y`X`hc`h\Y`gUa Y`ghUbXUfXg`Ug`U`ZYXYfU`ZUW`]h]Yg"

8YhU]bYYg`5`Ufa]b['5Wċi b hg

F Ydcfhg`Zfca`XYhU]bYYg`dU]bh`U`ghUf_`m`X]ZZYfYbh`d]Whi fY`h\Ub`h\Y
cbY`hci hYX`VmicZZ]W]U`g" `BchUV`mž`@YUa gmi`nei]YfXcž`U`7i VUb
i fVUb`Ufh]gh`fYW`bh`m`XYhU]bYXž`g`UfYX`WċbW`fb]b[`XYhU]`g`UVci h
\]g`hfYUha Ybh`<Y`WU]a YX`h\Uh`XYhU]bYYg`UW_`UWŹ`gg`hc`VUg]W
bYW`gg]h]Ygž`gi W\`Ug`g`ck Yfg` [c]b[`Zci f`XUmg`k]h\ci h`cbY` UbX
i gYX`k UhYf`Zcf`Vch\`Xf]b_]b[`UbX`VUh\]b["9j Yb`a cfY`X]ghi fV]b[ž
nei]YfXc`a Ybh]cbYX`a YU`g`cb`m`VY]b[`dfcj]XYX`cbW`U`XUmž`k]h\
gca Y`ZccX`U`Y[YX`m`Wċb`hU]b]b[`k cfa`g"5a]X`Wċa d`U]bhg`cZ`h\Y
Yj Yf!dfYgYbh`][\hg`UbX`Uf[Y`a cgei]hcYgž`hg`WYUf`h\Uh`h\Y
WċbX]h]cbg`UfY`ZUf`Zfca` \i a UbY"**B67`BYk`g`fYdcfhYX`h\Uh`ch\Yf`
XYhU]bYYgž`bWi X]b[`U`7c`ca`V]Ub`bUh]cbU`ž`\Uj Y`U`gc`fU]gYX
U`Ufa`VY`gž`W]h]b[`h\Y`UW_`cZ`bYW`ggUfm`a YX]WU]h]cb"**

A YUb k \]Yž`ghUhY`cZZ]W]U`g`\Uj Y`Wċi bhYfYX`WU]a g`UVci h`h\Y
ZUW`]hm`g`WċbX]h]cbg" `GhYd\Ub]Y`<Ufha Ub`Zfca`h\Y`:`cf]XU`8]j]g]cb
cZ`9a Yf[YbWh`A UbU[Ya Ybh`]bg]ghYX`h\Uh`gi W\`fYdcfh]b[`]g`ZU`gY
UbX`Ya d\Ug]nYX`h\Uh`h\Y`W`bhYf`a YYhg`fYei]fYX`ghUbXUfXg"
H\Ub_Z` ``mž`A]Ua]!8UXY`7ci bhm`A Umc`f`8Ub]Y`U`@Yj]bY`7Uj U`]g
hU_]b[`UW]h]cb. g\Y`fYW`bh`m`gYbh`U`Y`hYf`hc`:`cf]XU`5h`hcfbYm
; YbYfU`>Ja Yg`I h\ a Y]Yfž`i f[]b[` \]a`hc`]bj Ygh[UhY`UWŹ`gg`UbX
cj Yfg][\h`cZ`h\Y`ZUW`]hm]b`][\h`cZ`h\YgY`U`Y[Uh]cbg"

H\Y`6][[Yf`D]Whi fY`cZ`8YhYbh]cb`7cbX]h]cbg

H\Y`]ggi Yg`Uh`5``[Uhc`f`5`WUhfUn`UfY`fYZYWh] Y`cZ`U`VfcUXYfž
hfc`i`V`]b[`bUffUh]j Y`k`]h\]b`:`cf]XU`g`]a`a`][fUh]cb`XYhYbh]cb
gmghYa`"H\Y`i`b]hYX`GhUhYg`VcUghg`cbY`cZ`h\Y`Uf[Ygh]`a`a`][fUb`h
XYhYbh]cb`dfc[fUa`g`k`cf`Xk`]XYž`cZhYb`fY`m]b[`cb`U`]g`UbX`df]j UhY
ZUW]`h]Yg`"5WŁcFX]b[`hc`fYgYUfWŁ`Vm`h\Y`57@`cZ:`cf]XUž`h\Y
WŁbX]h]cbg`k`]h\]b`h\YgY`WŁbhYfg`ZfYei`Ybh`m`ZU``g\cfh`cZ
UWŁd`hUV`Y``j]b[`ghUbXUfXgž`k`]h\`WŁa`a`cb`WŁa`d`U]bhg`]bj`c`j]b[
U``UW`cZ`VUg]WbYWŁgg]h]Yg`gi`WŁ`Ug`gcUd`UbX`hc`]Yh`d`UdYfž`U`cb[
k`]h\`WŁa`d`U]bhg`cZ`a`c`Xm`k`U`g`UbX`i`bgUb]hUfm`ZccX`"H\YgY
Z]bX]b[g`U`][b`k`]h\`U`Ufa`]b[`Z]fgh\`UbX`UWŁc`i`bhg`UbX`U
k`\]gh`YV`ck`Yf`g`hYgh]a`cbm`UVci`h`ZfUi`X`UbX`fYWŁcFX`a`Ub]di`Uh]cb
Uh`Ubch\Yf`ZUW]`hmž`h\Y`6U`Yf`7ci`bhm`8YhYbh]cb`7YbhYf`"H\Y
fYdcfhi`bj`Y]`g`dfUWh]WŁg`h\Uh`a`][\`h`VY`i`bWŁbgh]hi`h]cbU`UbX
dc]bhg`hc`Ub`i`f[Ybh`b`Y`YX`Zcf`fY`Zcf`a`]b`h\Y`gmghYa`"H\Y`57@`cZ
:`cf]XU`dfcj`]XYg`U`WŁa`dfY`Ybg]j`Y`cc`_`Uh`h\YgY`UVi`gYgž
fYj`YU`]b[`U`gmghYa`h\Uh`WYUf`m`fYei`]fYg`gca`Y`gYf]ci`g`gWfi`h]bm"

5g`X]gW`gg]cbg`UVci`h`XYhYbh]cb`WŁdUW]hm`UbX`WŁbX]h]cbg
WŁbh]bi`Yž`h\Y`dfYggi`fY`]g`a`ci`bh]b[`cb`Ui`h\cf]h]Yg`hc`Ybgi`fY`h\Uh
h\Y`f][\hg`cZ`U``XYhU]bYYg`UfY`fYgdYWhYX`UbX`h\cgY``j]b[`]b
h\YgY`ZUW]`h]Yg`UfY`hfYUhYX`k`]h\`X][b]hm`K`\Uh`fYa`U]bg`hc`VY`gYYb
]g`\ck`h\Y`ghUhY`k`]fYgdcbX`hc`Vch\`h\Y`gWfi`h]bm`UbX`h\Y
WŁbh]bi`]b[`WŁ`g`Zcf`UWŁc`i`bhUV]`]hm"

8YhU]`g	
Cfh	9jYf[`UXYgž:`cf]XUž`I`G5
EiY``Yb	<ul style="list-style-type: none"> • VUmbYk`g- "WŁa • k`k`k`"bVWŁYk`g"WŁa • k`k`k`"UWi`Z`"cf[

6Ygi`WŁYb`G]Y`i`bg`Ui`Z.`a`Y]b`!`k`]Yb`"bYh