# BYi fcgi f[Ycb/¸$'-/g·Ub]eiY·JUbg Hf]VihY·GdUf_g·HYUa·Gd]f]h·Uh·5XjYbh <YU`h\

8]gWcjYf·\ck·8f"·Umgcb·GUW_·Uh·5XjYbh·<YU`h\·KYg·Ym 7\UdY``ZcghYfg·hYUa·gd]f]h·h\fci[\·W`ghca·JUbg·g\cYgž \cbcf]b[·\]g·ibWY/¸$'-/g·aYacfm"



KYg·Ym·7\UdY`ž:`cf]XUž·IG5·!·5h·5XjYbh·<YU`h\·KYg·Ym 7\UdY``]b·KYg·Ym·7\UdY`ž:`cf]XUž·8f"·Umgcb·GUW_·]g·acfY·h\Ub·U g_]``YX·bYifcgif[Ycb/\Y·Ya·VcX]Yg·U·\YUfhZY`h·hf]VihY·hc·\]g·UhY i bWYžk\c·`cgh·\]g·VUhhY·k]h·U·VfU]b·UbYifmga·"·9UW\·XUmž·8f" GUW_·Xcbg·\]g·W\UfUWhYf]gh]WW\YW_YfYX·JUbgž·U·W\c]WY·h\Uh·\Ug gdUf_YX·WUa UfUXYf]Y·Ua cb[·Vch\·h\Y·ghUZZ·UbX·dUh]Ybhg·Uh·h\Y \cgd]hU`"·5g·6Um·BYk·g·- ·fYdcfhgž·h\]g·g]a·d`Y·UWh·cZ fYa Ya VfUbWY·\Ug·hfUbgZcfa YX·]bhc·U·i b]Zm]b[·gma Vc``k·]h\·]b·h\Y gi f[]WU`hYUa "·

8f"·GUW_·g·Zcchk YUf·WW]WY·\Ug·WUi [\h\Y·UhhYbh]cb·cZ

WX``YU[i Yg Ub X dUh]Ybhg U`]_Yž`YUX]b[ `\]a  hc g\UfY h\Y `cj Y Vm
[ ]Zh]b[ `JUbg hc ch\Yfg" Bck ža Ubm a Ya VYfg cZ h\Y cdYfUh]b[
fcca  hYUa  dfci X`m gdcfh h\Y]f ck b WWYW_YfYX g\cYgžŽcghYf]b[ `U
gd]f]h cZ hYUa k cf_ UbX U g YbgY cZ VY`cb[ ]b[ `]b U XYa UbX ]b[
Ybj ]fcba Ybh" GhUZZ`a Ya VYfg``]_Y CF `A UbU[ Yf `A ]_Y `A UnnUfc
UddfYWUhY `\ck `k YUf]b[ `h\Y JUbg WfYUhYg`U ŽUa ]`]U`Uha cgd\YfYž
a U_]b[ `hci [ \ XUmg`]b h\Y cdYfUh]b[ `fcca  `↑ gh`U`]hh\Y V]h`][ \hYf"

H\Y ghcfm YI hYbXg VYmcbX `↑ gh g\cYg\cYg/`]h g UVci h h\Y WcbbYWh]cbg
UbX hfi gh Vi ]`h cj YfmYUfg cZ WUfY" ЖjcbhU 6Uf[ ]bYfYžU dUh]Ybh
i bXYf 8 f" GUW_ g g_]`YX \UbXg Zcf g]l mYUfsžfYZYWhg cb `]g
↑ci fbYmh fci [ \ h\Y WU``Yb[ Yg cZ Ub UfhYf]cj Ybci g
a U`Zcfa Uh]cb f5JAŁUbX gi VgYi YbhVfU]b gi f[ Yfm" 6Uf[ ]bYfY
UddfYWUhYg 8 f" GUW_ g X]gh]bWh]j Y V YbX cZ a YX]WU` YI dYrh]gY `UbX
WCa dUgg]cbUhY WUfYžcZhYb ``]_Ybh]b[ `\]a  hc Ub i bWY fUh\Yf h\Ub
↑ gh U XcWhcr" H]g WcbbYWh]cb VYWca Yg Yj Yb a cfY dc][ bUbh
k \Yb 8 f" GUW_ [ ]Zh\YX JUbg hc 6Uf[ ]bYfY g XUi [ \hYržBUf]žŽi fh\Yf
]bhYfhk ]b]b[ `h\Y]f``j Yg VYmcbX h\Y W]b]WU` gYhh]b[ "

# I bXYfghUbX]b[ 6fU]b 5bYi fmga g

H\Y ghcfm cZ 8 f" GUW_ U gc \][ \`][ \hg h\Y cZhYb!cj Yf`cc_YX
XUb[ Yfg cZ VfU]b UbYi fmga g" 5 VfU]b UbYi fmga `]gž]b YggYbWYžU
k YU_ gdch]b U V`ccX j YggY``]b h\Y VfU]b h\Uh WUb Vi `[ Y UbX
dchYbh]U``m Vi fghž``YUX]b[ hc``]ZY!h\fUhYb]b[ `g]hi Uh]cbg" `5g
Dfcj ]XYbWY ci h]bYgž h\YfY UfY j Uf]ci g`hmdYg cZ UbYi fmga g
]bWi X]b[ `Zi g]Zcfa ža mWch]W žUbX gUWW ``Uf Zcfa gž`UW\
bYWWgg]hUh]b[ `hU]`cfYX hfYUha Ybh`UgYX cb h\Y ]bX]j ]Xi U` g
i b]ei Y W]fW a ghUbWg"

HfYUha Ybh cdh]cbg WUb gYYa  `cj Yfk \Y`a ]b[ `Vi h`a Um]bj c`j Y
Ubmh\]b[ `Zfca  `cdYb gi r[ Yfm`hc `a ]a U``m ]bj Ug]j Y `dfcWYXfYg"
5m cb[ `h\YgY hYW\b]ei Yg UfY YbXcj UgW `Uf W]`]b[ `UbX gi f[ ]WU`
W]dd]b[ ždfcj ]X]b[ `cdh]cbg h\Uh WUhYr hc h\Y Wa d`YI ]hm cZYUW\
WUgY"  cf h\cgY``]_Y 6Uf[ ]bYfYžh\YgY dfcWYXfYg UfY cZhYb h\Y
Z]fgh ghYd ]b U `cb[ `fYWcj Yfm ↑ci fbYmžUg 5m VYf ¬A UhfUb[ Už
Ubch\Yf dUh]Ybh k \c XYU`hk ]h\ `U VfU]b UbYi fmga žg\ck g Ug g\Y
fY[ U]bYX \Yr d\mg]WU` ghfYb[ h\ UbX WccrX]bUh]cb h\fci [ \

XYX]WUhYX fY\UV]`]hUh]cb"

# 5Xj UbWYX BYi fcgi f[ ]WU` 7UfY

H\Y UXj UbWW a Ybhg ]b bYi fcgi f[Yfm UfY Wcbh]bi ci g`m Yj c`j ]b[ ž
Ug XYa cbghfUhYX Vm ]bgh]hi h]cbg gi WX Ug h\Y I b]j Yfg]hm cZ
A ]ggci f]' < YU`h\ '7UfY" H\]f UddfcUW\ ]bj c`j Yg U Wc``UVcfUh]j Y
YZZcfh Ua cb[ gdYW]U`]ghgžYbgi f]b[ Wca dfY\Ybg]j Y hfYUha Ybh
d`Ubg h\Uh UhhYbX hc h\Y dUh]Ybhg cj YfU`` \YU`h\" H\Y Ya d\Ug]g
cb a ]b]a U``m ]bj Ug]j Y hYWX]ei Yg a Yf[Yg UXj UbWYX hYWXbc`c[ m
k ]h\ U dUh]Ybh!WYbhYfYX Zc\W gž df]cf]h]n]b[ Wca Zcfh UbX WUfY
Wcbj Yb]YbWYžUg \][ \`][ \hYX cb A I ' < YU`h\ g\k YVg]hY"

K \Yh\Yf h\fci [ \`]bbcj Uh]j Y a U[ ]b[ hYWX]ei Yg cf h\Y `UhYgh ]b
gi f[ ]WU` hYWXbc`c[ mž h\Y [ cU`fYm U]bg h\Y gUa Y. hc dfcj ]XY
Yl WYdh]cbU` WUfY h\Uh df]cf]h]nYg U dcg]h]j Y dUh]Ybh Yl dYf]YbWY"
8 U]`m a YYh]b[ g Ua cb[ a i `h]X]gW]d`bUfm hYUa g Ybgi fY h\Uh Yj Yfm
dUh]Ybhg bYYXg Ubh Wcb WWfbg UfY UXXfYggYXž a U_]b[ h\Y cZhYb!
]bh]a ]XUh]b[ k cf`X cZ gi f[Yfm U``]hh`Y `Ygg XUi bh]b["

8 f" GUW_žh\fci [ \`]g J Ubg UbX Wca dUgg]cbUhY UddfcUW\žgYfj Yg
Ug U dck YfZi `fYa ]bXYf cZ h\Y dYfgcbU` VcbXg Zcfa YX ]b
\YU`h\WUfY' `cbY h\ Uh Vf]b[ g \cdY hc dUh]Ybhg UbX WW`YVfUhYg h\Y
gd]f]h cZ WUf]b[ h\Uh XYZ]bYg 5XjYbh < YU`h\ K Yg Ym 7\UdY`"

| 8YhU]`g | |
|---|---|
| Cfh | K Yg Ym 7\UdY`ž: `cf]XUž I G5 |
| Ei Y``Yb | • VUmbYk g-"Wca |
| | • k k k "dfcj ]XYbWW"cf[ |
| | • k k k "a i \YU`h\"cf[ |

6Ygi WX Yb G]Y `i bg Ui Z. a Y]b!k ]Yb"bYh