BcfjY``g'6c`X'AcjY.'7Ub':GI 'FYgiffYWh =hg':cchVU``'; `cfm3

91 d`cfY`A]_Y`BcfjY``/ \$' - /g`ghfUhY[]WfYWfi]h]b[`YZZcfhg`Zcf :`cf]XU`GhUhY`GYa]bc`Yg`Ua]Xgh`WXU``Yb[Yg`]b`fYghcf]b[ZcchVU```Xca]bUbWY`]b`&\$&)"



GYa]bc`Yž'I G5 !'A]_Y'Bcfj Y```]g'Uh'U'Wfi W]U`'A bWhi fY'Zcf'h\Y :`cf]XU'GhUhY'GYa]bc`Yg'Ug'h\Ym'bUj][UhY'gi a a Yf'fYWfi]h]b[ž'U d]j chU``h]a Y'Zcf'\][\`gW\cc``Uh\`YhYg'hc'YI d`cfY'h\Y]f'Wc``Y[]UhY Zi hi fYg'k]h\ci h`\Uj]b['hc'A [[`Y'UWUXYa]WcV`][Uh]cbg"'K]h\`U a]gg]cb'hc'fYXYZ]bY'h\Y'&\$&*`fYWfi]h]b['WUggž': `cf]XU'GhUhY'U]a g hc'fYVi]`X']hg'cbWY!ghcf]YX'ZcchVU```dfc[fUa ž'K \]W\`\Ug'ghfi [[`YX]b'fYWfbh'mYUfg'hc'a U]bhU]b']hg`\]ghcf]WU``Xca]bUbWY"'Bcfj Y`` g j]g]cb']g'WYUf.'\Y'K Ubhg'hc'`YUX'h\Y'GYa]bc`Yg'VUW_'hc'U'd`UWY'cZ [`cfm]b'Wc``Y[Y'ZcchVU``''7i ffYbh'mž'\Y']g'ZcW' gYX'cb'fYWcj Yf]b['U `Y[UWm'fYWfi]h'k]h\`ZUa]`]U``h]Yg'hc'h\Y'i b]j Yfg]hm'Zfca 'U Zcfa]XUV'Y'G97'dfc[fUa ž'U'a cj Y'h\Uh'YbWUdgi `UhYg'h\Y'VfcUXYf ghfi [[`Yg'Zcf'dfYgh][Y'k]h\]b'Wc``Y[Y'ZcchVU``Z'Ug'bchYX'Vm A chcfWhWY'Gdcfhg"

5'@cc_'5\YUX

H\]g`XYW]bY`dfca dhYX`g][b]Z]WUbh`fcghYf`hi fbcj Yfžk]h\`&'`bYk Uff]j U`g`UbX`&+`d`UmYfg``cgh`j]U`h\Y`hfUbgZYf`dcfhU`"`A]_Y`Bcfj Y`` fY`]YX`\YUj]`m`cb`h\]g`dcfhU`ž`dUfh]Wi`Uf`m`Wci bh]b[`cb`ei UfhYfVUW_ 8 >l]U[U`Y`Y] g`dYfZcfa UbWYž`k \]W\`i bZcfhi bUhY`m`X]X`bch`dUb`ci h Ug`YI dYWhYX''<YUX]b[`]bhc`h\Y`&\$&) `gYUgcbž`h\Y`GYa]bc`Yg`ghccX Uh`U``ck `m`(, h\`]b`9GDB g`: cchVU```Dck Yf`&XYI ž`Yj Yb`hfU]`]b[gca Y`bcb!Dck Yf`(`gW\cc`g'': `cf]XU`GhUhY g`ZU]`i fY`hc`gYWi fY`U Hcd`%\$`fYWfi]h]b[`WUgg`i bXYf`Bcfj Y```\Ug`Zi fh\Yf`Wca dci bXYX Wi ffYbh`fcghYf`W\U``Yb[Ygž`k]h\`ZUbg`j c]W]b[`h\Y]f`X]gUddc]bha Ybh cj Yf`dYfWY]j YX`]ffY`Yj UbWY`]b`hcXUmg`Wc``Y[Y`ZcchVU````UbXgWUdY"

a UbU[Ya Ybh'UbX'fYWfi]h]b['ghfUhY[]Yg"

@cc_]b[`VUW_`Uh``Ugh'gYUgcbž'h\Y`GYa]bc`Yg`\UX`U`ZUbhUgh]Wfi b
k]h\`U`%' !\$`fYWcfX`]b`&\$&' ž`a Uf_]b[`Bcfj Y`` g`VYgh'g\ck]b[`hc
XUhY`Zc``ck]b[`U`%\$!' `fYWcfX`h\Y`mYUf`VYZcfY"`I bZcfhi bUhY`mž
h\]b[g`hcc_`U`XfUgh]Whi fb`gccb`UZhYfž'Ug`ghUf`ei UfhYfVUW_`scfXUb
HfUj]g`gi ghU]bYX`U`gYUgcb!YbX]b[`]b^i fm"`8Ygd]hY`h\Y]f`\]ghcf]W
i bXYZYUhYX`ghUhi gž`: `cf]XU`GhUhY`Zci bX`h\Ya gY`j Yg`YI Wi XYX
Zfca `h\Y`7c``Y[Y`: cchVU```D`UmcZZž'U`g\cW_]b[`hk]gh`h\Uh`UXXYX`hc
h\Y`]bhf][i Y`UbX`XfUa U`cZ`Wc``Y[Y`ZcchVU```bUffUh]j Yg"`6m`&\$&(ž
h\Y`fcUX`[fYk `fci [\ž`Ug`h\Y`GYa]bc`Yg`Z]b]g\YX`U`X]ga U``&!%\$ž
k]bb]b[`cb`m`cbY`[Ua Y`]b`h\Y`577ž`fU]g]b[`ei Ygh]cbg`UVci h`hYUa

H\Y`G\]Zh`]b`A ca Ybhi a

BcfjY``g'UddfcUW\`]g'Vch\`ghfUhY[]WUbX'XYYd`midYfgcbU`ž kYUj]b[`hc[Yh\Yf'hfUX]h]cb'UbX']bbcjUh]jY']XYUg'hc'UhhfUWh Uh\`YhYg"'9ach]cbU``VcbXg'd`Um'U'WfiW]U`fc`Yž'Ug'XcYg'h\Y dfca]gY'cZ'Vch\`Uh\`Yh]WUbX'UWUXYa]WYIWY``YbWY'''H\Y'ghU_Yg UfY'\][\`bch'figh'Zcf'h\Y'fYWfi]hgž'Vih'Zcf'h\Y'Ybh]fY'GYa]bc`Yg dfc[fUa"'GiVW¥gg']b'h\]g'fYWfi]hgž'Vih'Zcf'h\Y'Ybh]fY'GYa]bc`Yg dfc[fUa"'GiVW¥gg']b'h\]g'fYWfi]haYbh'Wci`X'g][bU``U'fYbU]ggUbWY Zcf':`cf]XU'GhUhYž'Vccgh]b['acfU`Y'UbX'hfigh'Uacb['ZUbg'UbX dchYbh]U``bYk'fYWfi]hg'U`]_Y'''H\Y'YmYg'cZ'ch\Yf'G97'hYUag'UfY WcgY`m'kUhW\]b['BcfjY``g'fYWfi]h]b['hUWh]Wgz'k]h\'h\Y'cihWcaYg `]_Y`m'hc'UZZYWh:GI_g'ZihifY'hfU'YWhcfm']b'h\Y'gdcfh'' BcfjY```fYWc[b]nYg'h\Y`]a dcfhUbWY`cZ`gc`]X]Zm]b[`:`cf]XU`GhUhY g ghUbX]b[`Ua cb[`dYYf`]bgh]hi h]cbg`]b`fYWfi]h]b["`5b`]b]h]Uh]jY`U]a g hc`UbU`mnY`: GI_g`fYWfi]h]b[`k Y][\h`WUgg`i g]b[`ei Ubh]Z]UV`Y`XUhUž YjU`i Uh]b[`\YUX!hc!\YUX`fYWfi]ha Ybhg`U[U]bgh`Wca dYh]hcfg`UbX gdch`][\h]b[`Vch\`a]Wfc`UbX`a UWfc`hfYbXg_a cj]b[`Uk Um`Zfca a YfY`UbYWKchU``Yj]XYbWY`UVci h`: GI_g`fYWfi]h]b[`dfUWh]WYg" I bXYb]UV`mžYZZYWh]jY`YjU`i Uh]cb`d`Umg`U`Wf]h]WU``fc`Y`]b`h\Y

5g::`cf]XU'GhUhY'[YUfg'i d'hc'\cgh'cjYf', \$'cZZ]W]U`'j]g]hg']b'h\Y'YUX! i d'hc'h\]g'XYW]g]jY'gYUgcbž'h\Y'ghU_Yg'Wci`X'bch'VY'\][\Yf"'K]h\ h\Y'dfc[fUa'W'ffYbh`m'UjYfU[]b['U'fYWfi]h]b['WUgg'fUb_'cZ'%-h\ Xif]b['BcfjY``g'hYbifY ZUf'VY`ck'h\Y'df]cf'ghUbXUfX'cZ'U'%\$h\ UjYfU[Y'fUb_'cjYf'h\Y'`Ugh'&)'mYUfg h\YfYg'U'WYUf'[Ud'hc Vf]X[Y"'6U`UbW]b['\][\'gW\cc``Uh\`YhY'fYWfi]haYbh'U`cb[g]XY ghfUhY[]WhfUbgZYf'dcfhU`'d]W_g']g']adYfUh]jY'Zcf'UXXfYgg]b['hYUa bYYXg'\YUX]b[']bhc'U'd]jchU`'fYWfi]haYbh'mYUf"

H\Y'fcUX'U\YUX'Zcf': `cf]XU'GhUhY']g'`]bYX'k]h\'WXU``Yb[Yg'UbX cddcfhib]h]Yg"'H\Y'YZcfh'hc'fYWU]a 'U'`Y[UWm'fYWfi]h'bch'cb`m Ya VcX]Yg'h\Y'gd]f]h'cZ'h\Y'GYa]bc`Yg'Vih'U`gc'fYZYWhg'h\Y VfcUXYf'bUffUh]jY'cZ'fYj]hU`]nUh]cb'UbX'\cdY']b'k\Uh'\Ug'VYYb'Ub ibdfYX]WhUV`Y'Wc``Y[Y'ZcchVU``Ybj]fcbaYbh"5g'A]_Y'BcfjY`` Wcbh]biYg'hc'V`YbX'hfUX]h]cb'k]h\']bbcjUh]cbž'ZUbg'fYaU]b'\cdYZ]` h\Uh'Vf][\hYf'XUmg'UfY''1gh'UfcibX'h\Y'WcfbYf"

8YhU]`g	
Cfh	GYa]bc`Yž'I G5
EiY``Yb	 a chcfWmWYgdcfhg"bYh
	• gUhi fXUmV`]hn"Wca
	 &(+gdcfhg"Wca

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh