GYa]bc`Y'<Yfc'?Y]h\`Ga]h\`BUa YX`&\$&) GYfj]WY`MYUf`5k UfX`K]bbYf°

?Y]h\`Ga]h\ž`U`BUjm`jYhYfUb`Zfca`D]bY``Ug`7cibhmž'fYWY]jYg h\Y`&\$&)`GYfj]WY`NYUf`5`iag`5kUfX`Zcf`\]g`]adUWhZi` jYhYfUb`giddcfh`kcf_"



D]bY``Ug'7ci bhmž': `cf]XUž'I G5'!'=b'Ub']bgd]f]b[''WY`YVfUh]cb'cZ Wca a i b]hm'gYfj]WYž'?Y]h\'Ga]h\žU'BUj m'jYhYfUb'\U]`]b['Zfca GYa]bc`Yž'\Ug'VYYb'gY`YWhYX'Ug'U'fYW]d]Ybh'cZ'h\Y'dfYgh][]ci g &\$&) 'GYfj]WY'MYUf'5`i a g'5k UfX"'H\]g'fYWc[b]h]cb'\cbcfg]bX]j]Xi U`g'k \c'\Uj Y`a UXY'g][b]Z]WUbh'Wcbhf]Vi h]cbg'Xi f]b[''UbX UZhYf'h\Y]f'gYfj]WY'mYUfgž'UbX'Ga]h\ g'XYX]WUh]cb'hc'gi ddcfh]b[jYhYfUbg'a U_Yg'\]a 'U'XYgYfj]b[''W\c]WY'''5g'\][\`][\hYX'Vm'6Um BYk g'- ž'Ga]h\ g'bca]bUh]cb'WUa Y'Zfca 'CdYfUh]cb'JYhYfUb 7cbbYWhž'k \]W\'Wca a YbXYX'\]g'YZYWh]jY'gYfj]WY'hc'ZY``ck jYhYfUbg'h\fci[\'Vch\'dYfgcbU`]nYX'UbX'[fci d'gi ddcfh"

K]h\`U`fYa Uf_UV`Y`Wca a]ha Ybh`hc`j c`i bhYYf]ga ž`Ga]h\`U]a g`hc Wcbhf]Vi hY`Uh``YUgh`cbY`\ci f`YUW\`XUm`hc`j Uf]ci g`Wca a i b]hm YZcfhgžibWiX]b[`acj]b[`Zifb]hifYžZ]I]b[`V]WhWYgžUbX`dU]bh]b[ZYbWYg"`<]g`cifbYm`k]h\`jYhYfUbg`VY[Ub`k]h\`cbY!cb!cbY Ugg]ghUbWYžVih`]g`kcf_`Yjc`jYX`]bhc``YUX]b[`[fcid`giddcfh gYgg]cbg"` =a`^igh`Xc]b[`k\Uh`=jY``YUfbYX`hc`Xc`XU]`mž`Ga]h\ fYaUf_YXžYIdfYgg]b[`gifdf]gY`Uh`fYWY]j]b[`h\Y`UkUfX"`<]g]bZYWh]cig`Ybh\ig]Uga`UbX`WUdUW]hm`hc`Z]bX`bYk`cddcfhib]h]Yg`hc Ugg]gh'jYhYfUbg`\UjY`VYYb`d]jchU`ž`UVWcfX]b[`hc`DUa`D`U[Yf`Zfca CdYfUh]cb`JYhYfUb'7cbbYWh"

5 @Y[UWmcZGYfj]WY MYUf5`i a g

H\Y'GYfj]WY'MYUf'5`i a g'5k UfXg'gdch`][\h'h\cgY'k \c'\Uj Y hfUbgZcfa YX'h\Y]f'gYfj]WY'YI dYf]YbWYg']bhc'Wcbh]bi YX'Wca a i b]hm]a dUWh''H\Ym'UfY'U'hYghUa Ybh'hc'Wca a]ha Ybh']b'W]j]W Yb[U[Ya Ybh'UbX'`YUXYfg\]d'UWfcgg'h\Y'bUh]cb'': fca 'U'dcc``cZ \i bXfYXg'cZ'bca]bUh]cbgž'f gh'Y`Yj Yb']bX]j]Xi U`gž']bWi X]b[Ga]h\ž'\Uj Y'VYYb'WY`YVfUhYX'Zcf'h\Y]f'cb[c]b['Wcbhf]Vi h]cbg'dcgh! gYfj]WY'''H\]g'Uk UfX']g'dUfh'cZ'U'VfcUXYf'YZcfh'Vm'h\Y'GYfj]WY MYUf'5``]UbWYž'XYg][bYX'hc'YbWci fU[Y'mci b['5a Yf]WUbg'hc di fgi Y'U'mYUf'cZ'Zl``!h]a Yž'dU]X'gYfj]WY'''H\Y'cf[Ub]nUh]cb'U]a g'hc a U_Y'gi WX'gYfj]WY''cddcfhi b]h]Yg'U'ghUbXUfX'YI dYWhUh]cb'Zcf'h\Y Z hi fY''

H\fci [\`Yb[U[]b[`bUffUh]j Yg`cZ`Zcfa Yf`5a Yf]7cfdg`a Ya VYfgž FYhi fbYX`DYUWY`7cfdg`Jc`i bhYYfgž`UbX`ch\Yfgž'h\Y`Uk UfXg g\ck WUgY`\ck `gYfj]WY`YI dYf]YbWYg`g\UdY`Z hi fYg"`: cf`]bghUbWYž @c[Ub`6YmYfž`k \c`gYfj YX`a i `h]d`Y`mYUfg`k]h\`<UV]hUh`Zcf <i a Ub]hmž`]g`bck `U`ghi XYbh`Uh`<Ufj UfX`A YX]WU``GW\cc`ž UXj cWUh]b[`Zcf`ch\Yfg`k \]`Y`[i]X]b[`bYk `dfcZYgg]cbU`g"`H\YgY ghcf]Yg`fYgcbUhY`XYYd`m`h\fci [\ci h`h\Y`gYfj]WY`YI dYf]YbWYg"

5a Yf]7cfdg[·]UbX[·]JYhYfUbg[·]5[·]Ghfcb[7cbbYWh]cb

Ga]h\ g`UW\]Yj Ya Ybhg`g]h`Ua]X`U``Uf[Yf`a cj Ya Ybh`k]h\]b 5a Yf]7cfdgž`k \]W\ ZcW gYg`cb`Ybf]W\]b[`h\Y``]j Yg`cZ`j YhYfUbg UbX'a]`]hUfm'ZJa]`]Yg"'5g'bchYX'Vm'5a Yf]7cfdgž'Uddfcl]a UhY`m &() ž\$\$\$'j YhYfUbg'UbX'a]`]hUfm'ZJa]`]Yg'VYbYZ]h'Zfca ']b]h]Uh]j Yg U]a YX'Uh'WcbbYWh]b['h\Ya 'k]h\'YXi WUh]cbU`'fYgci fWYgž'cV cddcfhi b]h]Ygž'UbX'YggYbh]U`'VYbYZ]hg"'9UW\'mYUfž'UVci h'%' ž\$\$\$ j YhYfUbg'd`YX[Y'h\Y]f'Wca a]ha Ybh'hc'gYfj Y"'H\Y]f'a]`]hUfm'g_]``g UfY']bj U`i UV`Y k\Yh\Yf']b'X]gUghYf'fYgdcbgYž'\ca YVi]`X]b[ž'cf a Ybhcf]b['mci h\"

Ga]h\ Ya VcX]Yg`h\Y`gd]f]h`cZ`Wca a i b]hm`gYfj]WY`h\Uh`5a Yf]7cfdg dfca chYg"`<]g`k cf_`fYgcbUhYg`k]h\ `h\Y`WYbhfU``h\Ya Yg`cZ gi ddcfhž`a Ybhcfg\]dž`UbX`WcbbYWh]cb`Ua cb[`j YhYfUbg"`=bZcfa U` [Uh\Yf]b[gž`gi W\ Ug`WcZZYY\ci gY`dfc[fUa g`Zcf`j YhYfUbgž`dfcj]XY j]hU``dYYf`gi ddcfh`UbX`]bZcfa Uh]cb`YI W\Ub[Yž`Wfi W]U``]b UXXfYgg]b[`Wca a cb`W\U``Yb[Yg`ZUWYX`Vmj YhYfUbg`UbX`h\Y]f ZUa]`]Yg"

FYWc[b]n]b[`h\Y`]a dUWhcZjc`i bhYYfg``]_Y`Ga]h\`]g`_Ym`hc ZcghYf]b[`U`Wi`hi fY`cZgYfj]WY"`5g`ci f`Wcaaib]h]Yg`[fck`UbX W\Ub[Yž`h\Y`Wcaa]haYbh`cZ`]bX]j]XiU`g`k\c`XYX]WUhY`h\Y]f`h]aY hc`\Y`d]b[`ch\Yfg`g\ci`X`bch`cb`m`VY`WY`YVfUhYX`Vi h`YbWcifU[YX" K\Yh\Yf`h\fci[\`bUh]cbU``dfc[fUag`cf``cWU``]b]h]Uh]jYgž`h\YfYg U`kUmg`U`\UbX`hc`cZZYf`]b`gYfj]WYž`UbX`h\]g`gd]f]h`aigh`Wcbh]biY`hc h\f]jY"

8YhU]`g	
Cfh	D]bY``Ug'7cibhmž': `cf]XUž'IG5
EiY``Yb	● VUmbYkg-"Wca
	• k k k "gYfj]WYmYUfU``]UbWY"cf[
	• Ua Yf]Wcfdg"[cj

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh