@cjYVi[g`GkUfa.'9IdYfhg`KUfb`5[U]bgh IbkY`WcaY`=bjUg]cb`]b`=bWXYcb

GUfUgchU'7cibhm`\][\`][\hg`[fck]b['WcbWYfbg`cjYf``cjYVi[]bZYghUh]cbgž`fYjYU`]b['h\Y]fYWc`c[]WU``fc`Y'UbX'Wcbhfc` W\U``Yb[Yg"



GUfUgchU '7 ci b hmž I G5 '! @cj YVi [g'\Uj Y'a UXY'ei]hY'h\Y'gd`Ug\ h\]g'gYUgcbž'dUfh]W``Uf`m'k]h\'h\Y]f'fYWYbh'UddYUfUbWY'Uh'h\Y cdYb]b['WYfYa cbm'cZ'h\Y' =bW\Ycb'Gi Vk Um'@]bY'%'YI hYbg]cb'cb \$\ister bY'&+ž'&\$&) "'K \]`Y'h\YgY'h]bm'WfYUhi fYg'UfY'_bck b'Zcf'h\Y]f bi]gUbWY'ZUWhcfž'h\Y]f']a dUWh'cb'`cWU``YWcgmghYa g']g'Vch\]bhf][i]b['UbX'Wca d`YI "'9I dYfhg'\Uj Y'k UfbYX'h\Uh'V]fXg'UbX Zfc[g'UfY'i b`]_Y`m'hc'\Y'd'Wcbhfc`'h\Y'f]g]b['`cj YVi ['dcdi `Uh]cbg Xi Y'hc'h\Y']bgYWhg '\][\'UW]X]hmž'a U_]b['h\Ya 'i bUddYh]n]b[ž'Yj Yb Zcf'ci f'ZYUh\YfYX'Zf]YbXg'' =b'ZUWhž'Ui h\cf]h]Yg'\Uj Y'W\cgYb'hc fYZfU]b'Zfca 'U[[fYgg]j Y'dYgh'Wcbhfc`'a YUgi fYgž'fYWc[b]n]b['h\Uh `cj YVi [gž'XYgd]hY'VY]b['Vch\Yfgca Yž'gYfj Y'VYbYZ]W]U`fc`Yg k]h\]b'h\Y'YWcgmghYa 'Ug'XYWca dcgYfg"

5g``cjYVi[`dcdi`Uh]cbg`Wcbh]biY`hc`f]gYž`W]h]Yg`UfY``YZh`hc`[fUdd`Y k]h\`aUbU[YaYbh`W\U``Yb[Yg"`H\Y`igY`cZ`W\Ya]WU``dYgh]W]XYg \Ug`VYYb``Uf[Y`m`X]gWcifU[YX`XiY`hc`dchYbh]U``f]g_g`hc`ch\Yf

A UbU[Ya Ybh'7\U``Yb[Yg

#DhYfYgh]b[`mžk \]`Y``cj YVi [g`\Uj Y`cZhYb`VYYb`j]Yk YX`Ug`U
bi]gUbWY dUfh]W'`Uf`m`bchYX`Zcf`gd`UhhYf]b[`U```cj Yf`WUf
k]bXg\]Y`Xg h\Ym`UfY`bch`\Ufa Zi ``hc`j Y\]WY`dU]bh"`8 Ua U[Y
hmd]WU``m`cVW' fg`k \Yb`XYUX`Vi [g`UfY``YZh`cb`WUfgž``YUX]b[`hc
Yfcg]cb`WUi gYX`Vm`gi b`][\h`UbX`a]Wfccf[Ub]ga g"`9Wc`c[]WU``m
gdYU_]b[`ž``cj YVi [g`d`Um`Ub`YggYbh]U``fc`Y`Vm``Um]b[`Y[[g`]b
XYWUm]b[`j Y[YhUh]cbž`h\i g`fYX]ghf]Vi h]b[`bi hf]Ybhg`VUW_`]bhc`h\Y
gc]``UbX`UWh]j Y`m`Wcbhf]Vi h]b[`hc`h\Y]f`gi ffci bX]b[g"

H\YfY gʻUbʻi fVUbʻY[YbXʻZcUh]b[ʻUfci bXʻh\Uhʻcj YVi [gʻk YfY WcbWcWhYXʻVmʻgW]Ybh]ghgʻUhʻh\YʻI b]j Yfg]hmʻcZ: `cf]XUʻUgʻUʻZU]`YX YI dYf]a Ybhʻ'<ck Yj Yfžʻh\Yʻhfi h\ʻ]gʻei]hYʻX]ZZYfYbh''@cj YVi [gž cf'D`YW]UʻbYUfWh]WUʻUbXʻD`YW]UʻUa Yf]WUbUžʻUfYʻbchʻUWhi U``mʻhfi Y Vi [g''H\YmʻUfYʻZ]YgžʻWcgY`mʻfY`UhYX'hcʻa cgei]hcYgʻUbX`[bUhgž \Uj]b[`a][fUhYXʻZfca '7YbhfU``5a Yf]WUʻhcʻHYI UgʻVYZcfYʻgYhh]b[i dʻg\cdʻ]bʻ: `cf]XUʻUZhYfʻK cf`XʻK Ufʻ="'7ca a cb`mʻ]XYbh]Z]UV`YʻVm h\Y]fʻX]gh]bWh]j YʻfYX'h\cfUI ž'h\YgY``]hh`Yʻ[i mgʻUfYʻcZhYbʻZci bX gk Ufa]b[ʻUfci bXʻYb[]bYʻYI \Ui ghʻUbXʻ\YUhžʻdUfh]Wi`Uf`mʻXi f]b[h\Y]fʻa Uh]b[ʻqYUqcbgʻ]bʻA UmʻUbXʻGYdhYa VYf"

H\Y`@cjYVi[`@Y[YbX

♣ GYci ``U`cbYž'h\YfY`\Ug'VYYb'U'ghU[[Yf]b[`]bWfYUgY']b Wca d`U]bhg'UVci h``cj YVi [g i d`hc`-ž&-*`WUgYg`]b`h\Y``Ugh'mYUfž Wca dUfYX'hc`f gh'(ž(%, 'h\Y'dfYj]ci g`mYUf"`A YUbk \]`Yž']b ♣ WXYcbž'fYdcfhg`\Uj Y`f a dYX'Zfca `*&'hc`Uddfcl]a UhY`m`' *\$`Vm h\Y`YbX`cZ`\$ bY`&\$&) "`H\Y``UW_`cZ`bUhi fU``dfYXUhcfg'Wca d`]WUhYg a UhhYfg'Z fh\Yf/``cj YVi [g'dcggYgg'ZYk 'h\fYUhg']b`h\Y`k]`Xž a U_]b[`V]c`c[]WU``Wcbhfc``U`Zcfa]XUV`Y`WXU``Yb[Y"`BchUV`mž`cWU` YI dYfhg'Zfca 'j Uf]ci g']bgh]hi h]cbgž']bWi X]b[`h\Y`I b]j Yfg]hm'cZ : `cf]XUž'WcbZ]fa 'h\Uh'h\Y`UVgYbWY`cZ'h\YgY`bUhi fU``dfYXUhcfg `YUj Yq``cj YVi [q`Uf[Y`m`i bWXYW_YX" Zcfa g`cZ`k]`X`]ZY"`=bghYUXž``cWU``[cjYfbaYbhg`UfY`fYWcaaYbX]b[VUg]WdfYWUih]cbg.`X]aa]b[`cihXccf``][\hgž`W\YW_]b[`k]bXck gWfYYbgž`kYUf]b[`XUf_`Wch\]b[ž`UbX`gYhh]b[`id`gh]W_m`hfUdg"`H\]g dfUWh]WU``k]gXca`YW\cYg`h\Y`gYbh]aYbh`h\Uh`k\]`Y`hUW_`]b[`h\Y]f]bWfYUg]b[`biaVYfg`aUm`fYei]fY`YZZcfhž`]hg`U`gc`UVcih``]j]b[\Ufacb]cig`m`U`cb[g]XY`h\Ya"

: i fh\Yfa cfYž']h g'YggYbh]U``hc`bchY`h\Uh``cj YVi [g'Xcb h'dcgY`f]g_g hc`\i a Ubg`cf`dYhg/`h\Ym'Xcb h'V]hYž'gh]b[ž'cf`hfUbga]h'X]gYUgYg" <ck Yj Yfž'gYUgcbU``ZUWhcfg`gi W\`Ug`fU]bZU```UbX`h\Y`dfYgYbWY`cZ bUhi fU``dfYXUhcfgž']bWi X]b[`fcV]bg`UbX`ei U]`ž'WUb`d`Um'XYW]g]j Y fc`Yg`]b`Wcbhfc``]b[``cj YVi [`dcdi `Uh]cbg`cj Yf`h]a Y"`5XX]h]cbU``mž dUfUg]h]WZi b[]``]_Y`6YUi j Yf]U`VUgg]UbU`\Uj Y`VYYb`Zci bX`hc g][b]Z]WUbh`m`fYXi WY`h\Y]f`bi a VYfgž'\][\`][\h]b[`h\Y`]a dcfhUbWY cZbUhi fU``Wcbhfc``ghfUhY[]Yg`]b`]bhY[fUhYX`dYgh`a UbU[Ya Ybh"

=b`h\Y`[fUbX`gWXYaY`cZ`ifVUb`dYgh`aUbU[YaYbhž`ibXYfghUbX]b[h\Y`XmbUa]Wg`cZ`jUf]cig`]bgYWh`dcdi`Uh]cbg]bWiX]b[`h\Y]bZUacig``cjYVi[]g`WfiW]U`"`H\Y`f]gY`cZ`]bgYWh]W]XY`fYg]ghUbWY dfYgYbhg`cjYfUfWX]b[`WXU``Yb[Ygž`UbX`U`hYfbUh]jY`ghfUhY[]Yg`aUm VY`bYWYggUfm`Ug`dYgh`aUbU[YaYbh`VYWcaYg`]bWfYUg]b[`m Wcad`YI`kcf`Xk]XY"'isgh`Ug`kY`bUj][UhY`h\YgY`WXU``Yb[Ygž dYf\Udg`]hg`kcfh\`fYZYWh]b[`cb`cif`Wc!YI]ghYbWY`k]h\`Wf]hhYfg `]_Y`h\Y``cjYVi["`H\YfYg`gcaYh\]b[`hc`VY`gU]X`Zcf`h\Y`fYg]`]YbWY cZ`bUhifYž`UZhYf`U``"

8 Y hU]`g	
Cfh	GUfUgchU'7cibhmžilG5
EiY``Yb	 _cfYU[^]ccb[Ub[XU][*]m[™][*]c]bg[™]Wca
	 cb`]bYYbhca c`c[m"]ZUg"i Z`"YXi
	• da WbW]"b`a "b]\"[cj

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh