: `cf]XU`6fUWYg`Zcf`<YUjm`FU]b.`Ghcfa H\fYUhg`@cca`H\]g`KYY_°

9I d`cfY'GUfUgchU/ \$' - /g`i dWca]b[`k YUh\Yf'W\Ub[Yg'Ug XYYd`hfcd]WU``a c]ghi fY'Vf]b[g`\YUj m`fU]bZU```UbX'dchYbh]U` ZccX]b['Zfca `\$`m`%' ž`&\$&) "`GhUm`dfYdUfYX°



GUfUgchUž: `cf]XUžI G5 !: 5g'k Y X]j Y]bhc '> `mž: `cf]XU]g ZUW]b[U'k YUh\Yf'g\]Zh Zfca 'U'dfc`cb[YX 'Xfm'gdY``hc 'Ub]bZi I 'cZ a c]ghi fY h\Uh g`gYh'hc 'XfYbW\ 'h\Y 'ghUhY" 5WWcfX]b['hc ' A mGi b Wc Ughž'WcbX]h]cbg'UfY'dc]gYX 'hc 'W\Ub[Y'g][b]Z]WUbh`mž YgdYW]U``m'Ug'k Y a cj Y]bhc 'h\Y 'YbX cZ'h\Y 'k YY_"' <][\'dfYggi fY \Ug'_Ydh'h\Y 'VfYYnYg``][\h'UbX'h\Y 'ghcfa g'ZYk ž'a cgh`m``]b[Yf]b[]b`UbX cb 'GUhi fXUmž'Vi h'Zfca 'Gi bXUm'cbk UfXž'YI dYWh'U'gi f[Y'cZ XYYd 'hfcd]WU``a c]ghi fY 'h\Uh'k]```V`Ub_Yh'h\Y 'fY[]cb 'k]h\'Wci Xg UbX'k]XYgdfYUX 'h\i bXYfghcfa g"

<YUj m`fU]b`UddYUfg`]a a]bYbhž`Vf]b[]b[`k]h\`]h`h\Y`dchYbh]U``Zcf `cWU`]nYX`Z`ccX]b[ž`dUfh]W'`Uf`m`]b`UfYUg`h\Uh`ghfi [[`Y`hc`XfU]b" H\Y`Uha cgd\YfY`]g`df]a YX`Zcf`fU]b`k]h\`YI dYWhYX`dfYW]d]hUV`Y k UhYf'j U`i Yg'YI WYYX]b['&"&)`]bW\Ygž'k \]W\`]bX]WUhYg'd`Ybh]Zi` a c]ghi fY'fYUXm'hc'Zi Y``h\YgY'ghcfa g"'=hg'U'a]I 'cZ'YI W]hYa Ybh'UbX WcbWYfb'Ug'fYg]XYbhg'UfY'fYa]bXYX'hc'dfYdUfY'Zcf'h\Y'W\U``Yb[Yg h\Uh'Wca Y'k]h\'gi W\'Xck bdci fg"

Ghcfa '5Wh]j]hm`cb`h\Y`<cf]ncb

H\Y`BUh]cbU``<i ff]WUbY`7YbhYf`fB<7Ł`]g`W ffYbh`m`a cb]hcf]b[`U VfcUX`UfYU`cZ``ck`dfYggi fY`bYUf`h\Y`Gci h\YUgh`I "G"`WcUgh`]bYž k]h\`U`&\$i `W\UbWY`cZ`]h`XYj Y`cd]b[`]bhc`U`hfcd]WU``gmghYa``]b`h\Y bYI h`k YY_"``H\]g`X]ghi fVUbWY`]g`d`Um]b[`U`a U′cf`fc`Y`]b`h\Y`f]g]b[a c]ghi fY``Yj Y`g`h\fci [\ci h`: `cf]XU"`=Z`h\]g`gmghYa `YUfbg`U`bUa Yž]h`k]```VY`Xi VVYX`8YI hYf"`H\Y`ZcfYWUghg`dfYX]Wh`Ub`i dh]W_`]b`ghcfa UWh]j]hm`VY[]bb]b[`Gi bXUmž`dUj]b[`h\Y`k Um`Zcf`U`k Yh`UbX`ghcfa m A cbXUm`UbX`Hi YgXUm"

: fca `A cbXUm'h\fci [\`K YXbYgXUmž: `cf]X]Ubg'WUb'YI dYWhVci hg cZ\YUj mfU]bZU``ž'UbX'ghfYYhZccX]b['Wci `X'VYWca Y'U'[Ybi]bY WcbWYfbž'dUfh]Wi `Uf`mcb'A cbXUm'UbX'Hi YgXUm''FU]b!Wcc`]b[`\][\ hYa dYfUhi fYg'k]```\cj Yf']b'h\Y'i ddYf', \$g'hc'bYUf'-\$'XY[fYYgž d`i g'ZUg\'ZccX'f]g_g'a Um'dcd'i d'Ug'fU]bZU``'hchU`g'Wci `X'fYUW\'Ub]a dfYgg]j Y'(!, `]bW\Ygž'k]h\'gca Y'`cWU`]nYX'gdchg'Yj Yb YI dYf]YbW]b['\YUj]Yf'Ua ci bhg"' = ``][\hcZih\]gž'fYg]XYbhg'g\ci `X W\YW_'h\Y]f'ghcfa 'XfU]bgž'fYa U]b'j][]`Ubh'cb'h\Y'fcUXgž'UbX'_YYd i dXUhYX'UVci h'h\Y'Yj c`j]b['k YUh\Yf'WcbX]h]cbg"B < 7'dfcj]XYg'U fcVi gh'k YU`h\'cZ']bZcfa Uh]cb'h\Uh'WUb'\Y`d'fYg]XYbhg'ghUm'U\YUX cZ'h\Y'ghcfa "

5'7`cgYf'@cc_'Uh'<iff]WUbY'GYUgcb

H\Y'5h`Ubh]W\iff]WUbY'gYUgcb'cZZ]W]U``m'fi bg'Zfca '\$ bY'%gh'hc Bcj Ya VYf'' \$h\ž'UbX'k \]`Y']hg'VYYb'fY`Uh]j Y`m'WU`a 'gc'ZUfž \]ghcfm'g\ck g'h\Uh'a U'cf'ghcfa g'UfY'a cfY'`]_Y`m'hc'Ya Yf[Y'Ug'k Y UddfcUW&'a]X!5i [igh''5WWcfX]b['hc'HfUW_'h\Y'Hfcd]Wgž'hfcd]WU` WmWcbYg'UfY'WUgg]Z]YX'VUgYX'cb'h\Y]f'k]bX'gdYYXgž'k]h\'hfcd]WU` ghcfa g'VY[]bb]b['Uh'' - 'a d\'UbX'\iff]WUbYg'ghUfh]b['Zfca '+(a d\''`#ng'ZUgW]bUh]b['hc'gYY'\ck'h\YgY'gmghYa g'Yj c`j Yž'Vi h'h\Ym Xc'U`gc'dfYgYbh'fYU``XUb[Yfg'Zcf'Wca a i b]h]Yg'UWfcgg'h\Y'; i`Z

7cUgh"

♣ 'h\Y'WcbhYI h'cZ: `cf]XU g'k YUh\Yfž'h\Y'dchYbh]U``Zcf'ghcfa g``]_Y 8 YI hYf'gYfj Yg'Ug'U'h]a Y`m'fYa]bXYf'cZ'h\Y']a dcfhUbWY'cZ dfYdUfYXbYgg'Xi f]b[`\i ff]WUbY'gYUgcb"'GhUh]gh]Wg'\][\`][\h'h\Uh h\Y'dYU_'UWh]j]hm'Zcf'\i ff]WUbY'g'CZhYb'cVWY fg'VYhk YYb'a]X! 5i [i gh'UbX``UhY'C WhcVYf"': cf'fYg]XYbhgž'i bXYfghUbX]b['Vch\'h\Y a YhYcfc`c[]WU``dUhhYfbg'Uh'd`Um'UbX'h\Y'\]ghcf]WU``\i ff]WUbY'XUhU WUb'VY'_Ym']b'dfYdUfUh]cb'Zcf'h\Y'i bdfYX]WhUV`Y'bUhi fY'cZ'a ch\Yf bUhi fY"

5g'k Y'k UHW& 'ci f'g_]Yg'XUf_Yb'UbX'H\Y'k]bXg'd]W_'i dž'`Yh g'gHUm]bZcfa YX'UbX'fYUXm''K \YH\Yf']h g'di ``]b['ci h'H\Y'fU]b'[YUfž gYW f]b['`ccgY']HYa g']b'H\Y'mUfXž'cf'A gh'_YYd]b['HfUW_'cZ'H\Y ZcfYWUghž'H\YfY g'gca YH\]b['Hc'VY'gU]X'Zcf'HU_]b['H\YgY dfYWUi h]cbg"'5ZhYf'U``ž'U``]Hh`Y'dfYdUfUH]cb'[cYg'U``cb['k Um'k \Yb h\Y'g_]Yg'gHUfh'hc'cdYb'i d"

8 Y hU]`g	
Cfh	GUfUgchUž:`cf]XUžIG5
EiY``Yb	• k k k "a mgi b WcUgh"Wca
	• k k k "b\\WbcUU"[cj
	• k k k "hfUW_h\Yhfcd]Wg"Wca

6Ygi WXYb'G]Y'i bg'Ui Z.'a Y]b!k]Yb"bYh