

GUfUgc hU/ , \$' - /g': i hi fY!F YUXm
Dfc[fUa . '5 '@]ZY`]bY`Zcf`@cWU`'; fUXi UhYg°

8f""5bUmU\`K U`_Yf`fYZYWg`cb`\Yf`ci fbYm`Uh`GUfUgc hU
7ci bhm[fUXi Uh]cbž`dfca ch]b[`h\Y': i hi fY!F YUXmGi a a Yf
6f]X[Y`Dfc[fUa `hc`U]X`ghi XYbhg"



GUfUgc hU`7ci bhmž`I G5`!`b`U`\YUfhZY`h`W`YVfUh]cb`cZYXi WWh]cbž
8f""5bUmU\`K U`_Yf`fYW`bhm`UhhYbXYX`[fUXi Uh]cb`WfYa`cb]Yg`]b
GUfUgc hU`7ci bhmž`Ub`Yj Yb`h`h`Uh`dfca`dhYX`\Yf`hc`fYZYW`cb`\Yf
ck`b`ci fbYm`hc`YUfb]b[`U`XcW`cfUhY`XY[fYY""5g`U`XYX]WWhYX
UXj`cWWhY`Zcf`ghi XYbhgž`g\Y`g`UWh]j`Y`m]bj`c`j`YX`]b`\Y`d]b[`\][\`
gV\cc`di`d]`g`XYj`Y`cd`h\Y]f`dcgh!`[fUXi Uh]cb`d`Ubgž`k`\]W\`Wci`X
fUb[Y`Zfca`Wc`Y[Y`UbX`hfUXY`gV\cc`g`hc`Wf`h]Z]WWh]cbg`cf`Yj`Yb
ghUfh]b[`h\Y]f`WUfYYfg"<ck Yj Yfž`Ug`K U`_Yf`bchYgž`a`Ubmighi XYbhg
YbWci bhYf`g][b]Z]WUbh`VUff]Yfg`h`Uh`YUX`h\Ya`hc`ghcd`ci`h`cZ
YXi WWh]cbž`[fUdd`]b[`k`h\Z]bUbW]U`\`UfXg\]dgž`UWUXYa`]W
W\U`Yb[Ygž`cf`dYfgcbU`]ggi Yg`h`Uh`\]bXYf`h\Y]f`dfc[fYgg"

Hc`UXXfYgg`h\YgY`Wf]h]WU`]ggi Ygž`h\Y': i hi fY!F YUXmGi a a Yf

6f]X[Y`Dfc[fUa`k Ug`Ui bWXYX`hc`Ugg]gh`cWU`ghi XYbhg`k`c`Uj Y
Y]h\Yf`dUi gYX`h\Y]f`YXi WUh]cb`cf`fYa U]b`i bWfhu]b`UVci h`h\Y]f
bYi h`ghYdg``Gi ddcfhYX`Vm`dUfhbYfg`Zfca`D@5B]h`GUfUgchUž`h]g
]b]h]Uh]j Y`hUf[Yhg`f]g]b[`t b]cfgž`gYb]cfgž`UbX`fYW`bh[fUXi UhYg
Zfca`GUfUgchU`7ci bhmGW`cc`g"

9a dck Yf]b[`Ghi XYbh`Gi Ww`gg

DUfh]WjdUbhg`cZ`h\Y`d`fc[fUa`Yb[U[Y`]b`UbXg!cb`gYgg]cbg`h\Uh
Wcj Yf`YggYbh]U`hc`d]Wg`gi W`Ug`Z]bUbW]U`U]Xž`Vi X[Yh]b[ž`UbX
fÅgi a`Å`k`f]h]b[ž`U`k`Y`fYW`j]b[`dYfgcbU`nYX`W`UW]b[`U]a`YX
Uh`Ya dck Yf]b[`h\Y]f`Zi hi fY`C`bY`Ybh`i`g]Ugh]WdUfh]WjdUbhž`F]Un
<U_]a ž`g\UfYX`h]g`UddfYW]Uh]cb`Zcf`h\Y`a`ch]j Uh]b[`UbX`Y`d`Z`
bUhi fY`cZ`h\Y`d`fc[fUa`" `h`g`YUfhYb]b[`hc`gYY`gi W`hUb[]V`Y
gi ddcfh`Xi f]b[`U`Wfi W]U`hfUbg]h]cb`dYf]cX`Zcf`h\YgY`mci b[
`YUfbYfg"

Gi W`gi a`a`Yf`Vf]X[Y`d`fc[fUa`g`UfY`bch`t`gh`cWU`Y`Zcfhg`Vi`h`d`Ufh
cZ`U`VfcUXYf`hfYbX`cVgYfj`YX`]b`YXi WUh]cbU`fYgYUfW`"5g`bchYX
Vm`h\Y`bgh]hi hY`cZ`9Xi WUh]cb`GW]YbW`gž`gi a`a`Yf`Vf]X[Y`d`fc[fUa`g
d`Um`U`d]j`chU`fc`Y`]b`YUg]b[`h\Y`hfUbg]h]cb`hc`W`Y[Y`UbX
ZUW]hUh]b[`dcghgYW`bXUfm`gi Ww`gg" H\YgY`d`fc[fUa`g`hmd]WU`m`Ugh
VYhk`YYb`hk`c`hc`Zci`f`k`YY_g`UbX`YbW`a`dUgg`U`j`Uf]Yhm`cZ
W`a`dc`bYbhg`]bWi`X]b[`]b!XYdh`W`Y[Y`cf]YbhUh]cbž`UWUXYa`]W
UXj`g]b[ž`UbX`hfU]b]b[`]b`YggYbh]U`g_]`g`]Y`h]a`Y`a`UbU[Ya`Ybh
UbX`ghi`Xm`hYW`b]ei`Yg"

Dfcj Yb`a dUWh`UbX`i hi fY`8]fYWh]cbg

FYgYUfW`]bX]WUhYg`h\Uh`h\YgY`]b]h]Uh]j Yg`g][b]Z]WUb`h`m`W`bhf]Vi`hY
hc`ghi XYbh`fYhYbh]cb`UbX`gi Ww`ggž`dUfh]W`Uf`m`Ua`cb[`h\cgY`k`c
a`Um`VY`Z]bUbW]U`mic`f`UWUXYa`]WU`m`X]gUXj`UbhU[YX`"5`fYW`bh
ghi`Xm`di`V`]g\YX`]b`h\Y`t`xi`fbU`cZ`7c`Y[Y`Ghi XYbh`fYhYbh]cbt
fY]bZcfW`g`h\]gž`h\][`h\]b[`h\Uh`k`h\Y`h\][`gW`cc``; D5g`UfY
ghfcb[`]bX]WUhcf`g`cZ`W`Y[Y`dYfZcf`a`UbW`ž`gi a`a`Yf`Vf]X[Y
dUfh]WjdUbhg`XYgd]hY`ZUW]b[`dYf!Yi]gh]b[`UXj`Yfg]h]Yg`Yi`h]V]h
bchUV`Y`dYfg]ghYbW`fUhYg`g]a`]Uf`hc`h\Y]f`dYf`g`bch`Ybfc`YX`]b
h\Y`d`fc[fUa`"

ðhYfYgh]b[`mž'Ufci bX`) \$i `cZ'ghi XYbhg']b`h\YgY`gi a a Yf
 dfc[fUa g`UX`U'; D5`VY`ck `&"\$`]b`h\Y]f`Z]fgh`mYUf""<ck Yj Yfž`h\Y
 gi ddcfh`UbX`ghfi W`hi fYX`Ybj]fcba Ybh`dfcj]XYX`Vmi`h\YgY
]b]h]Uh]j Yg`d`UmYX`U`Wfi W]U`fc`Y`]b`Y`d]b[`h\Ya `ghUmi`h\Y`Wci fgY
 XYgd]hY`h\Y`cXXg": Ya U`Y`UbX`c`XYf`ghi XYbhgž]b`dUfh]W`Ufž
 VYbYZ]hYX`UWUXYa]WU`m`k \Yb`Wcbhfc`YX`Zcf`ch\Yf
 ZUW`hcf g\ck]b[`h\Uh`hU]`cfYX`gi ddcfh`WUb`]bXYX`Yb\UbW
 ghi XYbh`ci hWca Yg]b`\[\Yf`YXi WUh]cb"

A cfYcj Yfž`h\Y`7ca a i b]hmi: ci bXUh]cb`cZ`GUfUgchU`7ci bhm`\Ug
 hU_Yb`ghYdg`hck UfXg`Vc`ghYf]b[`bcbdfcZ]h`YZZ]WUWmi`Vmi`fY`YUg]b[`U
 BcbdfcZ]h`7ca dYbgUh]cb / `6YbYZ]hg`fYdcfh" H\]g`fYdcfh`U]a g`hc
 Ugg]gh`cf[Ub]nUh]cbg]b`a U_]b[`]bZcfa YX`ghUZZ]b[`XYW]g]cbg
 Ua]Xgh`\[\`hi fbcj Yf`fUhYgž`k \]W\`gUh`Uh%- i `Zcf`bcbdfcZ]hgž
 Wca dUfYX`hc`h\Y`%&i `dfYj U`Ybhi]b`ch\Yf`gYW`hcf" ð`dfcj]XYg
 gU`Ufm`XUh`Zcf`cj Yf`%\$`dcg]h]cbg`UbX`X]gW`ggYg`a Yf]h`VUgYX
 UbX`Wc`gh`cZ`]j]b[`fU]gYgž`k \]W\`Wci `X`gYY`Uj YfU[`Y`]bW`fYUgYg`cZ`
 hc`) i `Zcf`U`a U`cf]hmicZgi fj YmYX`cf[Ub]nUh]cbg" 5fa YX`k]h`h\]g
]bZcfa Uh]cbž`bcbdfcZ]hg`WUb`VYhYf`ZcW`g`cb`h\Y]f`a]gg]cbg`k \]Y
 UXXfYgg]b[`ghUZZ]b[`UbX`fYgci fW`b`YYXg"

5g`k Y`fYZYWh`cb`h\Y`Wca a YbXUV`Y`YZZcfhg`cZ`dfc[fUa g`] _Y`h\Y
 : i hi fY!FYUXmiGi a a Yf`6f]X[Yž]h`VYWca Yg`WYUf`h\Uh`h\YfY g
 a i W\`hc`VY`gU]X`Zcf`Ye i]dd]b[`mci b[`ghi XYbhg`k]h`h\Y`hcc`g
 h\Ymi`bYYX`Zcf`gi W`Wgg" H\Y`Wc`YWh]j Y`]a dUW`h`cZ`dfcUWh]j Y
 YXi WUh]cbU`]b]h]Uh]j Yg`UbX`h`ci [\hž `bcbdfcZ]h`a UbU[Ya Ybh`k]`
 i bXci VhYX`mig\UdY`U`Vf][\hYf`ž hi fY`Zcf`GUfUgchU`7ci bhm`g
 mci h\

8YhU]`g	
Cfh	GUfUgchU`7ci bhmž`I G5
Ei Y`Yb	<ul style="list-style-type: none"> • k k k "gfea U[Un]bY"Wca •]Yg"YX"[cj • k k k "Yj]XYbW`VUgYXa Ybhcf]b["cf[

6Ygi W\Yb`G]Y`i bg`Ui Z.`a Y]b!k]Yb"bYh